

Recommended Budget 2020-21



Sonoma County California

Cover Photo

Pepperwood Preserve
Sonoma County, California

Pepperwood Preserve's 3,200 acre nature preserve is a living laboratory to engage students, volunteers, and scientists in applied conservation. Their singular focus is applying science to safeguard the future of nature for generations to come.

Photo Courtesy of Diana Wilson

COUNTY OF SONOMA

RECOMMENDED BUDGET

Fiscal Year 2020-21

Presented in June 2020 to the

Board of Supervisors

Supervisor Susan Gorin, Chair, First District
Supervisor David Rabbitt, Second District
Supervisor Shirlee Zane, Third District
Supervisor James Gore, Fourth District
Supervisor Lynda Hopkins, Fifth District

By

Sheryl Bratton
County Administrator

Erick Roeser
Auditor-Controller



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INTRODUCTION

County Administrator's Budget Message



SONOMA COUNTY FY 2020-21 RECOMMENDED BUDGET

COUNTY ADMINISTRATOR'S MESSAGE

Dear Board of Supervisors,

As our community knows disasters begin suddenly and never really end, especially in the case of Sonoma County where our community has consistently shown endurance and resiliency time after time. The future will not be the same as the past. Our economy, our priorities, individual perceptions of what is important and what is not have been reshaped.

The word emergency comes from “emerge,” and each of the disasters our community has endured have ejected us from the familiar and urgently placed us in the need to reorient and reprioritize. The first lesson a disaster teaches is that everything is connected.

The Fiscal Year (FY) 2020-21 Recommended Budget is submitted for your consideration with a different orientation. As a result of the SARS-CoV-2 virus (virus) and the resulting Coronavirus disease (COVID-19) pandemic, my office is taking advantage of procedures allowed under the State of California County Budget Act which authorizes the adoption of the Final Budget through a two-step process that must culminate in the adoption of a budget no later than October 2nd. While we know that the County will encounter fiscal impacts as a result of the COVID-19 pandemic, the true impacts are not fully known at this time. Given the unprecedented circumstances we are facing, it is in the best interest of the County to afford more time to better understand the fiscal impacts before formalizing an adopted budget.

To make use of this provision of the Budget Act, the Board must formally approve the recommended budget submitted for your consideration before June 30th. The utilization of this two-step process also authorizes the County to spend beginning July 1 for FY 2020-21 in accordance with the Recommended Budget until the Final Budget is adopted, which is tentatively scheduled for the week of September 1, 2020. The recommended budget and public notice will be made available to the public via the County's website at <http://sonomacounty.ca.gov/CAO/Public-Reports/Budget-Reports/> by May 15, 2020.

Update on COVID-19 Impacts

COVID-19 impacts and response efforts have evolved rapidly over the last several months and daily briefings have become necessary to keep abreast of local, state, federal, and worldwide updates and response efforts. While an update on the impacts of COVID-19 may be stale news for the current reader, it is important to briefly document the impacts and actions taken to respond to COVID-19, which also provides context for the current circumstances. To that end, below is a summary of impacts and responses within Sonoma County, the state, and broadly within the United States.

Sonoma County Update

As of May 7, 2020, Sonoma County has administered 8,313 tests and reports a total of 292 COVID-19 cases and three deaths. Dr. Mase, the Sonoma County Health Officer has issued numerous public health orders to mitigate the impacts of the COVID-19 as follows:

- March 17, 2020: Shelter in Place, effective March 18, to April 7, 2020
- March 23, 2020: Close Parks, effective March 24, 2020 until rescinded
- March 31, 2020: Extend the Shelter in Place Order, from April 7 to May 3, 2020
- April 10, 2020: Isolation and Quarantine, effective April 10, 2020, and remaining in effect until rescinded
- April 13, 2020: Facial Coverings, effective April 17, 2020 and in effect until rescinded
- April 28 2020: Amended order to allow limited access to parks
- May 1, 2020: Extended Shelter in Place Order to beyond May 3, 2020
- May 7, 2020: Amended order to re-open certain retail stores for curbside pick-up and delivery

These public health orders have proven successful in “flattening the curve,” a phrase that has captured the worldwide effort to contain the spread of the virus to a level that does not overwhelm the healthcare capacity of a community.

State and National Update

As of May 7, 2020, the number of total COVID-19 cases reported in California is 62,473 and the number of deaths is 2,543. Efforts put in place by Governor Newsom and other officials in California have also proven successful in flattening the curve in comparison to policy responses in other states. By comparison, California as of May 7, is reporting 167 cases per 100,000 residents, the 12th lowest rate in the nation, while New York the most impacted state to date is reporting over 1,600 cases per 100,000 residents.

Estimated Fiscal Impacts on FY 2020-21 Budget

The primary reason for taking advantage of the two-step budget adoption process the County Budget Act affords, is to provide more time to assess the financial impact of the COVID-19 pandemic upon county, state, and federal funding revenue sources. The local and statewide shelter in place orders have immediately impacted some of the County’s revenue sources, including sales tax, transient occupancy tax (TOT), proposition (Prop) 172 funding, tribal mitigation funding, and charges for services. Since these revenue sources are directly impacted by the shelter in place orders, it is difficult to estimate if and when these orders may be lifted and/or re-instated for FY 2020-21. For other revenue sources, including state and federal funding, fines, franchise fees impacts are unknown, and therefore not possible for us to estimate. At this time, my office is not estimating a large impact to property taxes for the FY 2020-21 budget, but circumstances could change and we would revise estimates accordingly.

As a result of projected flat revenue growth, departments balanced their FY 2020-21 plans through the reduction of services and staffing in certain programs. On average a 1.7% adjustment of countywide operations was included. As in prior years, some of the reductions included in the recommended budget are being requested for restoration (Add-Back) by departments’ management in order to maintain existing service levels to the community. To accommodate these type of situations as a part of the normal budget process, departments were instructed to build in funding for these proposed cuts through October 6, 2020, to enable time to implement. Although not ideal, this built in time also affords us the opportunity to utilize the two-step final budget adoption process authorized by GC §§29064 and 29088.

The FY 2020-21 recommended budgets for several departments include proposed cuts and service reductions in order to address budgetary shortfalls and balance with available funding sources. The following departments are facing the most pre-pandemic significant budgetary shortfalls in FY 2020-21,

which may compromise their ability to continue providing services at current levels after October 6, 2020:

- The Sheriff's Office FY 2020-21 recommended budgets includes \$5.5 million of proposed reductions necessary to balance the budget. The proposed budget reductions may lead to elimination of positions that could result in increased deputy response times and service reductions in the following programs: closure of the Sonoma Valley Substation and Guerneville Substations; elimination of the Helicopter Program, including the sale of the helicopter; reduction of the Marine Unit and sale of boats; and diminished capacity to provide administrative and investigative services. The reduced service levels would increase risks to public safety, jeopardize recent efforts to build community relationships, and decrease proactive activities, such as community-oriented policing. To help address the budgetary challenges faced by the Sheriff's Office in FY 2020-21, the County Administrator's Office recommended a one-time increase to the Sheriff's General Fund contribution of \$3.1 million, using monies previously set-aside for Behavioral Health Unit staffing that will no longer be needed next fiscal year due to construction delays. The augmented funding helps reduce the budget gap to \$5.5 million in FY 2020-21; however, the funds will not be recurring, which may lead to future fiscal challenges. Please note that Sheriff Essick has stated he does not concur with the County Administrator's Recommended Budget, because it does not fully fund current service levels beyond October 6, 2020 and may result in potential programmatic and service cuts, although the final outcome will ultimately be determined during September budget hearings. We look forward to continue to collaborate with all elected officials as we identify additional adjustments to what is anticipated to be a very fiscally constrained adopted FY 2020-21 budget plan to be considered by the Board in September.
- The District Attorney's FY 2020-21 recommended budget includes \$735,000 of proposed reductions necessary to balance the budget. These potential budget cuts would directly impact services available to the public and prosecution of offenders. Operational and staffing impacts include: increased caseloads; limited ability to collaborate with partners on law enforcement and safety net issues; and reduced ability to support code enforcement on illegal cannabis operations.
- The Clerk-Recorder-Assessor's FY 2020-21 recommended budget includes \$566,810 in service reductions in the Assessor's division. Impacts to service areas will result in limiting the Clerk-Recorder-Assessor's efforts to address assessment appeals, delays to annual valuations and issuance of supplemental notices for property taxpayers; which together may represent delay in updated Property Tax revenue levels. Service impacts also include increases in the current backlog of 10,600 roll corrections causing further delays to the issuance of amended or new tax bills to property owners, and 4,000 calamity events that resulted from the recent flood and fire disasters and subsequent increase in new construction of disaster affected properties.

Due to the level of uncertainty we are currently experiencing, the Add-Back, service improvement requests (Program Change), and Board of Supervisors/community budget requests normally presented to the Board for consideration during June Budget Hearings, will be postponed until the Adopted Budget Hearings tentatively scheduled for September 1, 2020. We expect to have a better understanding about the economy and overall revenue sources by September. It is possible that departmental and community priorities will shift and potentially affect the original Add-Back requests built in to

departmental baseline budgets. At this juncture, we believe it is important to allow more time to understand the circumstances we will face in FY 2020-21 and beyond.

Conclusions

In closing, there is no doubt that the Coronavirus Pandemic has been a steep challenge for our community – even though we are a resilient community that has overcome two major fires and a major flood in less than three years. What we understand from these past challenges, is the need to keep razor focus on continually finding a sustainable balance between the health, safety, and service needs of our residents, with the well-being of our economy and the way of life we cherish here in Sonoma County.

