



Measure O – Behavioral Health & Homelessness - Planning and Implementation August 31, 2021

Measure O Background

- In November 2020, Sonoma County passed Measure O with 68.07% of the vote to provide essential funding for mental health and homeless services
- Measure O, a ¼ cent sales tax, generates \$25 million each year for 10 years to help protect essential mental health and homelessness services
- One of the just two measures for mental health and homeless funding measures in the State (Mendocino County's Measure B passed in 2017)

What we will be covering

- Ad Hoc Committee Comments (Supervisor Coursey & Supervisor Gore)
- Measure O Allocated Expenditures
- Recommendations & Feedback
- Outreach & Engagement

Ad Hoc Committee Comments

Measure O Expenditure Plan Overview

Categories	% of Funding
Behavioral Health Facilities	22%
Emergency Psychiatric/Crisis Services	44%
Mental Health & Substance Use Disorder Outpatient Services	18%
Behavioral Health Homeless/Care Coordination	14%
Transitional & Permanent Supportive Housing	2%

Measure O New/Redesign Programs

Category	Program	Description
Behavioral Health Facility	Transitional Housing for individuals discharging from crisis services	Transitional Housing is a needed service for individuals who have high levels of mental health needs and do not have a long-term placement agreement.
	Psychiatric Health Facility & Operations	There is a need for a local locked psychiatric facility to serve Sonoma County residents. This will ensure individuals access emergency psychiatric services more timely, at a cost savings to the County.
Emergency Psychiatric/Crisis Services	Mobile Support Team (MST) Expansion/ Crisis, Assessment, Prevention, and Education (CAPE)	MST accompanies law enforcement on calls to provide crisis intervention to individuals in psychiatric distress. CAPE provides crisis services to schools in Sonoma County.
Mental Health & Substance Use Disorder Outpatient Services	Mental Health Services for Children and Youth	Children and youth with mental health needs will receive services for prevention, early intervention and case management.

Measure O New/Redesign Programs Cont.

Category	Program	Description
Mental Health & Substance Use Disorder Outpatient Services	Substance Use Disorder Services Expansion	Expand Sonoma County Drug Medi-Cal Services to provide outpatient and residential treatment services to individuals with substance use disorders.
Behavioral Health Homeless/Care Coordination	Behavioral Health Services for individuals who are homeless	Individuals who are homeless or need mental health and substance use disorder services to successfully transition to housing in the community.
	Care Coordination for High Needs Homeless	Care Coordination provides multi-disciplinary case management and other services to enable individuals who have been homeless to live successfully in permanent supportive housing in the community.
Transitional & Permanent Supportive Housing	Supportive Housing Pool	To help secure housing resources to service the homeless populations in the County.

