



## Legislation Text

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**File #:** 2021-1043, **Version:** 1

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**To:** Board of Supervisors

**Department or Agency Name(s):** County Administrator's Office

**Staff Name and Phone Number:** Terri Wright - 565-2431

**Vote Requirement:** 4/5th

**Supervisory District(s):** Countywide

**Title:**

Approval of Fire Agency Consolidation /Stabilization Agreements and Update on Funding Efforts

**Recommended Action:**

- A) Authorize the Chair to execute the attached tax exchange and revenue sharing agreements to support fire agency consolidations with the fire districts for the following territories:
    - i) Northern Sonoma County Fire Protection District for the annexation of County Services Area (CSA) 40 territory consisting of the Geysers area of Incident Response Plan (IRP) 61, IRP 63, and Fire Services area 64, along with the Dry Creek - Sotoyome Community Facilities District (CFD), for a base agreement amount of \$1.2 million, in addition to the revenue generated by the Sotoyome CFD.
    - ii) Gold Ridge Fire Protection District for the annexation of CSA 40 territory consisting of the Ft. Ross, Camp Meeker, Bodega, Valley Ford, Two Rock, Wilmar, and Lakeville Volunteer Fire Companies (VFC), IRP 81 and the Wilmar CFD for a base agreement amount of \$4.4 million ~~\$4 million~~, in addition to the revenue generated by the Wilmar CFD.
    - iii) Sonoma County Fire District for the annexation of CSA 40 territory consisting of IRP areas 51, 56, the non-Geysers area of IRP 61 for an estimated base amount of \$28,000.
    - iv) Sonoma County Fire District for the annexation of the Bodega Bay Fire Protection District for a base amount of \$3 million.
  - B) Authorize the Chair to execute the attached revenue sharing / stabilization agreement with the Kenwood Fire Protection District for a base revenue sharing amount of \$180,000 and two annual stabilization payments of \$120,000.
  - C) Authorize the Chair to execute the attached Global Covenant jointly executed by all parties to not sue.
  - D) Authorize the Chair to execute the attached concurrent resolutions with each partner setting forth the intentions to seek Sonoma Local Agency Formation Commission (LAFCO) approval.
  - E) Adopt a Resolution authorizing the collection of Transient Occupancy Tax (TOT) on Sonoma County Regional Park campgrounds and designate that collected revenue will be programmed to the Fire Services Project Fund.
  - F) Approve a budget resolution to the FY 2021-22 Budget, increasing expenditure appropriations by \$3.3 million in the Fire Services Project Fund for the Bodega Bay and Kenwood agreement (4/5th Vote)
  - G) Receive an update on the results of the polling conducted for a potential sales tax measure in 2022.
- (4/5<sup>th</sup> Vote Required)

**Executive Summary:**

This item requests authorization to execute tax exchange and/or revenue sharing agreements with identified fire protection districts to provide financial support to facilitate annexation proceedings, which are in varying stages of the approval process with the Sonoma Local Agency Formation Commission (LAFCO). In total, the agreements represent approximately \$9 million in baseline funding to support fire agency consolidations efforts that help meet the County's overall desire to support the provision of more efficient, effective, and sustainable fire services in Sonoma County.

Following direction provided by the Board during FY 2021-22 Budget Hearings and a subsequent Board meeting on July 20, 2021, the Fire Services Ad Hoc, comprised of Supervisors Hopkins and Rabbitt, led negotiation efforts that resulted in the attached agreements. The agreements facilitate key fire agency consolidations of County Service Area (CSA) 40 territory, including the north county territories that have been the subject of negotiations dating back to 2012 with Northern Sonoma County Fire Protection District. Additionally, agreements to facilitate consolidation of the Bodega Bay Fire Protection District with the Sonoma County Fire District and a stabilization agreement with the Kenwood Fire Protection District as directed by the Board are also included.

To support the holistic approach as well as an eventual application for reorganization with LAFCO, all parties signed a global agreement, which includes a joint covenant to not sue, and joint County and District resolutions are also being requested for approval. Additionally, the requested actions include two financial-related actions as follows:

- Approval of a Budget Resolution to cover anticipated Revenue Sharing Agreement costs for the Bodega Bay / Sonoma County Fire consolidation that is expected to take place in FY 2021-22 and the Kenwood stabilization agreement. (4/5ths vote required).
- Approval of a resolution to operationalize a provision of the existing Transient Occupancy Tax (TOT) regulations to extend collection of TOT upon Sonoma County Regional Park Campgrounds.