We have reached a crossroads, we have emerged from what we assumed was normality, things have suddenly overturned. One of our main tasks now – especially those of us who are not sick, are not frontline workers, and are not dealing with other economic or housing difficulties – is to understand this moment, what it might require of us, and what we can and cannot address.

Just as we have overcome past disasters and the great recession that is now more than a decade old, I know our community will overcome this most recent challenge just as we have with all others. Our County Administrator's Office team will work with county management to bring forward recommended budget adjustments resulting in a balanced FY 2020-21 fiscal plan that supports community recovery and fits within available means.

POSITION SUMMARY

Permanent Position Summary



PERMANENT POSITION SUMMARY

Department*	FY 19-20 Adopted	FY 19-20 Revised	FY 20-21 Recommended	Variance from FY 19-20 Revised
ACTTC	102.00	102.00	102.00	0.00
Ag Pres/Open Space District	28.50	28.50	28.50	0.00
Agricultural Commissioner	38.50	38.50	38.50	0.00
BOS/CAO	51.20	55.20	55.20	0.00
Child Support Services	96.50	96.50	96.50	0.00
Clerk-Recorder-Assessor	108.75	108.75	108.75	0.00
Community Development	53.50	53.00	52.00	(1.00)
County Counsel	42.50	42.50	41.25	(1.25)
District Attorney	128.55	127.55	127.55	0.00
Emergency Management	12.00	12.00	12.00	0.00
Economic Develop Board	14.50	13.50	13.50	0.00
General Services	111.50	111.50	110.00	(1.50)
Health Services	529.78	554.03	548.08	(5.95)
Human Resources	62.00	62.00	62.00	0.00
Human Services	889.55	913.55	911.55	(2.00)
IHSS Public Authority	1.00	1.00	1.00	0.00
Ind Office Law Enf & Out	2.00	3.00	3.00	0.00
Information Systems	116.50	116.50	116.50	0.00
Permit Sonoma	148.50	148.50	148.50	0.00
Probation	275.00	283.00	283.00	0.00
Public Defender	52.00	52.00	52.00	0.00
Regional Parks	123.00	123.00	123.00	0.00
Sheriff/Adult Detention	634.50	635.50	635.50	0.00
Transport & Public Works	169.00	170.00	170.00	0.00
UC Cooperative Extension	6.00	6.00	6.00	0.00
Water Agency	233.75	239.75	239.75	0.00
TOTALS (FTE)	4,030.58	4,097.33	4,085.63	(11.70)

**Sonoma County Fair and Exposition, Inc. is not included in the Permanent Position Summary Table – The Fair's Operating and Capital Improvement budget and County Employee Position allocation are separately approved by the Board of Supervisors in January of each year to conform with the Fairgrounds calendar year reporting period.*



ADMINISTRATIVE SUPPORT & FISCAL SERVICES

Board of Supervisors / County Administrator

County Counsel

Human Resources

General Services

Information Systems

Non Departmental

Auditor-Controller-Treasurer-Tax Collector

County Clerk-Recorder-Assessor

Independent Office of Law Enforcement
Review & Outreach

Emergency Management

Fire Services Funds

Court Support/Grand Jury



BOARD OF SUPERVISORS/ COUNTY ADMINISTRATOR

Sheryl Bratton
County Administrator

The Department's mission is to enrich the quality of life in Sonoma County through superior public service and investing in beautiful, thriving and sustainable communities for all.

BUDGET AT A GLANCE

	FY 2020-21
Total Expenditures	\$14,446,442
Total Revenues/Use of Fund Balance	\$5,373,766
Total General Fund Contribution	\$9,072,676
Total Staff	55.20
% Funded by General Fund	62.80%

DEPARTMENT BUDGET DETAILS

	FY 2019-20 Adopted Budget	FY 2020-21 Recommended Budget	Change from FY 2019-20 Adopted	% Change from FY 2019-20 Adopted
Expenditures by Character				
Salaries and Benefits	9,731,753	11,163,601	1,431,848	14.7
Services and Supplies	2,737,613	3,254,849	517,236	18.9
Other Expenses	950,000	0	(950,000)	(100.0)
Transfers within the County	26,760	27,992	1,232	4.6
Total Expenditures by Character	13,446,126	14,446,442	1,000,316	7.4
Revenues/Reimbursements/Use of Fund Balance (Sources)				
General Fund Contribution	7,786,930	9,072,676	1,285,746	16.5
Fees and Charges for Services	490,541	643,137	152,596	31.1
State, Federal, & Other Govt. Revenue	1,302,926	944,132	(358,794)	(27.5)
Other Departmental Revenue	0	12,000	12,000	100.0
Internal County Reimbursements and Transfers	3,865,729	3,774,497	(91,232)	(2.4)
Total Revenues/Use of Fund Balance	13,446,126	14,446,442	1,000,316	7.4

PERMANENT POSITIONS

	FY 2019-20 Adopted Budget	FY 2020-21 Recommended Budget	Change from FY 2019-20 Adopted	% Change from FY 2019-20 Adopted
Total Permanent Positions*	51.20	55.20	4.00	7.8

* 4.0 FTE new positions were added during Fiscal Year 2019-20: 2.0 FTE positions to manage the Cannabis Program; 1.0 FTE Communications Manager to lead the County's communications and legislative functions; and 1.0 FTE Administrative Analyst focused on climate resiliency efforts.

VARIANCE DISCUSSION

The year-over-year Salaries and Benefits cost increase is due to addition of four new positions approved by the Board of Supervisors during Fiscal Year 2019-20, including: 1.0 FTE Deputy County Administrator and 1.0 FTE Department Analyst to manage the County's Cannabis Program; 1.0 FTE Communications Manager to lead the County's public information, communications, and legislative programs; and 1.0 FTE Administrative Analyst focused on climate resiliency efforts.

The year-over-year increase in Services and Supplies is primarily attributed to implementing the second phase of County Counsel's transition to a direct billing model for General Fund clients, which entails shifting expenditures for legal services from Non-Departmental to individual departments.

Other Expenses are decreasing due to expiration of one-time expenditures approved during FY 2019-20 Budget Hearings for the Cannabis Environmental Impact Review and the Housing ID Project.

COUNTY COUNSEL

Bruce Goldstein
County Counsel

The Sonoma County Counsel's Office is committed to providing the highest quality legal representation and advice, in a timely and responsive manner, to assist the County, its governing Board of Supervisors, and other office clients in promoting the public interest, achieving programmatic and strategic goals, and protecting financial resources.

BUDGET AT A GLANCE

	FY 2020-21
Total Expenditures	\$11,441,164
Total Revenues/Use of Fund Balance	\$11,441,164
Total General Fund Contribution	\$0
Total Staff	41.25
% Funded by General Fund	0.00%

DEPARTMENT BUDGET DETAILS

	FY 2019-20 Adopted Budget	FY 2020-21 Recommended Budget	Change from FY 2019-20 Adopted	% Change from FY 2019-20 Adopted
Expenditures by Character				
Salaries and Benefits	9,826,993	10,560,061	733,068	7.5
Services and Supplies	829,483	857,589	28,106	3.4
Transfers within the County	23,514	23,514	0	0.0
Total Expenditures by Character	10,679,990	11,441,164	761,174	7.1
Revenues/Reimbursements/Use of Fund Balance (Sources)				
Fees and Charges for Services	4,069,665	4,977,108	907,443	22.3
Other Departmental Revenue*	173,148	66,998	(106,150)	(61.3)
Internal County Reimbursements and Transfers	6,437,177	6,397,058	(40,119)	(0.6)
Total Revenues/Use of Fund Balance	10,679,990	11,441,164	761,174	7.1

*Other Departmental Revenue includes Code Enforcement Settlements and Civil Penalty fees paid and Cannabis tax revenue.

PERMANENT POSITIONS

	FY 2019-20 Adopted Budget	FY 2020-21 Recommended Budget	Change from FY 2019-20 Adopted	% Change from FY 2019-20 Adopted
Total Permanent Positions*	42.50	41.25	(1.25)	(2.94)

* The recommended budget includes a reduction of 0.5 Deputy County Counsel IV and 0.75 Legal Assistant time-limited positions with terms ending June 30, 2020.

VARIANCE DISCUSSION

In FY 2020-21, Other Department Revenue is expected to decrease by \$106,150 from the prior fiscal year due to level of expected Code Enforcement payments based on current settlements' status.

HUMAN RESOURCES

Christina Cramer
Director

Human Resources provides comprehensive human resources and risk management services, through leadership, and guidance supporting organizational effectiveness for an outstanding workforce.