Staff Recommendations for New and Redesigned Programs

Behavioral Health Facilities

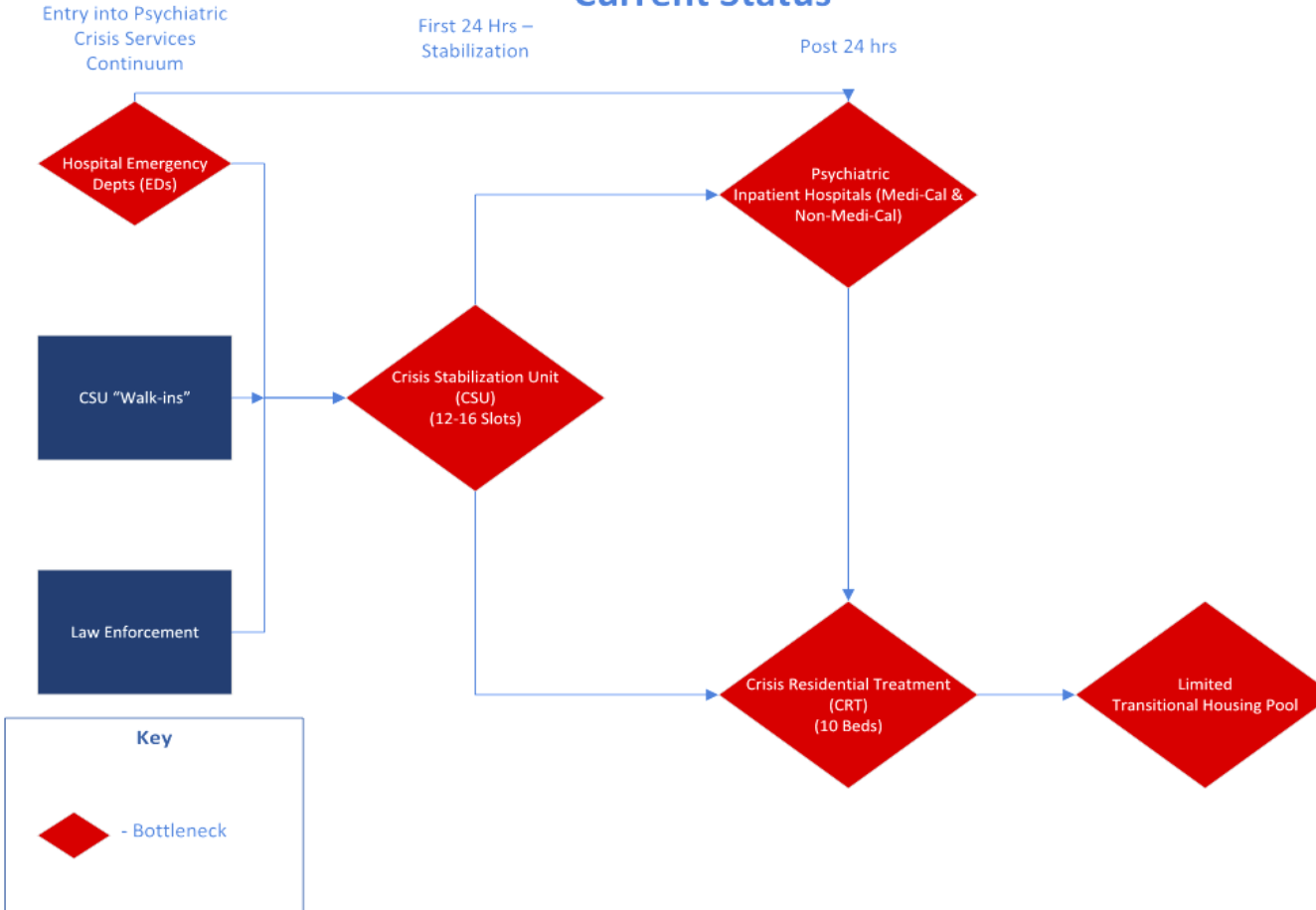
Expenditure Plan Sub - Category	Funding Available	Recommendation
Psychiatric Health Facility	<p>\$1,693,750</p> <p><i>Funding Shortfall \$1,500,000</i></p>	<p>1. Invest \$1,693,750 in Psychiatric Health Facility opening January/February 2022</p> <ul style="list-style-type: none"> • \$4.6 million has been invested • 16 bed facility, beds are guaranteed 14 for Sonoma County and 2 for Marin County • The primary referral source to the PHF will be the CSU, and serve them until stabilized and transferred to long-term living or treatment arrangements • The department is actively exploring funding options to fund the \$1.5 million shortfall <p><i>Alternate Options to address funding gap</i></p> <ul style="list-style-type: none"> • Reduce Sonoma County beds (from 14 to potentially 7) to fit within funding resources and work with Crestwood to assign the extra beds to other counties • Redistribute some of the Transitional Housing subcategory up to \$730,000 to address a portion of the gap of the PHF