Staff is also including the results of the recent polling completed by EMC Research, Inc. due to the interrelation between these agreements and a potential future tax measure.

**Discussion:**

As a result of actions taken by the Board during the FY 2021-22 Budget Hearings to identify additional funding to support the Fire Services Project, the Board authorized the County Administrator on July 20, 2021, to enter into negotiations to execute financial agreements that would facilitate fire agency consolidations with the following agencies:

- Northern Sonoma County Fire Protection District and CSA 40
- Gold Ridge Fire Protection District and CSA 40
- Sonoma County Fire District and CSA 40
- Sonoma County Fire District and Bodega Bay Fire Protection District
- Kenwood Fire Protection District

The Board's Budget Hearing action to appropriate an additional \$1.5 million of ongoing County discretionary funding towards the Fire Services Project provided a level of funding that allowed staff to develop a holistic

funding plan that generally met the recommendations of the Fire Services Work Group and/or is consistent with discussions that Supervisor's Gore and Gorin with Northern Sonoma County and Kenwood Fire Protection Districts.

The following objectives and assumptions were presented to the Board during the July 20, 2021 Board meeting and represented the basis of negotiations with the partner fire agencies:

- The County has finite resources and is seeking a holistic solution to distribute funding, as well as the structuring and executing agreements.
- The County has made use of a funding structure that attempts to equitably distribute available CSA 40 and Fire Services Project funds to support consolidation costs to annex the remaining CSA 40 territory, while also supporting consolidation efforts for Bodega Bay and stabilization needs for Kenwood.
- The County has agreed to make use of the \$900,000 in TOT funds dedicated to cover REDCOM dispatch fees based on the recommendation from Fire Services Work Group (FSWG).
- The County's efforts are intended to ultimately reduce the number of fire agencies in the county from the current 28 (including seven volunteer fire companies currently supported by North Bay Fire) consolidating down to 18, which will ultimately be made up of six city agencies and 12 fire districts.

### **Fire Agency Partner Negotiations**

Consistent with the County's desire to implement a holistic approach, negotiation with partner fire agencies ("partner agencies") were approached in the same manner. Staff held preliminary meetings with partner agencies, followed by two in person meetings and one Zoom meeting with partner agency representatives and Fire Ad Hoc members. Email communications also involved all partners, including the distribution of all draft agreements so partners could validate that the agreements reflected agreed upon terms with all partners. County Counsel individually communicated with district counsel as appropriate.

The Term Sheets approved by the Board at the July 20, 2021. Board meeting represented the initial basis of negotiations. The County's preliminary terms sought to distribute CSA 40 property taxes and County discretionary supplemental funding via a per capita equitable distribution model. The distribution model was developed in an attempt to continue the spread of CSA 40 property taxes to the CSA 40 territories served by the Volunteer Fire Companies (VFCs) and supplement with County discretionary funds to make up identified funding gaps. During negotiations, four key conditions emerged: 1) Northern Sonoma County Fire's desire to negotiate a full-return-to-source property tax exchange agreement; 2) Insufficient funding to support the Gold Ridge annexations and the Kenwood stabilization; 3) Concern about tying agreement growth adjustments to originating funding sources; 4) The feasibility of Sonoma County Fire to annex IRP 71, which are territory islands located in the City of Santa Rosa.

Several rounds of negotiations resulted in the following changes:

- Sonoma County Fire agreed to annex IRP 51, 56, 71, and the non-Geysers area of IRP 61 without any additional property tax or County discretionary funds. Following discussions with the City of Santa Rosa and LAFCO staff, the County agreed to exclude IRP 71 from the holistic agreement approach.
- Gold Ridge Fire agreed to receive a lower amount of property taxes originally conceived by the

equitable distribution model in lieu of additional County supplemental funding to cover paid staffing needs for the Wilmar station.

- Following the passage of Kenwood's parcel tax, the County agreed to decouple the receipt of ongoing revenue to a specific annexation and agreed to provide an additional \$120,000 for two years as stabilization funding to support the district until the additional revenue from the parcel tax passage is solidified. All partners agreed to tie agreement growth to the San Francisco Area Consumer Price Index (CPI), with a provision that would freeze increases in any year when the County's secured property taxes decrease from the prior year.
- All partners agreed to execute a Global Covenant agreement that waives any future claims to the financial provisions of the underlying Tax Exchange and/or Revenue Sharing Agreements for a period of 10 years to not upset the finite resources of the holistic plan as negotiated by all partner agencies. The Global Covenant does not waive claims for any future breach of contract.
- The County agreed to cover Local Agency Formation Commission (LAFCO) annexation and mapping costs associated with the annexation of CSA 40 territories.