BUDGET AT A GLANCE

	FY 2020-21
Total Expenditures	\$108,910,326
Total Revenues/Use of Fund Balance	\$100,882,772
Total General Fund Contribution	\$8,027,554
Total Staff	62.00
% Funded by General Fund	7.37%

DEPARTMENT BUDGET DETAILS

	FY 2019-20 Adopted Budget	FY 2020-21 Recommended Budget	Change from FY 2019-20 Adopted	% Change from FY 2019-20 Adopted
Expenditures by Character				
Salaries and Benefits	10,693,757	11,339,544	645,787	6.0
Services and Supplies	63,648,587	65,616,129	1,967,542	3.1
Other Expenses*	15,186,438	31,533,818	16,347,380	107.6
Transfers within the County	1,587,091	420,835	(1,166,256)	(73.5)
Total Expenditures by Character	91,115,873	108,910,326	17,794,453	19.5
Revenues/Reimbursements/Use of Fund Balance (Sources)				
General Fund Contribution	6,670,005	8,027,554	1,357,549	20.4
Fees and Charges for Services	60,745,066	69,466,242	8,721,176	14.4
State, Federal, & Other Govt. Revenue	538,000	491,000	(47,000)	(8.7)
Other Departmental Revenue**	2,081,800	2,590,400	508,600	24.4
Use of Fund Balance	15,462,947	23,426,664	7,963,717	51.5
Internal County Reimbursements and Transfers	5,618,055	4,908,466	(709,589)	(12.6)
Total Revenues/Use of Fund Balance	91,115,873	108,910,326	17,794,453	19.5

* Other Expenses include increases to total liability for Workers Compensation and General Liability Internal Service Funds.

**Other Departmental Revenue includes Interest Earnings and Miscellaneous Revenue including drug Rebates associated with County Health Plan.

PERMANENT POSITIONS

	FY 2019-20 Adopted Budget	FY 2020-21 Recommended Budget	Change from FY 2019-20 Adopted	% Change from FY 2019- 20 Adopted
Total Permanent Positions	62.00	62.00	0.00	0.0

VARIANCE DISCUSSION

Other expenditures show significant change primarily due to increases within the county's self-insurance programs for property, liability, and workers compensation. These are increasing due to a mixture of nation-wide tightening of the insurance market and local factors, including two major fires in the last three years. The change is a combination of direct increases to rates and a reassessment of funds reserves.

Expenditures on internal transfers are decreasing due to one-time transfers of available fund balance made during Fiscal 2019-20 to meet one-time needs including costs of putting a sales tax measure to support fire services on the March 2020 ballot and additional support for Veterans buildings and for Human Services programs that drop off in FY 2020-21.

General Fund contribution, Charges for Services, and Use of Fund Balance are all increasing in relation to the changes to insurance costs assessed above. These are paid through a mixture of General Fund and amounts recouped from County departments and agencies through charges. Use of fund balance primarily represents balance sheet transactions to increase liabilities in the Workers Compensation and General Liabilities Internal Service Funds in order to meet adjusted reserve requirements, and do not represent cash transactions.

GENERAL SERVICES

Caroline Judy
Director

The mission of the General Services Department is to efficiently plan, provide, and manage quality facilities; the purchasing of goods and services; the procurement and maintenance of vehicles and equipment; and the energy and sustainability services to support Sonoma County departments and agencies in the accomplishment of their goals.

BUDGET AT A GLANCE

	FY 2020-21
Total Expenditures	\$42,583,181
Total Revenues/Use of Fund Balance	\$24,453,196
Total General Fund Contribution	\$18,129,985
Total Staff	110.0
% Funded by General Fund	42.58%

DEPARTMENT BUDGET DETAILS

	FY 2019-20 Adopted Budget	FY 2020-21 Recommended Budget	Change from FY 2019-20 Adopted	% Change from FY 2019-20 Adopted
Expenditures by Character				
Salaries and Benefits	16,955,868	17,623,022	667,154	3.9
Services and Supplies	17,708,052	17,989,730	281,678	1.6
Capital Expenditures	3,925,473	4,287,906	362,433	9.2
Other Expenses	2,351,739	2,470,465	118,726	5.0
Transfers within the County	227,087	212,058	(15,029)	(6.6)
Total Expenditures by Character	41,168,219	42,583,181	1,414,962	3.4
Revenues/Reimbursements/Use of Fund Balance (Sources)				
General Fund Contribution	18,518,671	18,129,985	(388,686)	(2.1)
Fees and Charges for Services	3,428,162	3,721,076	292,914	8.5
State, Federal, & Other Govt. Revenue	1,229,591	1,438,644	209,053	17.0
Other Departmental Revenue	2,669,211	2,743,917	74,706	2.8
Use of Fund Balance	1,374,548	1,049,029	(325,519)	(23.7)
Internal County Reimbursements and Transfers*	13,948,036	15,500,530	1,552,494	11.1
Total Revenues/Use of Fund Balance	41,168,219	42,583,181	1,414,962	3.4

* Internal County Reimbursements and Transfers includes transfers for capital project costs.

PERMANENT POSITIONS

	FY 2019-20 Adopted Budget	FY 2020-21 Recommended Budget	Change from FY 2019-20 Adopted	% Change from FY 2019-20 Adopted
Total Permanent Positions	111.5	110.0	(1.5)	(1.3)

VARIANCE DISCUSSION

The General Fund Contribution for the FY 2019-20 Adopted Budget included \$350,000 of General Fund for facility maintenance projects on the County Campus. For FY 2020-21, these projects are funded by the Facilities Investment/Deferred Maintenance Fund.

General Services' General Fund Contribution for FY 2020-21 will not be sufficient to cover all anticipated costs. In order to submit a balanced budget aligned with General Fund Contribution, the Recommended Budget includes the deletion of a vacant 1.0 FTE Building Mechanic II and vacant 0.5 FTE Senior Office Assistant and reductions to janitorial and parking enforcement services for the County Campus. General Services has requested \$374,901 in Add Backs to restore the janitorial and parking enforcement services.

INFORMATION SYSTEMS

John Hartwig
Director

The mission of the Information Systems Department is to maximize public service and operational efficiencies through the implementation of technology solutions that support and enhance current and future service delivery systems of Sonoma County.

BUDGET AT A GLANCE

	FY 2020-21
Total Expenditures	\$53,097,322
Total Revenues/Use of Fund Balance	\$52,188,278
Total General Fund Contribution	\$909,044
Total Staff	116.50
% Funded by General Fund	1.71%

DEPARTMENT BUDGET DETAILS

Expenditures by Character	FY 2019-20 Adopted Budget	FY 2020-21 Recommended Budget	Change from FY 2019-20 Adopted	% Change from FY 2019-20 Adopted
Salaries and Benefits	19,220,979	20,634,779	1,413,800	7.4
Services and Supplies	16,224,758	18,063,913	1,839,155	11.3
Capital Expenditures	4,960,742	3,711,499	(1,249,243)	(25.2)
Transfers within the County	10,776,564	10,687,131	(89,433)	(0.8)
Total Expenditures by Character	51,183,043	53,097,322	1,914,279	3.7
Revenues/Reimbursements/Use of Fund Balance (Sources)				
General Fund Contribution	569,180	909,044	339,864	59.7
Fees and Charges for Services	14,008,334	14,595,196	586,862	4.2
Other Departmental Revenue	30,000	22,000	(8,000)	(26.7)
Use of Fund Balance	2,096,206	4,766,050	2,669,844	127.4
Internal County Reimbursements and Transfers	34,479,323	32,805,032	(1,674,291)	(4.9)
Total Revenues/Use of Fund Balance	51,183,043	53,097,322	1,914,279	3.7

PERMANENT POSITIONS

	FY 2019-20 Adopted Budget	FY 2020-21 Recommended Budget	Change from FY 2019-20 Adopted	% Change from FY 2019-20 Adopted
Total Permanent Positions*	116.50	116.50	0.00	0.0

*The recommended budget includes the addition of 1.0 full-time equivalent Assistant Information Systems Director position and deletion of 1.0 full-time equivalent Administrative Aide allocation approved by the Board on February 25, 2020.

VARIANCE DISCUSSION

In FY 2020-21, Use of Fund Balance is increasing by \$2.67 million from the prior year due to planned infrastructure replacement projects. Projects are financed with accumulated infrastructure replacement funds collected through baseline information system charges to clients for future scheduled replacements. These projects include regular replacement of aged network and data center equipment, completion of the Voice over Internet Protocol (VoIP) communications system replacement, and a replacement of Geographic Information Systems (GIS) Orthophotography, the base dataset required for GIS mapping.

In addition, in FY 2019-20 the department received a one-time operating transfer of \$1.7 million from General Fund Recovery & Resiliency Reserves to support countywide technology disaster recovery and resilience projects. Of this amount, \$330,000 was programmed as an operating transfer to the Technical Support Services section for IT Disaster Recovery/Business Continuity Planning Consultant costs, however associated expenditure appropriations were not programmed thus artificially creating a General Fund savings in FY 2019-20 by this amount. The department's General Fund Contribution is increasing by \$339,864 over the prior year to true-up the ongoing contribution to the department.