Behavioral Health Facilities

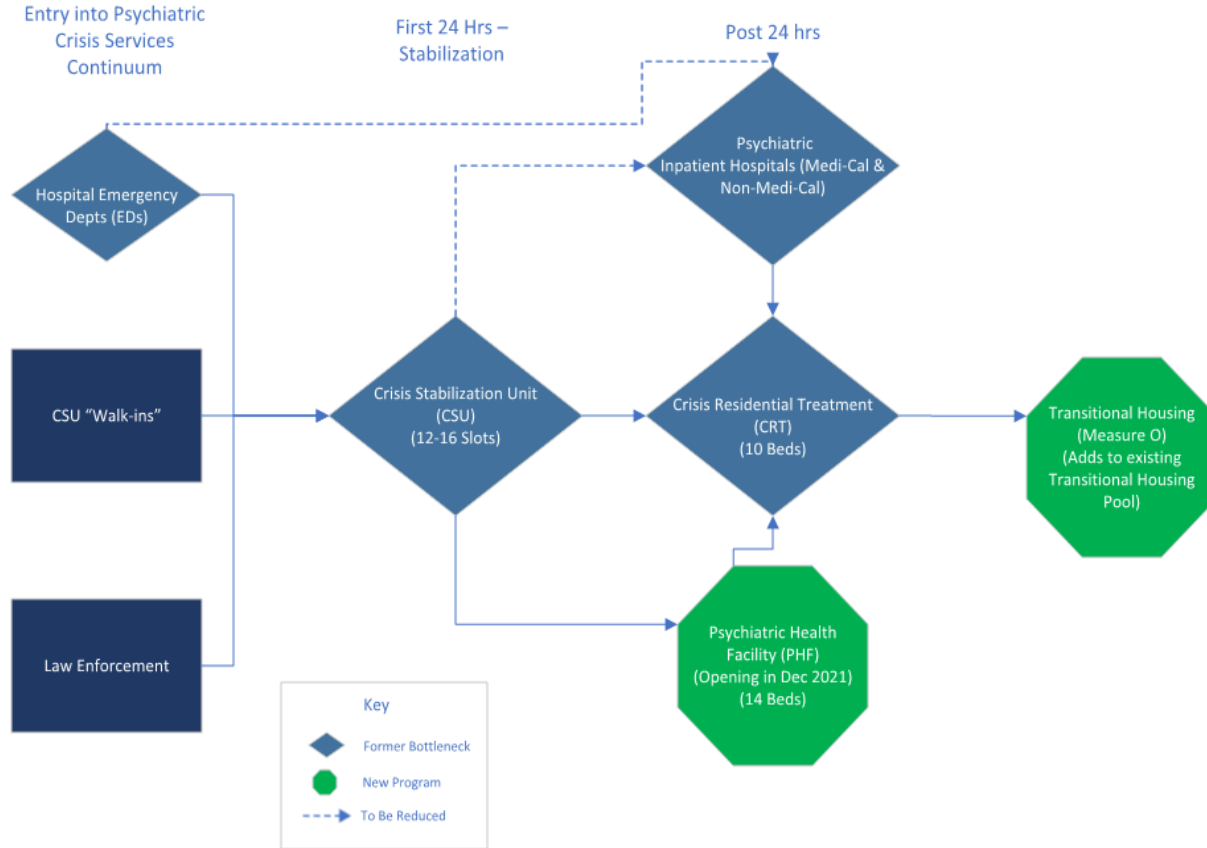
Expenditure Plan Sub - Category	Funding Available	Recommendation
Transitional Housing for individuals discharging from crisis services	\$730,000	<ol style="list-style-type: none"> 1. Secure grant funding through competitive application process of the State budget set-aside of \$750 million to build additional community behavioral health capacity to acquire property(s), or other grant funding for new transitional housing. <ul style="list-style-type: none"> • Dedicate \$362,000 annually of Measure O funding for competitively procured supportive services, for individuals who reside in new transitional housing. • Hold funds for supportive services provided to transitional housing in new location(s) until funding for the facility is secured. Once property is secure, administer a request for proposals (RFP) for community provider to provide services. 2. \$208,000 (annual with adjustments for COLA, includes salary+benefits) to hire a Housing Manager in the Department of Health Services Behavioral Health Division to oversee transitional and supportive housing programs run by County (Mental Health Services Act (MHSA), No Place Like Home, etc.). 3. \$160,000 annually for three years to continue the Justice and Mental Health Collaboration Program (JMHCP). <p>Alternative Options Use of up to \$730,000 to partially close the PHF Funding gap of \$1.5 million</p>

Sonoma County Psychiatric Crisis Continuum

Current Status



Sonoma County Psychiatric Crisis Continuum New Programs



PHF A total of 16
Beds, 14 Sonoma
County, 2 Marin
County
Expected opening
January/February
2022

Emergency Psychiatric/Crisis Services

Expenditure Plan Sub - Category	Funding Available	Recommendation
Mobile Support Team expansion & Crisis, Assessment, Prevention, and Education (CAPE)	\$3,574,520	<ol style="list-style-type: none"> 1. CAPE - Hold and monitor state and federal funding opportunities, and determine the best course of action 2. Distribute \$500,000 for one-time investments into the Cities' Pilot Programs 3. Set aside remainder of Measure O for MST expansion pending results of state budget activities in Fund Balance 4. Apply for state funding programs – Coronavirus Response & Relief Supplemental Appropriations Act; American Rescue Plan Act <p><i>Alternate Options</i></p> <ul style="list-style-type: none"> • Redistribute some or all of the unspent initial funding for MST/CAPE to Emergency Psychiatric/Crisis Services category to: Residential Crisis Services and Inpatient Hospital Services – Adult. • Replace MHSA funding currently committed to MST to expand the Behavioral Health Division's core services and address service capacity problems.