### **Financing the Agreements**

There are three separate forms of funding provisions that make up the terms of these agreements, consisting of tax exchange, revenue sharing, and stabilization funding. Tax exchanges are standard agreements required as a part of a LAFCO annexation process. Tax exchange agreements represent the basis by which property-related taxes are transferred from the current entity to the annexing entity for the parcels that are being transferred. In this case, the County will permanently transfer property taxes generated by CSA 40 and the Mello Roos taxes generated by both the Wilmar and Sotoyome Mello Roos Community Facilities Districts to the annexing district.

Certain agreements will also be supported by revenue sharing provisions, in which the County will pay districts additional County discretionary funds to further support completed annexations. Revenue sharing provisions are in most instances an in perpetuity obligation and the County has made use of these provisions in past annexation efforts, including the consolidation of the Windsor, Rincon Valley, Bennett Valley, and Mountain VFC to form the Sonoma County Fire District and the Mayacamas VFC consolidation with the Sonoma Valley Fire District.

County discretionary funds will also support the stabilization funding provision of the Kenwood agreement. Stabilization funds provide short-term support to stabilize a district's budget so they do not have to dip into fund reserves to balance their operating budgets. The County recently made use of stabilization funding to support Bodega Bay until consolidation with Sonoma County Fire District could be completed.

### **Estimate of Fire Services Project Fund Sources**

The County has adopted several policies that dedicate County discretionary funding from Prop. 172, Transient Occupancy Tax, and County General Fund that source the Fire Services Project fund as follows:

1. On June 15, 2021, the Board dedicated \$1.5 million of ongoing general funds. There is no growth factor attributed with this funding.
2. On April 16, 2019, the Board dedicated \$900,000 in TOT funds for fire dispatch needs and 40% of

Measure L TOT funds, which represented \$2,200,989 in FY 2020-21.

3. On December 8, 2015, the Board approved the dedication of Prop. 172 revenue to support fire services. Based on the Board's policy, the Fire Services Project fund is slated to receive \$4,170,634 beginning in FY 2021-22.

Prop 172	Measure L TOT	General Fund	TOT Dispatch	Total
\$4,170,634	\$2,200,989	\$1,500,000	\$900,000	\$8,771,623

#### CSA 40 and Community Facility District Funds

In FY 2020-21, CSA 40 generated \$2,032,725 for the territories that are the subject of these agreements and the Dry-Creek/Sotoyome CFD generated \$112,849, and the Wilmar CFD generated \$131,946. The Dry Creek/Sotoyome CFD funding currently supports an agreement with the City of Healdsburg to provide fire response to the Dry Creek area. The Wilmar CFD funds are being used to cover an apparatus lease. Northern Sonoma County Fire Protection District will be responsible for coordinating with the City of Healdsburg and Gold Ridge Fire Protection District will be responsible for the lease payments following the completion of annexation proceedings, and therefore the funds generated by the CFDs were not included in base agreement amounts.

#### Increased Agreement Costs

On July 20, 2021, the Board authorized the distribution of \$7,932,725 in CSA 40 and Fire Services Project Funds to source consolidation agreements. The action authorized the shift of \$900,000 in REDCOM Dispatch costs and \$500,000 for Red Flag Warning to cover consolidation agreement costs. However, negotiations resulted in an increase of approximately \$1.2 million from the amount approved by the Board, which would be distributed to Districts as follows in the "Base Year".

District	CSA 40 Funds*	Fire Project Funds
N. Sonoma County Fire	\$1,427,270**	\$0
Gold Ridge Fire	\$537,374	\$3,862,625
Sonoma County Fire	\$27,867	\$3,000,000
Kenwood Fire	\$0	\$300,000
<b>Total</b>	<b>\$1,992,411***</b>	<b>\$7,162,626</b>

\*Based on property taxes received in FY 2020-21. Actual amounts generated in the subject territories will be transferred to the Districts by ACTTC once annexations are finalized.

\*\*Represents year six funding at FY 2020-21 property tax levels.

\*\*\*Does not reflect property taxes generated in IRP 71, discussed further below.