NON-DEPARTMENTAL

Sheryl Bratton
County Administrator

**Enriching the quality of life in
Sonoma County through superior
public services.**

BUDGET AT A GLANCE

FY 2020-21

Total Expenditures	\$155,289,981
Total Revenues/Use of Fund Balance	\$434,735,738
Total Contribution to the General Fund	(\$279,445,757)
Total Staff	0.00
% Funded by General Fund	N/A

DEPARTMENT BUDGET DETAILS

	FY 2019-20 Adopted Budget	FY 2020-21 Recommend ed Budget	Change from FY 2019-20 Adopted	% Change from FY 2019-20 Adopted
Expenditures by Character				
Salaries and Employee Benefits	350,000	350,000	0	0.0
Services and Supplies	11,154,060	10,979,742	(174,318)	(1.6)
Other Expenditures*	67,958,395	60,539,455	(7,418,940)	(10.9)
Transfers within the County	85,620,108	83,420,784	(2,199,324)	(2.6)
Total Expenditures by Group	165,082,563	155,289,981	(9,792,582)	(5.9)
Revenues/Reimbursements/Use of Fund Balance (Sources)				
Tax Revenue**	310,461,402	330,137,855	19,676,453	6.3
Transient Occupancy Tax (incl. Measure L)	22,294,074	22,294,074	0	0.0
Fees and Charges for Services	10,627,455	11,660,478	1,033,023	9.7
State, Federal, & Other Govt. Revenue	15,006,000	10,578,643	(4,427,357)	(29.5)
Other Departmental Revenue***	11,131,148	7,913,148	(3,218,000)	(28.9)
Use of Fund Balance	43,982,988	32,995,162	(10,987,826)	(25.0)
Internal County Reimbursements and Transfers	21,256,622	19,156,378	(2,100,244)	(9.9)
Total Revenues/Use of Fund Balance	434,759,689	434,735,738	(23,952)	(0.0)
General Fund Contribution to Other Depts****	(269,677,127)	(279,445,757)	(9,768,630)	3.6

*Other Expenses includes contributions to local municipalities and non-County agencies, such as the Community Development Commission for Housing Programs and the Agricultural Preservation & Open Space District for land preservation, as well as appropriations for Contingencies.

**Includes \$25.9 million in Sales Tax Revenue for Sonoma County Agricultural Preservation and Open Space District.

***Other Departmental Revenue includes Teeter tax loss penalties, interest earnings on retirement contribution prepayments, and franchise fees for refuse and utilities.

****The negative General Fund net cost finances General Fund contribution to County Departments and select programs.

VARIANCE DISCUSSION

Other Expenditures decrease primarily due to a one-time funding, of \$2 million, to the Community Development Commission towards the County Fund for Housing that supports affordable housing creation, and one-time set asides for County Counsel's move to budgeting based on billing of General Fund departments rather than through general fund contribution. First year expenses were maintained in Non-Departmental, but have moved to individual departments in Fiscal 2020-21.

Tax revenue increases due to a projected increase in property tax revenue, which are derived for the annual secured property assessment roll issued by the Clerk-Recorder-Assessor. Tax revenue projections do not include effects of the COVID-19 pandemic.

Charges for Services increase due to an increase in franchise fees for PG&E and for cable in order to true up budget to prior year trends.

State, Federal, and Other Governmental Revenues decrease due to an expected decline in tribal mitigation revenues due to impacts of the COVID-19 pandemic.

Other Departmental Revenue decreases due to lower expected interest earning rates to be realized in the Treasury pool, and a decrease of Teeter Reserves one-time uses programmed in the prior year which are not continuing in the recommended budget.

Use of Fund Balance decreases due to prior year one-time draw down of accumulated balances in Tribal Mitigation, Reinvestment and Revitalization, and Cannabis funds which were used to fund one-time needs in Fiscal 2019-20, including funding for the County Fund for Housing mentioned above and funding for the creation of an infrastructure sinking fund.

AUDITOR-CONTROLLER-TREASURER-TAX COLLECTOR

Erick Roeser
Auditor-Controller-
Treasurer-Tax Collector

The mission of the Auditor-Controller-Treasurer-Tax Collector is to provide reliable and relevant financial information and quality financial services in an efficient, ethical, and effective manner to the citizens of Sonoma County, while promoting fiscal responsibility and accountability.

BUDGET AT A GLANCE

	FY 2020-21
Total Expenditures	\$164,296,874
Total Revenues/Use of Fund Balance	\$158,269,642
Total General Fund Contribution	\$6,027,232
Total Staff	102.00
% Funded by General Fund	3.67%

DEPARTMENT BUDGET DETAILS

	FY 2019-20 Adopted Budget	FY 2020-21 Recommend ed Budget	Change from FY 2019-20 Adopted	% Change from FY 2019-20 Adopted
Expenditures by Character				
Salaries and Benefits	50,364,383	51,119,410	755,027	1.5
Services and Supplies	15,016,332	15,928,622	912,290	6.1
Other Expenses*	97,989,584	96,971,966	(1,017,618)	(1.0)
Transfers within the County	275,563	276,876	1,313	0.5
Total Expenditures by Character	163,645,862	164,296,874	651,012	0.4
Revenues/Reimbursements/Use of Fund Balance (Sources)				
General Fund Contribution	5,692,907	6,027,232	334,325	5.9
Fees and Charges for Services**	131,754,321	136,740,100	4,985,779	3.8
Other Departmental Revenue***	7,562,262	7,192,762	(369,500)	(4.9)
Use of Fund Balance	4,724,771	695,575	(4,029,196)	(85.3)
Internal County Reimbursements and Transfers	13,911,601	13,641,205	(270,396)	(1.9)
Total Revenues/Use of Fund Balance	163,645,862	164,296,874	651,012	0.4

* Other Expenses are primarily related to payment of pension premiums to the Sonoma County Employee Retirement Agency and payment on long-term debt. Year-over-year charges are tied to changes in debt service payments.

**Fees and Charges for Services primarily include payments for retirement collected from departments and employees, which adjust based on overall county wages.

***Other Departmental Revenue includes Teeter Tax Loss Penalties (annual ongoing allocation), Parking Fines, and Sonoma County Energy Independence Program (SCEIP) Interest Earnings, and revenues associated with repayment of the Tobacco Settlement Bonds. The bond payment revenues and expenditures were previously not recorded in the budget, but have been added to increase transparency.

PERMANENT POSITIONS

	FY 2019-20 Adopted Budget	FY 2020-21 Recommended Budget	Change from FY 2019-20 Adopted	% Change from FY 2019- 20 Adopted
Total Permanent Positions	102.00	102.00	0.00	0.0

VARIANCE DISCUSSION

Services and supplies Expenditures are increasing due to increased costs in the Enterprise Financial Systems Internal Service Funds due to needed system upgrades, which will be financed by departments' user charges and through use of accumulated fund balance.

Net use of fund balance in the Retirement Internal Service Funds is decreasing.

CLERK-RECORDER-ASSESSOR

Deva Marie Proto
Clerk-Recorder-Assessor

The Clerk-Recorder-Assessor is committed to assuring honest and open elections; maintaining and preserving property records and vital records; and, setting fair and equitable values for tax purposes in an accurate, timely, professional, and courteous manner.

BUDGET AT A GLANCE

	FY 2020-21
Total Expenditures	\$22,505,990
Total Revenues/Use of Fund Balance	\$8,477,257
Total General Fund Contribution	\$14,028,733
Total Staff	108.75
% Funded by General Fund	62.33%

DEPARTMENT BUDGET DETAILS

Expenditures by Character	FY 2019-20 Adopted Budget	FY 2020-21 Recommended Budget	Change from FY 2019-20 Adopted	% Change from FY 2019-20 Adopted
Salaries and Benefits	14,590,930	14,796,500	205,570	1.4
Services and Supplies	6,239,386	6,885,961	646,818	10.4
Capital Expenditures	2,149,780	313,718	(1,836,062)	(85.4)
Transfers within the County	2,451,192	509,811	(1,941,381)	(79.2)
Total Expenditures by Character	25,431,288	22,505,990	(2,925,298)	(11.5)
Revenues/Reimbursements/Use of Fund Balance (Sources)				
General Fund Contribution	13,536,346	14,028,733	492,630	3.6
Fees and Charges for Services	4,031,071	5,443,381	1,412,310	35.0
State, Federal, & Other Govt. Revenue	1,686,619	266,714	(1,419,905)	(84.2)
Other Departmental Revenue	315,515	371,855	56,340	17.9
Use of Fund Balance	957,637	40,827	(916,810)	(95.7)
Internal County Reimbursements and Transfers	4,904,100	2,354,480	(2,549,620)	(52.0)
Total Revenues/Use of Fund Balance	25,431,288	22,505,990	(2,925,298)	(11.5)

PERMANENT POSITIONS

	FY 2019-20 Adopted Budget	FY 2020-21 Recommended Budget	Change from FY 2019-20 Adopted	% Change from FY 2019- 20 Adopted
Total Permanent Positions*	108.75	108.75	0.00	0.0

*The recommended budget includes 1.0 Elections Services Supervisor position added on December 17, 2019, and a reduction of 1.0 Special Projects Director Term-Limited position with term end date of December 31, 2019.

VARIANCE DISCUSSION

The FY 2020-21 Recommended Budget includes a \$1.8 million decrease in Capital Expenditures from the prior year primarily due to costs budgeted in FY 2019-20 for the acquisition of the Registrar of Voters new voting system and the associated reimbursement from the State funding match for voting system replacements. Consequently, corresponding State Revenues are decreasing by \$1.4 million and Transfers within the County are decreasing by \$1.9 million for operating transfers from the Registrar of Voters Accumulated Capital Outlay (ACO) fund to the Registrar of Voters operating budget for the purchase of the new voting system in the prior year.

Fees and Charges for Services is increasing by \$1.4 million primarily due to a projected increase in recording revenues based on an upward trend of subdivision map recordings in the prior year. In addition, the Registrar of Voters will be conducting the Presidential General Election in November 2020. This election has historically had the highest voter turnout thus producing the highest number of districts requesting to consolidate with this election thereby yielding greater reimbursements as each jurisdiction requesting consolidation pays a pro-rata share of the costs associated with conducting the election.