Mental Health & Substance Use Disorder Outpatient Services

Expenditure Plan Sub - Category	Funding Available	Recommendation
Mental Health Services for Children and Youth		<p>Enter into 3 year contract with Santa Rosa Junior College to provide the following:</p> <ol style="list-style-type: none">1. Enhanced Diversity of Mental Health Provision2. Health Promotion3. Specialized Services4. Performance metrics and data required

Mental Health & Substance Use Disorder Outpatient Services

Expenditure Plan Sub- Category	Funding Available	Recommendation
Substance Use Disorder Services Expansion	\$1,000,000	<p>Expand SUD service system:</p> <ol style="list-style-type: none"> 1. Address management shortage and administrative capacity in current system by adding 3 administrative/ management positions (\$686,000) to support significant expansion. Prepare for Organized Delivery System (ODS) Waiver in 2023 subject to Board Approval 2. Increase services to address community need and Early Periodic Screening Diagnosis Treatment (EPSDT) responsibilities by issuing an RFP and/or expanding existing contracts (\$314,000 annual Measure O funding as local match and approximately \$157,000 annual in Medi-Cal Federal Financial Participation) for Youth SUD services. <p><i>Alternate Option</i> RFP other than Youth SUD services (ex., Perinatal, Adult, etc)</p>

Behavioral Health Homeless / Care Coordination

Expenditure Plan Sub-Category	Funding Available	Recommendation
Behavioral Health Services for individuals who are homeless; Care Coordination for High Needs Homeless	\$3.5M	<ol style="list-style-type: none">1. Allocate a portion of the first year of funding only (\$1,100,463) for the HEART program and revisit this allocation after stakeholder engagement with city partners and the Continuum of Care (CoC), along with an assessment of outcomes for this program. This recommendation allows a Behavioral Health Homeless program in which Sonoma County has invested to continue operations, while the county collaborates with city partners and the COC to develop mutually amenable longer-term investments of these funds.

Behavioral Health Homeless / Care Coordination

Expenditure Plan Sub-Category	Funding Available	Recommendation Continued
Behavioral Health Services for individuals who are homeless; Care Coordination for High Needs Homeless	\$3.5M	<p>2. Allocate a portion of the first year of funding only (\$2,399,537) for the Behavioral Health Services for individuals who are homeless program, re-visit this allocation after more is known about CalAIM, and other funding sources coming available for these services and further collaboration with city partners and the Continuum of Care (CoC).</p> <p><i>Alternate Option</i> The Community Development Commission (CDC) and CoC additional wrap services could be funded by Behavioral Health Homeless/Care Coordination expenditure plan category for qualifying individuals living in transitional and/or permanent supportive housing sites.</p>

Transitional & Permanent Supportive Housing

Expenditure Plan Sub-Category	Funding Available	Recommendation
Supportive Housing Pool	\$500,000	<p>Continue getting feedback from housing/homelessness partners & city managers</p> <p>Potential to leverage funding for acquiring property in partnership with cities</p> <ul style="list-style-type: none">• Petaluma's City/County Home Key project• Healdsburg's indoor/outdoor City/County partnership• Santa Rosa/Rohnert Park have expressed interest <p><i>Alternate Option</i></p> <p>If remaining funding is available, consider funding wraparound services for those receiving Emergency Housing Vouchers (EHV) and/or for qualifying individuals living in transitional and/or permanent supportive housing sites</p>

Measure O Community Outreach

Audience	Method	Timeline
General Public/Voters	Quarterly Newsletters, Press Releases, Website	Fall 2021 – First Newsletter Released
Service Providers/CBO Partner Organizations	Presentations at community meetings, listening sessions with provider community	Ongoing, and by request
City Representatives	Presentations at City Managers meetings, Council & Mayors meetings	Ongoing –twice annually minimum
Hospital Partners	Presentations at Hospital Council, meetings with leadership	Ongoing – twice annually minimum
Continuum of Care Board	Feedback sessions at Board meetings	Ongoing – twice annually minimum



Questions & Discussion