#### Overall Fiscal Impacts and Cost Mitigation Measures

To assist with financing the increased costs, the Fire Ad Hoc and staff are recommending the County make use of a provision in the County's TOT Ordinance that will allow the County to collect TOT on Regional Park campgrounds in the unincorporated areas of the County. Staff estimates that approximately \$250,000 to

\$300,000 will be collected annually. The Board can authorize the use of this provision with the adoption of the attached resolution. The adoption of the resolution authorizes the collection of the tax the same way as with any other operator. To properly operationalize, Regional Parks has requested the change begin on July 1, 2022 to allow time to make necessary changes to their online camping reservation system. Additionally, Regional Parks will have to honor any reservations made prior to July 1, 2022; therefore, the full potential for receipt will not be realized until FY 2023 since many reservations are booked up to a year in advance.

Despite the addition of this funding, there is uncertainty about the long-term cost trajectory for these agreements given that expenditure growth is tied to CPI, which will adjust at a different rate than the growth of revenue sourcing these agreements. The County and the Fire Services Work Group (FSWG) have always agreed that any new sales tax effort would include funding for future consolidation costs and initial negotiations centered around districts utilizing a future tax measure to ultimately meet need. However, the risk to districts to wait until a new tax effort was brought forth was too high; therefore, County staff agreed to recommend to the Board that the County cover increased costs, with an agreement from FSWG that the County would receive \$1 million annually from any future tax efforts.

Staff anticipate that expenditures under these agreements will eventually outpace assigned revenues but there is sufficient fund balance to cover this gap during the initial years of the agreements, estimated through FY 2038-39. The recommended plan is to close the agreement funding gap with revenues from a new sales tax. If a tax is not passed or pursued, additional discretionary revenues will be needed to meet the gap. Estimates show that as much as \$1 million in additional revenue, adjusted upward for inflation, may be annually required to meet this gap once fire services project fund balance is exhausted. This would likely require the County to make budgetary cuts to cover this obligation. Despite this risk, the Fire Ad Hoc and staff recommend the County move forward with these agreements due to the public benefit that will result from these annexations.

### **Additional Uncertainty and Risks**

In addition to the financial risks described above, there are other risks associated with these agreements that staff has attempted to mitigate. There is pending litigation in the Third District Court of Appeal, *North Sonoma Coast Fire Protection District v. Erick Roeser, et al.*, Case No. C090758, over the methodology the County's Auditor-Controller-Treasurer-Tax Collector (ACTTC) used to calculate Northern Sonoma Coast's Educational Revenue Augmentation Fund ("ERAF") shift, which the District argued was incorrectly calculated. The case has been fully briefed and argued, and a written decision from the Appellate Court is expected no later than March 17, 2022. While the County is cautiously optimistic that the Court of Appeal will affirm the trial court's ruling in favor of the County, an adverse ruling against the County could potentially result in the ERAF shift being recalculated, which would require the County to adjust the ERAF shift methodology for recent and future annexations of CSA-40 territory. Any Court ordered ERAF shift adjustment would likely be limited to only CSA-40 funds, but without knowing what the new methodology would be, it is very difficult to estimate the potential financial impact this could have. To avoid a future financial challenge to the Tax Exchange and/or Revenue Sharing Agreements, the County and all partner agencies have agreed to enter into a Global Agreement with a covenant not to sue on the Financial Provisions of the Agreements for a period of 10 years, but does not prohibit any challenge under a breach of contract claim.

### **LAFCO Annexation Process**

Sonoma LAFCO is responsible for administering district annexation proceedings via a multi-step process that is governed by the Cortese-Knox-Hertzberg Local Government Reorganization Act (Cal Gov Code § 56000, et seq). The computation of property tax revenue associated with jurisdictional changes approved by LAFCO are governed by Revenue and Taxation Code 99 (RT 99, which sets forth the steps and timeline that must be followed by the county assessor and auditor and the entities associated with the jurisdictional change.

Beginning in 2019, with the consolidation of the Windsor-Rincon Valley-Bennett-Valley and Mountain VFC agencies, a practice began that tax exchange/revenue sharing agreements were negotiated in advance of final LAFCO proceedings for the very practical reason of ensuring that the financial underpinnings were clear in the LAFCO Resolution of Application process. A past attempt by LAFCO to provide provisional approval of the Bodega Bay/Sonoma County consolidation was scuttled because the financial agreements underpinning the consolidation were not finalized.