INDEPENDENT OFFICE OF LAW ENFORCEMENT REVIEW & OUTREACH

Karlene Navarro
Director

The Independent Office of Law Enforcement Review and Outreach (IOLERO) provides objective, independent review and audit of

Sheriff's Office administrative

investigations, proposes policy recommendations to the Sheriff's Office, and strives to strengthen the relationship between the Sheriff's Office and the community it serves through outreach and the promotion of greater transparency of law enforcement operations.

BUDGET AT A GLANCE

FY 2020-21

Total Expenditures	\$797,703
Total Revenues/Use of Fund Balance	\$44,990
Total General Fund Contribution	\$752,713
Total Staff	3.00
% Funded by General Fund	94.36%

DEPARTMENT BUDGET DETAILS

	FY 2019-20 Adopted Budget	FY 2020-21 Recommended Budget	Change from FY 2019-20 Adopted	% Change from FY 2019-20 Adopted
Expenditures by Character				
Salaries and Benefits	482,108	580,055	97,947	20.3
Services and Supplies	106,687	216,650	109,963	103.1
Transfers within the County	998	998	0	0.0
Total Expenditures by Character	589,793	797,703	207,910	35.3
Revenues/Reimbursements/Use of Fund Balance (Sources)				
General Fund Contribution	549,793	752,713	202,920	36.9
Internal County Reimbursements and Transfers	40,000	44,990	4,990	12.5
Total Revenues/Use of Fund Balance	589,793	797,703	207,910	35.3

PERMANENT POSITIONS

	FY 2019-20 Adopted Budget	FY 2020-21 Recommended Budget	Change from FY 2019-20 Adopted	% Change from FY 2019-20 Adopted
Total Permanent Positions*	2.00	3.00	1.00	50.0

* The recommended budget includes addition of 1.0 Department Analyst position that was added on October 8, 2019.

VARIANCE DISCUSSION

In FY 2020-21, Services and Supplies are increasing by \$110,000 largely due to consulting services agreements to expand the presence and outreach of IOLERO to the Latino and broader Sonoma County community, and development of a data management system necessary to track and manage data, and identify trends in statistics on investigative audits and complaints.

Additionally, the recommended budget includes a general fund legal services appropriation allocated to the department as part of County Counsel's transition to direct bill method.

EMERGENCY MANAGEMENT

Christopher Godley
Director of Emergency
Management

The mission of the Department of Emergency Management is to lead efforts to prepare for, mitigate, respond to, and recover from major emergencies and disasters.

BUDGET AT A GLANCE

	FY 2020-21
Total Expenditures	\$6,894,413
Total Revenues/Use of Fund Balance	\$4,370,327
Total General Fund Contribution	\$2,524,086
Total Staff	12.00
% Funded by General Fund	36.61%

DEPARTMENT BUDGET DETAILS

Expenditures by Character	FY 2019-20 Adopted Budget	FY 2020-21 Recommended Budget	Change from FY 2019-20 Adopted	% Change from FY 2019-20 Adopted
Salaries and Benefits	2,156,911	2,470,541	313,630	14.5
Services and Supplies	1,800,585	3,913,303	2,112,718	117.3
Capital Expenditures	143,222	422,654	279,432	195.1
Transfers within the County	0	87,915	87,915	0.0
Total Expenditures by Character	4,100,718	6,894,413	2,793,695	68.1
Revenues/Reimbursements/Use of Fund Balance (Sources)				
General Fund Contribution	2,518,282	2,524,086	5,804	0.2
State, Federal, & Other Govt. Revenue	1,142,436	4,009,698	2,867,262	251.0
Internal County Reimbursements and Transfers	440,000	360,629	(79,371)	(18.0)
Total Revenues/Use of Fund Balance	4,100,718	6,894,413	2,793,695	68.1

PERMANENT POSITIONS

	FY 2019-20 Adopted Budget	FY 2020-21 Recommended Budget	Change from FY 2019-20 Adopted	% Change from FY 2019- 20 Adopted
Total Permanent Positions	12.00	12.00	0.00	0.0

VARIANCE DISCUSSION

Increases in Services and Supplies and State, Federal, and Other Government Revenue are primarily due to a new \$2 million Hazard Mitigation Grant Program (HMGP) award for the County's Fire Early Warning Camera System Program.

Capital expenditure increases are primarily due to one-time grant funding from the state for emergency generators for shelters and Veteran Buildings.



FIRE SERVICES FUNDS

Sheryl Bratton
County Administrator

Sonoma County is committed to working with local fire service agencies and stakeholders to improve fire protection services in Sonoma County.

BUDGET AT A GLANCE

	FY 2020-21
Total Expenditures	\$2,626,542
Total Revenues/Use of Fund Balance	\$8,465,855
Total General Fund Contribution	\$0
Total Staff	0.00
% Funded by General Fund	0.00%

COMMUNITY SERVICE AREA 40 DETAILS

	FY 2019-20 Adopted Budget	FY 2020-21 Recommended Budget	Change from FY 2019-20 Adopted	% Change from FY 2019- 20 Adopted
Expenditures by Character				
Services and Supplies	2,453,232	2,617,460	164,228	6.7
Other Expenses	0	9,082	9,082	100.0
Transfers within the County	3,268	0	(3,268)	(100.0)
Total Expenditures by Character	2,456,500	2,626,542	170,042	6.9
Revenues/Reimbursements/Use of Fund Balance (Sources)				
Other Departmental Revenue	2,522,767	2,522,767	0	0.0
Use of Fund Balance	(66,267)	103,775	170,042	(256.6)
Total Revenues/Use of Fund Balance	2,456,500	2,626,542	170,042	6.9

FIRE SERVICES PROJECT DETAILS

	FY 2019-20 Adopted Budget	FY 2020-21 Recommended Budget	Change from FY 2019-20 Adopted	% Change from FY 2019- 20 Adopted
Expenditures by Character				
Services and Supplies	4,689,713	5,596,195	906,482	19.3
Total Expenditures by Character	4,689,713	5,596,195	906,482	19.3
Revenues/Reimbursements/Use of Fund Balance (Sources)				
State, Federal, & Other Govt. Revenue ¹	1,568,672	2,118,064	549,392	35.0
Use of Fund Balance	(8,366)	348,724	357,090	(4,268.3)
Reimbursements ²	3,129,407	3,129,407	0	0.0
Total Revenues/Use of Fund Balance	4,689,713	5,596,195	906,482	19.3

1) Proposition 172 Funding

2) Transient Occupancy Tax Funding

MELLO ROOS COMMUNITY FACILITIES DISTRICTS

	FY 2019-20 Adopted Budget	FY 2020-21 Recommended Budget	Change from FY 2019-20 Adopted	% Change from FY 2019- 20 Adopted
Expenditures by Character				
Services and Supplies	266,200	224,956	(41,244)	(15.5)
Other Expenses	0	18,162	18,162	100.0
Total Expenditures by Character	266,200	243,118	(23,082)	(8.7)
Revenues/Reimbursements/Use of Fund Balance (Sources)				
Other Departmental Revenue**	250,900	244,356	(6,544)	(2.6)
Use of Fund Balance	15,300	(1,238)	(16,538)	(108.1)
Total Revenues/Use of Fund Balance	266,200	243,118	(23,082)	(8.7)

COURT SUPPORT AND GRAND JURY

Sheryl Bratton
County Administrator

The Court system in Sonoma County is a multi-disciplinary system relying on many partners to function efficiently. Sonoma County provides financial resources through the Court Support

Services budget to support the County's role in this system, and to ensure fairness and equity for all involved in the Justice System. The County also supports the Grand Jury in its role as an oversight body for all governmental entities within the County.

BUDGET AT A GLANCE

	FY 2020-21
Total Expenditures	\$11,575,545
Total Revenues/Use of Fund Balance	\$3,303,116
Total General Fund Contribution	\$8,272,429
Total Staff	0.00
% Funded by General Fund	71.46%

DEPARTMENT BUDGET DETAILS

	FY 2019-20 Adopted Budget	FY 2020-21 Recommended Budget	Change from FY 2019-20 Adopted	% Change from FY 2019-20 Adopted
Expenditures by Character				
Services and Supplies	2,685,977	2,705,777	19,800	0.7
Other Expenses*	8,500,903	8,500,903	0	0.0
Transfers within the County	3,115,003	368,865	(2,746,138)	(88.2)
Total Expenditures by Character	14,301,883	11,575,545	(2,726,338)	(19.1)
Revenues/Reimbursements/Use of Fund Balance (Sources)				
General Fund Contribution	8,258,629	8,272,429	13,800	0.2
Fees and Charges for Services	761,705	761,705	0	0.0
Other Departmental Revenue**	2,953,100	2,163,000	(790,100)	(26.8)
Use of Fund Balance	2,328,449	378,411	(1,950,038)	(83.7)
Total Revenues/Use of Fund Balance	14,301,883	11,575,545	(2,726,338)	(19.1)

* Other Expenses represent the County's payment to Courts under the County's established Memorandum of Understanding with the Courts and payments for the Juvenile Justice Commission.

** Other Departmental Revenue includes Fines and Penalty fees paid.

VARIANCE DISCUSSION

The decrease in Transfers and Fund Balance are due to the completion of the Capital Project improvements related to safety and security at the Main Adult Detention Facility and the upgrade the Dispatch Consoles at the Sheriff's Office, and the transfer of funds from the Courthouse Construction Fund back to the State. In FY 2019-20, per Government Code Section 70402(a), with the completion of the bond indebtedness of the Main Adult Detention Facility, the balance of the County's Courthouse Construction Fund (CCF), in the amount of \$1,424,320, was transferred to the State Court Facilities Construction Fund. Further, the Board of Supervisors approved a resolution discontinuing the collection of future CCF fees by reducing the County Penalty Assessment from seven to five dollars.