This issue was a primary motivation of the concept that became the holistic plan. The County and agency partners all needed financial confidence before moving forward with the prescribed LAFCO process. This means that final annexation proceedings may not be completed for several months in the case of Northern Sonoma County Fire or possibly years for the Gold Ridge jurisdictional changes. In the event the Gold Ridge annexation is not finalized by June 30, 2023, the County will have to extend the contract with North Bay Fire to cover fire response in the CSA 40 VFC territories. Additionally, the agreements do not become effective until final LAFCO approval; therefore, there is a risk that LAFCO may not agree with the boundary alignments agreed upon in the case of the Gold Ridge agreement. However, staff and the Ad Hoc are reasonably optimistic that the LAFCO Commission will ultimately support the desire of the County, Gold Ridge, and most importantly the Volunteer Fire Companies that make up North Bay Fire.

Lastly, the decision was made to not move forward with annexation proceedings for IRP 71, which are unincorporated islands located within the City of Santa Rosa, at this time. Fire response to these islands is performed by the City of Santa Rosa through the provisions of an Incident Response Plan contract with CSA 40. Since the Sonoma County Fire District also has territory islands within the City of Santa Rosa, the original plan for IRP 71 was to have Sonoma County Fire District annex IRP 71 under the auspice of the holistic approach. While the action would not have solved the problem of jurisdictional islands within Santa Rosa, it would have reduced the number of agencies involved. However, after consulting with the City of Santa Rosa and LAFCO, the County and Sonoma County Fire District agreed that circumstances would be better served if the resolution of IRP 71 was removed from the holistic plan to allow more time for the affected parties to come up with a viable plan.

### **Update on Fire Agency Consolidation and Stabilization Efforts**

The concerted effort to address the stability of fire agencies within Sonoma County dates back to 2014, when the Board of Supervisors first launched the Fire Services Project, with the stated goal to provide more efficient, effective, and sustainable fire services within Sonoma County. Following the 2017 fires, the Sonoma County Fire Chiefs Association acknowledged the critical interdependence of all agencies within Sonoma County and undertook a deployment and response time analysis using dynamic mapping to identify the critical weak links and unmet needs in this countywide system of care. While the impetus for this review was the 2017 fires, the analysis considered the needs that might arise from all the hazards a fire agency is responsible for addressing,

including structure fires, wildland fires, floods, emergencies like earthquakes, rescues, adverse weather response, emergency medical, hazardous materials, accidents, and fire prevention.

Three key policy recommendations were developed as a result of the analysis and approved by the Board on August 14, 2018:

1. Recommendation that the County consolidate CSA 40 territory with nearby fire agencies so the volunteer services offered by CSA 40 can be supported by a more robust professional system.
2. Recommendation that the County provide supplemental funding for key consolidation efforts that would move the needle towards efficient, effective, and sustainable services.
3. Recommendation that the County pursue a fire sales tax to fund a countywide response deployment plan.

The requests included in this summary will result in significant strides for the first two goals. However, the passage of a sales tax to support a countywide response deployment plan was not successful with the failure of Measure G, the Sonoma County Wildfire Prevention and Emergency Alert and Warning Response measure which was placed on the March 2020 ballot. New polling recently conducted by EMC Research, Inc., is generally consistent with the polling conducted for the Measure G. However, while the results are within the margin of error for a 2/3rds approval, there is enough change in the overall sentiment of the electorate to warrant a decision to not pursue a new measure in 2022, despite the continued unmet need.

#### **Prior Board Actions:**

November 16, 2021 - Approved a Consultant Agreement to Provide Assistance with a Fire Sales Tax and Reauthorized the Red Flag Upstaffing and Healdsburg Fire Agreement

July 20, 2021 - Authorized Staff Negotiate with Districts to Execute Consolidation Agreements

June 8, 2021 - Approved an Extension of the Enhanced Services and NBF Agreements

March 23, 2021 - Approved Fire District Impact Fees

December 15, 2020 - Added Additional Appropriations to the Red Flag Upstaffing Agreement

November 30, 2020 - Took Actions to Place the West County TOT tax on the March 2020 Ballot

November 10, 2020 - Bodega Bay Fire Protection District Revenue Analysis

May 19, 2020 - CSA 40 Approved a Fire Apparatus Purchase

February 11, 2020 - Approved the Mayacamas Revenue Exchange Agreement

November 19, 2019 - Took Actions to Place the Measure G Fire Sales Tax on the Ballot

July 23, 2019 - Approved a Consultant Agreement to Provide Assistance with a Fire Sales Tax

June 11, 2019 - Approved an MOU with REDCOM

May 14, 2019 - Took Actions to Finalize the Closure of the Fire and Emergency Services Dept.