JUSTICE SERVICES

Probation

District Attorney

Public Defender

Sheriff



PROBATION DEPARTMENT

David Koch
Chief Probation Officer

The Sonoma County Probation Department is committed to changing lives, reducing crime, and restoring community. Staff is dedicated to serving the court, supporting crime victims and their rights, providing justice through accountability and rehabilitation of offenders, and safeguarding the community.

BUDGET AT A GLANCE

	FY 2020-21
Total Expenditures	\$93,056,662
Total Revenues/Use of Fund Balance	\$55,262,003
Total General Fund Contribution	\$37,793,659
Total Staff	283.00
% Funded by General Fund	40.61%

DEPARTMENT BUDGET DETAILS

	FY 2019-20 Adopted Budget	FY 2020-21 Recommended Budget	Change from FY 2019-20 Adopted	% Change from FY 2019-20 Adopted
Expenditures by Character				
Salaries and Benefits	46,813,734	47,724,896	911,162	1.9
Services and Supplies	35,592,264	40,433,581	4,841,317	13.6
Capital Expenditures	129,000	0	(129,000)	(100.0)
Other Expenses*	4,435,681	4,745,870	310,189	7.0
Transfers within the County	153,509	152,315	(1,194)	(0.8)
Total Expenditures by Character	87,124,188	93,056,662	5,932,474	6.8
Revenues/Reimbursements/Use of Fund Balance (Sources)				
General Fund Contribution	36,221,485	37,793,659	1,572,174	4.3
Fees and Charges for Services	2,382,600	2,602,200	219,600	9.2
State, Federal, & Other Govt. Revenue	19,631,999	22,678,947	3,046,948	15.5
Other Departmental Revenue	2,525,753	2,695,357	169,604	6.7
Use of Fund Balance	4,645,255	5,221,111	575,856	12.4
Internal County Reimbursements and Transfers	21,717,096	22,065,388	348,292	1.6
Total Revenues/Use of Fund Balance	87,124,188	93,056,662	5,932,474	6.8

*Other Expenses includes grant-funded transitional housing costs, as well as direct client services for adults and juveniles.

PERMANENT POSITIONS

	FY 2019-20 Adopted Budget	FY 2020-21 Recommended Budget	Change from FY 2019-20 Adopted	% Change from FY 2019-20 Adopted
Total Permanent Positions*	275.00	283.00	8.00	2.9

* 8.0 FTE time-limited positions were added in October 2019 to support the Judicial Council Pretrial Pilot grant program through June 30, 2021.

VARIANCE DISCUSSION

Services and Supplies costs are increasing due to new grant-funded programs awarded during Fiscal Year 2019-20, such as the Judicial Council Pretrial Pilot and Youth Reinvestment Grant for Diversion Services. In addition, nearly \$2 million of the overall increase is attributed to additional expenditure appropriations in the Juvenile Probation Special Revenue Fund needed to reimburse the department's operational budgets for costs associated with ongoing, critical juvenile programs, such as Intensive Case Management (ICM) and Keeping Kids in School (KKIS). The ICM program serves youth at risk of entering the foster system and was previously funded by the Title IV-E Waiver (Well Being Project), which expired September 30, 2019. The KKIS program, previously funded by competitive federal grants since 2015, is part of a larger countywide school success framework; the program provides strategic home and school-based interventions for participants, as well as technical assistance to partner schools/districts to improve attendance systems.

The year-over-year increase in State and Federal revenue includes new grant funding for the aforementioned Pretrial Pilot and Youth Diversion Services programs, as well as increased State funding allocations for AB 109 Public Safety Realignment and SB 678 Community Corrections Performance Incentives Fund initiatives.

DISTRICT ATTORNEY

Jill Ravitch
District Attorney

The Sonoma County District Attorney's Office is dedicated to providing the members of our community with a safe place to live by holding the guilty accountable, protecting the innocent, and preserving the dignity of victims and their families. We shall seek truth and justice in a professional manner, while maintaining the highest ethical standards.

BUDGET AT A GLANCE

	FY 2020-21
Total Expenditures	\$32,700,575
Total Revenues/Use of Fund Balance	\$14,619,568
Total General Fund Contribution	\$18,081,007
Total Staff	127.55
% Funded by General Fund	55.29%

DEPARTMENT BUDGET DETAILS

	FY 2019-20 Adopted Budget	FY 2020-21 Recommended Budget	Change from FY 2019-20 Adopted	% Change from FY 2019-20 Adopted
Expenditures by Character				
Salaries and Benefits	25,049,300	25,653,791	604,491	2.4
Services and Supplies	6,222,714	6,925,594	702,880	11.3
Transfers within the County	116,156	121,190	5,034	4.3
Total Expenditures by Character	31,388,170	32,700,575	1,312,405	4.2
Revenues/Reimbursements/Use of Fund Balance (Sources)				
General Fund Contribution	17,356,542	18,081,007	724,465	4.2
Fees and Charges for Services	4,500	9,000	4,500	100.0
State, Federal, & Other Govt. Revenue	8,985,337	9,033,820	48,483	0.5
Other Departmental Revenue*	1,672,591	1,969,895	297,304	17.8
Use of Fund Balance	0	46,358	46,358	100.0
Internal County Reimbursements and Transfers	3,369,200	3,560,495	191,295	5.7
Total Revenues/Use of Fund Balance	31,388,170	32,700,575	1,312,405	4.2

*Other Departmental Revenue includes Fines and Penalty fees and donations for the Family Justice Center.

PERMANENT POSITIONS

	FY 2019-20 Adopted Budget	FY 2020-21 Recommended Budget	Change from FY 2019-20 Adopted	% Change from FY 2019-20 Adopted
Total Permanent Positions*	128.55	127.55	(1.00)	(0.8)

*Net reduction of 1.0 FTE positions includes: 2.0 FTE positions added in October 2019 to support the Environmental and Consumer Law Division, less deletion of 3.0 FTE positions in December 2019 due to transition of Victim Claims Unit work back to the State.

VARIANCE DISCUSSION

The year-over-year Services and Supplies cost increase is driven by two factors: 1) expenditure appropriations in the District Attorney's Consumer Protection Special Revenue Fund needed to reimburse the General Fund for the cost of two new positions added to the Environmental and Consumer Law Division in October 2019; and 2) increased contract expenditures for community-based service providers funded by Family Justice Center grants received in Fiscal Year 2019-20.

PUBLIC DEFENDER

Kathleen Pozzi Public Defender

The Sonoma County Public Defender's office protects the life, liberty, property, and constitutional rights of each of its clients as it serves the interests of society to ensure a fair, efficient, and unbiased system of justice.

BUDGET AT A GLANCE

	FY 2020-21
Total Expenditures	\$12,982,488
Total Revenues/Use of Fund Balance	\$833,231
Total General Fund Contribution	\$12,149,257
Total Staff	52.00
% Funded by General Fund	93.58%

DEPARTMENT BUDGET DETAILS

	FY 2019-20 Adopted Budget	FY 2020-21 Recommended Budget	Change from FY 2019-20 Adopted	% Change from FY 2019-20 Adopted
Expenditures by Character				
Salaries and Benefits	11,116,044	11,651,944	535,900	4.8
Services and Supplies	1,267,956	1,284,339	16,383	1.3
Transfers within the County	45,604	46,205	601	1.3
Total Expenditures by Character	12,429,604	12,982,488	552,884	4.4
Revenues/Reimbursements/Use of Fund Balance (Sources)				
General Fund Contribution	11,593,333	12,149,257	555,924	4.8
Fees and Charges for Services	58,000	35,000	(23,000)	(39.7)
State, Federal, & Other Govt. Revenue	140,000	180,000	40,000	28.6
Other Departmental Revenue	500	500	0	0.0
Use of Fund Balance	82,500	43,500	(39,000)	(47.3)
Internal County Reimbursements and Transfers	555,271	574,231	18,960	3.4
Total Revenues/Use of Fund Balance	12,429,604	12,982,488	552,884	4.4

PERMANENT POSITIONS

	FY 2019-20 Adopted Budget	FY 2020-21 Recommended Budget	Change from FY 2019-20 Adopted	% Change from FY 2019-20 Adopted
Total Permanent Positions	52.00	52.00	0.00	0.0



SHERIFF

Mark Essick
Sheriff-Coroner

In partnership with our communities, we commit to provide professional, firm, fair, and compassionate public safety services, with integrity and respect.

BUDGET AT A GLANCE		FY 2020-21
Total Expenditures		\$194,240,551
Total Revenues/Use of Fund Balance		\$98,159,113
Total General Fund Contribution		\$96,081,438
Total Staff		635.50
% Funded by General Fund		49.47%

DEPARTMENT BUDGET DETAILS

	FY 2019-20 Adopted Budget	FY 2020-21 Recommend ed Budget	Change from FY 2019-20 Adopted	% Change from FY 2019-20 Adopted
Expenditures by Character				
Salaries and Benefits	134,979,843	140,447,478	5,467,635	4.1
Services and Supplies	38,471,184	44,464,913	5,993,729	15.6
Capital Expenditures	970,866	249,952	(720,914)	(74.3)
Other Expenses*	8,101,816	8,305,340	203,524	2.5
Transfers within the County	1,567,458	772,868	(794,590)	(50.7)
Total Expenditures by Character	184,091,167	194,240,551	10,149,384	5.5
Revenues/Reimbursements/Use of Fund Balance (Sources)				
General Fund Contribution	89,770,667	96,081,438	6,310,771	7.0
Fees and Charges for Services	1,246,335	1,206,029	(40,306)	(3.2)
State, Federal, & Other Govt. Revenue	68,021,653	70,120,279	2,098,626	3.1
Other Departmental Revenue**	1,472,052	1,842,253	370,201	25.1
Use of Fund Balance	1,381,313	3,317,013	1,935,700	140.1
Internal County Reimbursements and Transfers	22,199,147	21,673,539	(525,608)	(2.4)
Total Revenues/Use of Fund Balance	184,091,167	194,240,551	10,149,384	5.5

* Other Expenses includes Helicopter program capital lease/debt obligation payments, as well as inmate clothing and health care costs.

** Other Departmental Revenue includes fines and penalty fees paid, interest earnings in Special Revenue Funds, donations, and inmate welfare/commissary revenue.

PERMANENT POSITIONS

	FY 2019-20 Adopted Budget	FY 2020-21 Recommended Budget	Change from FY 2019-20 Adopted	% Change from FY 2019- 20 Adopted
Total Permanent Positions*	634.50	635.50	1.00	0.2

* FY 2020-21 position allocations include 1.0 FTE time-limited Deputy Sheriff added during Fiscal Year 2019-20 to serve as a School Resource Officer through June 30, 2021.

VARIANCE DISCUSSION

Salaries and Benefits costs are increasing year-over-year due to negotiated cost-of-living adjustments and other benefits changes for employees. The negotiated salary raises for permanent positions also increases the hourly unit cost of extra help and overtime, which are both utilized to ensure proper shift coverage in Law Enforcement and Detention divisions.

Services and Supplies costs are increasing year-over-year by nearly \$6 million, or 15.6%, due to a number of factors:

- \$2.7 million for General Liability insurance, based on recent experience;
- \$1.0 million due to internal County service costs, such as fleet, information technology, and legal services;
- \$250,000 for training costs, uniforms, and equipment costs per negotiated labor contracts;
- \$350,000 for vendor contract cost increases, such as jail health and mental health services; and
- \$1.7 million for additional expenditure appropriations in various Special Revenue Funds—such as Trial Court Security, Public Safety Realignment, and Fingerprint Identification Equipment Fund—needed to reimburse higher labor and other costs in the department’s operational budgets. These operational reimbursements are also increasing the year-over-year Use of Fund Balance as a revenue source.

Capital Expenditures and Transfers within the County are both decreasing year-over-year as a result of one-time Capital Project Plan telecommunications infrastructure expenditures incurred in FY 2019-20 that will not be recurring in FY 2020-21.

HEALTH & HUMAN SERVICES

Health Services

Human Services

In-Home Support Services (IHSS)

Department of Child Support Services



HEALTH SERVICES

Barbie Robinson
Director

The mission of the Sonoma County Department of Health Services is to promote, protect, and ensure access to services to support the health, recovery, and well-being of all in Sonoma County.

BUDGET AT A GLANCE

Total Expenditures	FY 2020-21 \$269,930,938
Total Revenues/Use of Fund Balance	\$261,052,902
Total General Fund Contribution	\$8,878,036
Total Staff	548.08
% Funded by General Fund	3.29%

DEPARTMENT BUDGET DETAILS

	FY 2019-20 Adopted Budget	FY 2020-21 Recommended Budget	Change from FY 2019-20 Adopted	% Change from FY 2019-20 Adopted
Expenditures by Character				
Salaries and Benefits	84,495,740	90,710,733	6,214,993	7.4
Services and Supplies	38,635,570	43,763,406	5,127,836	13.3
Capital Expenditures	10,000	10,000	0	0.0
Other Expenses*	117,517,250	124,728,134	7,210,884	6.1
Transfers within the County	10,710,035	10,718,665	8,630	0.0
Total Expenditures by Character	251,368,595	269,930,938	18,562,343	7.4
Revenues/Reimbursements/Use of Fund Balance (Sources)				
General Fund Contribution	8,821,115	8,878,036	56,921	0.6
Fees and Charges for Services	11,554,061	12,172,251	618,190	5.4
State, Federal, & Other Govt. Revenue	108,948,700	121,242,869	12,294,169	11.3
Other Departmental Revenue**	7,060,241	1,502,147	(5,558,094)	(78.7)
Use of Fund Balance	7,243,042	3,515,991	(3,727,051)	(51.5)
Internal County Reimbursements and Transfers	107,741,436	122,619,644	14,878,208	13.8
Total Revenues/Use of Fund Balance	251,368,595	269,930,938	18,562,343	7.4

* Other Expenses include community services contracts.

** Other Departmental Revenue includes Fines, Forfeitures and Penalties

PERMANENT POSITIONS

	FY 2019-20 Adopted Budget	FY 2020-21 Recommended Budget	Change from FY 2019-20 Adopted	% Change from FY 2019- 20 Adopted
Total Permanent Positions*	554.03	548.08	(5.95)	(1.1)

*Reduction of 5.95 FTE allocations in FY 2019-20 is a result of vacant Time and Project Limited positions expiring as of June 30, 2020.

VARIANCE DISCUSSION

Salary and Benefit increase of \$6.2 million is due to \$3.2 million of estimated increases due to new labor agreements and salary resolutions, as well as \$3.0 million of Board approved staffing increases in FY 2019-2020 after adoption of budget for Homelessness Coordination, Adult Services, ACCESS, and other programs.

Services and Supplies increase of \$5.1 million is due to cost of doing business increases of \$1.9 million in general administration costs, professional services, rents and leases, and Information Service Department costs, and carry forward of FY 2017-18 county cost plan charges of \$1.1 million, the remaining \$2.5 million primarily consists of Health Services divisional program management costs that have been allocated to direct programs to maximize cost recovery, where in FY 2019-20 the costs were applied to the Department overall and cost recovery was significantly less.

Other Expense increase of \$7.2 million is due to projected increase in contract services of \$2.1 million for Homeless Coordination with full cost recovery from the State of California, and \$5.1 million in Behavioral Health contract increases to meet utilization needs financed with Federal Financial Participation revenue.

Increases in Government Revenue and Reimbursements and Transfers are primarily due to anticipated growth in Federal Financial Participation of \$5.0 million supporting various Health Programs, Homeless Housing Assistance and Prevention of \$3.1M from the State of California, Intergovernmental Transfer of \$1.4 million, 1991 Health and Mental Health Realignment growth of \$700,000, 2011 Behavioral Health Realignment growth and increase to base of \$1.3 million, and Community Development Commission participation of \$750,000 towards Residential Care Facilities.

Internal reimbursements increase of \$14.8 million is due to onetime General Fund transfer of \$5.7 million, \$7.1 million of Health Services one time accumulated available funding¹ to ensure Behavioral Health programs and services continuity, and \$2.0 million Health Services program reimbursing the Administration and Public Health divisions from other County Departments and Health Services' Programs.

The Health Department Budget was facing a funding gap in FY2020-21, similar to FY 2018-19 and FY 2019-20. The department has made enhancements to the financial procedures on reimbursements and maximizing revenues while there was no growth in the 1991 Realignment Funding in FY 2019-20 to mitigate the gap. The increasing labor, contracts, and institutional costs primarily due to higher utilization of providing services outpaced the past three years of 1991 Realignment funding and the financial enhancements made in the department. The funding gap requires the use of one time fund balance of \$7.1 million from Health Services and \$5.7 million from the County General Fund to maintain services without reductions throughout FY 2020-21. The Department is expected to continue making significant improvements in financial forecasting and fiscal efficiencies while pursuing additional funding sources.

Decrease in Department Revenue and Fund Balance are a result of a reduction of onetime funding in Behavioral Health of \$3.2 million. Grants that have ended totaling \$1.5 million, court fines revenue decrease of \$545,000, and reduced fund balance draw down from Behavioral Health's Fund of \$3.7 million associated with last year's Behavioral Health bridge funding from the County's General Fund and other sources.

¹ Behavioral Health onetime funding is \$16.8 million, of which \$3.0 million is funded with HSD 1991 Realignment transfer and \$719,000 CMSP General Fund.

HUMAN SERVICES

Karen Fies
Director

Empower, Support, Protect – The Human Services Department (Human Services) protects vulnerable children and adults and promotes maximum independence and well-being for

individuals and families. Human Services strives to meet the needs of our community and empower clients through accessible and responsive services.