March 19, 2019 - Approved the Original North Bay Fire and Enhanced Services Agreements

January 29, 2019 - Approved a Tax Exchange Agreement with Sonoma County Fire District

August 14, 2018 - Approved the Fire Services Deployment Plan (Silver Plan)

June 11, 2018 - Approved Funding for the Recruitment and Retention and Red Flag Programs

July 19, 2016 - Approved Allocating TOT Funds to Fire Services

April 19, 2016 - Adopted a Resolution Creating the Fire Services Advisory Council

#### **FISCAL SUMMARY**



<b>Expenditures</b>	<b>FY 21-22 Adopted</b>	<b>FY22-23 Projected</b>	<b>FY 23-24 Projected</b>
Budgeted Expenses	\$0	\$4,384,374	\$8,889,750
Additional Appropriation Requested	\$3,300,000		
<b>Total Expenditures</b>			
<b>Funding Sources</b>			
Fire Service Project Fund	\$3,300,000	\$3,184,374	\$7,689,750
CSA 40		\$1,200,000	\$1,200,000
Fees/Other			
Use of Fund Balance			
Contingencies			
<b>Total Sources</b>	<b>\$3,300,000</b>	<b>\$4,384,374</b>	<b>\$8,889,750</b>

**Narrative Explanation of Fiscal Impacts:**

Staff is requesting the adoption of an FY 2021-22 Budget Resolution that will cover costs associated with the Sonoma County Fire/Bodega Bay and Kenwood agreements that are anticipated for payout in FY 2021-22. There are sufficient funds within the Fire Services Project Fund to cover costs for the Budget Resolution. As described in the discussion section above, CSA 40 revenue associated with the tax exchange provisions of the agreements will be transferred to the annexing district as a part of the LAFCO annexation process.

The adoption of the resolution authorizing the collection of TOT upon Regional Park campgrounds will generate approximately \$250,000- \$300,000 annually for the Fire Services Project fund. The total discretionary fund balance and revenue dedicated by the Board to support the Fire Services Project Fund is estimated to cover costs for approximately fifteen years. These agreements assumed the potential passage of a future tax effort that is partially dedicated to support fire consolidations. In the event a future tax measure is not pursued or passed, then budgetary cuts may be in order to cover these obligations.

Additionally, there is approximately \$180,000 in District Formation Funds dedicated to fire services that will be used to cover LAFCO annexation and mapping costs associated with annexing any CSA 40 territory. These funds will remain in Fund Balance until needed. Staff will include the proper transfer of the funds as a part the Consolidated Budget Adjustment process.

<b>Staffing Impacts:</b>			
<b>Position Title (Payroll Classification)</b>	<b>Monthly Salary Range (A-I Step)</b>	<b>Additions (Number)</b>	<b>Deletions (Number)</b>

**Narrative Explanation of Staffing Impacts (If Required):**

None

**Attachments:**

1. Agreements with the Sonoma County Fire District:
  - 1.1. Revenue Sharing Agreement to consolidate the Bodega Bay Fire District
  - 1.2. Tax Exchange Agreement to annex CSA 40 territory
  - 1.3. Global Covenant Agreement
  - 1.4. Concurrent Resolution to Begin LAFCO Proceedings
2. Agreements with the Gold Ridge Fire District:
  - 2.1. Tax Exchange and Revenue Sharing Agreement to annex CSA 40 territory
  - 2.2. Global Covenant Agreement
  - 2.3. Concurrent Resolution to Begin LAFCO Proceedings
3. Agreements with the Northern Sonoma County Fire District:
  - 3.1. Tax Exchange Agreement to annex CSA 40 territory
  - 3.2. Global Covenant Agreement
  - 3.3. Concurrent Resolution to Begin LAFCO Proceedings
4. Agreements with the Kenwood Fire District
  - 4.1. Revenue Sharing and Stabilization Agreement
  - 4.2. Global Covenant Agreement
5. Resolution Authorizing the Collection of TOT Tax on Sonoma County Regional Park Campgrounds
6. Budget Resolution
7. EMC Research, Inc. Survey Results and Props and Measures Recommendations

**Related Items “On File” with the Clerk of the Board:**

None