BUDGET AT A GLANCE

FY 2020-21

Total Expenditures	\$351,422,675
Total Revenues/Use of Fund Balance	\$325,842,933
Total General Fund Contribution	\$25,579,742
Total Staff	911.55
% Funded by General Fund	7.28%

DEPARTMENT BUDGET DETAILS

	FY 2019-20 Adopted Budget	FY 2020-21 Recommended Budget	Change from FY 2019-20 Adopted	% Change from FY 2019-20 Adopted
Expenditures by Character				
Salaries and Benefits	117,673,204	126,137,194	8,463,990	7.2
Services and Supplies	102,280,942	102,606,565	325,623	0.3
Capital Expenditures	67,275	42,275	(25,000)	(37.2)
Other Expenses*	91,751,209	96,872,899	5,121,690	5.6
Transfers within the County	26,168,329	25,763,742	(404,587)	(1.5)
Total Expenditures by Character	337,940,959	351,422,675	13,481,716	4.0
Revenues/Reimbursements/Use of Fund Balance (Sources)				
General Fund Contribution	25,984,329	25,579,742	(404,587)	(1.6)
Fees and Charges for Services	1,494,325	1,287,729	(206,596)	(13.8)
State, Federal, & Other Govt. Revenue	212,004,174	231,614,752	19,610,578	9.3
Other Departmental Revenue**	2,716,278	3,257,665	541,387	19.9
Use of Fund Balance	4,575,720	(349,819)	(4,925,539)	(107.6)
Internal County Reimbursements and Transfers	91,166,133	90,032,606	(1,133,527)	(1.2)
Total Revenues/Use of Fund Balance	337,940,959	351,422,675	13,481,716	4.0

* Other Expenses include In-Home Supportive Service provider wages, Temporary Assistance for Needy Families (TANF) payments to recipients, foster care payments to providers, and employment and training program benefits for clients.

** Other Departmental Revenue includes interest earnings, donations/contributions received from the community for adult and youth programs, Sonoma County Youth Ecology Corp funding, and grant funding received from foundations and non-governmental entities.

PERMANENT POSITIONS

	FY 2019-20 Adopted Budget	FY 2020-21 Recommended Budget	Change from FY 2019-20 Adopted	% Change from FY 2019- 20 Adopted
Total Permanent Positions	889.55	911.55	22.00	2.5

** The net change includes 24.0 FTE positions added during FY 2019-20 supporting various activities, including: CalWORKS Housing Support Program, Economic Assistance, Multi-Service Senior Program, Staff Training, and the County's Interdepartmental Multi-Disciplinary Team (IMDT) assisting homeless populations. These additions are offset by deletion of 2.0 FTE vacant time-limited positions ending June 30, 2020.*

VARIANCE DISCUSSION

The main drivers of the year-over-year increase in Salaries and Benefits costs are negotiated cost-of-living increases, reclassification of certain social worker positions, and net increase of 22.0 FTE positions, which includes 24.0 FTE new positions approved during Fiscal Year 2019-20, offset by deletion of 2.0 FTE vacant time-limited positions ending June 30, 2020. The new positions have an ongoing annual cost of approximately \$3.3 million and support activities across HSD's divisions:

- 16.0 FTE positions in the Economic Assistance Division approved on February 25, 2020 to handle increasing caseloads and mandated changes in both Medi-Cal and CalFresh programs, financed by annual funding allocations from the State for both programs;
- 6.0 FTE positions in the Employment & Training Division (2.0 FTE approved July 09, 2019 and 4.0 FTE approved February 25, 2020) supporting expansion of the local Housing Support Program (HSP) and California Work Opportunity and Responsibility to Kids (CalWORKs) Program, financed by the annual CalWORKs funding allocation from the California Department of Social Services;
- 1.0 FTE position in Adult & Aging approved on November 19, 2019 supporting the Multipurpose Senior Services Program (MSSP), financed by the annual MSSP funding allocation from the California Department of Aging; and
- 1.0 FTE position in the Economic Assistance Division approved on October 18, 2019 to coordinate staff development and training activities, financed by the annual Medi-Cal funding allocation from the California Department of Health Care Services.

The year-over-year increase in Services and Supplies is primarily attributed to higher caseloads and client assistance costs in the Family, Youth & Children Division's Foster Care and Aid to Adoption programs.

The most significant projected revenue increases come from an array of State and Federal programs, including: Medi-Cal, CalWORKS Housing Support Program, Bringing Families Home, Family First Transition Act (FFTA), and In-Home Supportive Services (IHSS). The September 30, 2019 discontinuation of Title IV-E Waiver funds, which previously helped fund the Family, Youth & Children division's child welfare programs, was mitigated by passage of the FFTA Bridge funding in December 2019. Under the old Title IV-E Waiver Program, the U.S. Department of Health and Human Services waived certain rules and allowed state and local governments administering Title IV-E federal funds to use them more flexibly in order to develop and test innovative approaches for child welfare service delivery. The "bridge" funding provided by FFTA will cover 90% of the \$2.2 million funding gap caused by the ending waiver. For the IHSS program, the State increased its general fund contribution to help offset administrative costs associated with the IHSS Maintenance of Effort, which lessens the cost burden for the County. Realignment revenues are projected to grow modestly according to the Governor's January 2020 Proposed Budget for FY 2020-21. The sales tax portion of Realignment is projected to grow by 4.0% in FY 2020-21 over FY 2019-2020, and the Vehicle License Fee portion is expected to grow by 3.0% year-over-year.

IN-HOME SUPPORTIVE SERVICES PUBLIC AUTHORITY

Karen Fies
Director

The mission of the Sonoma County In-Home Supportive Services (IHSS) Public Authority is to enrich the lives of IHSS clients and caregivers by providing services and support to enhance quality care giving.

BUDGET AT A GLANCE

	FY 2020-21
Total Expenditures	\$1,412,770
Total Revenues/Use of Fund Balance	\$1,412,770
Total General Fund Contribution	\$0
Total Staff	1.00
% Funded by General Fund	0.00%

DEPARTMENT BUDGET DETAILS

	FY 2019-20 Adopted Budget	FY 2020-21 Recommended Budget	Change from FY 2019-20 Adopted	% Change from FY 2019-20 Adopted
Expenditures by Character				
Salaries and Benefits	235,284	244,615	9,331	4.0
Services and Supplies	900,709	911,055	10,346	1.1
Other Expenses*	247,212	257,100	9,888	4.0
Total Expenditures by Character	1,383,205	1,412,770	29,565	2.1
Revenues/Reimbursements/Use of Fund Balance (Sources)				
State, Federal, & Other Govt. Revenue	978,000	587,704	(390,296)	(39.9)
Other Departmental Revenue*	0	2,500	2,500	100.0
Internal County Reimbursements and Transfers	405,205	822,566	417,361	103.0
Total Revenues/Use of Fund Balance	1,383,205	1,412,770	29,565	2.1

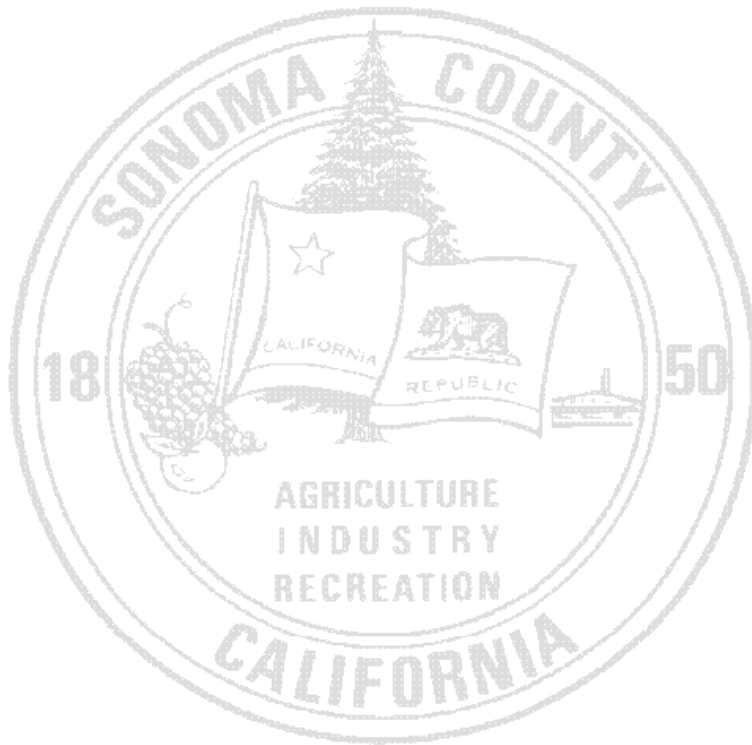
*Other Expenses include a reimbursement to the Human Services Department for Public Health Aides' direct support to IHSS clients.

PERMANENT POSITIONS

	FY 2019-20 Adopted Budget	FY 2020-21 Recommended Budget	Change from FY 2019-20 Adopted	% Change from FY 2019-20 Adopted
Total Permanent Positions	1.00	1.00	0.00	0.0

VARIANCE DISCUSSION

Due to a change in the IHSS Maintenance of Effort agreement with the State, all administration costs and revenue are now being recorded in the Human Services Department (HSD), with IHSS receiving a reimbursement from HSD.



DEPARTMENT OF CHILD SUPPORT SERVICES

Jennifer Traumann
Director

The mission of the Sonoma County Department of Child Support Services is to ensure that children receive the services regarding paternity, financial and medical support to which they are legally entitled.

BUDGET AT A GLANCE

	FY 2020-21
Total Expenditures	\$14,728,317
Total Revenues/Use of Fund Balance	\$14,728,317
Total General Fund Contribution	\$0
Total Staff	96.50
% Funded by General Fund	0.00%

DEPARTMENT BUDGET DETAILS

	FY 2019-20 Adopted Budget	FY 2020-21 Recommended Budget	Change from FY 2019-20 Adopted	% Change from FY 2019- 20 Adopted
Expenditures by Character				
Salaries and Benefits	12,075,564	11,961,299	(114,265)	(0.9)
Services and Supplies	2,652,753	2,617,018	(35,735)	(1.3)
Transfers within the County	0	150,000	150,000	100.0
Total Expenditures by Character	14,728,317	14,728,317	0	0.0
Revenues/Reimbursements/Use of Fund Balance (Sources)				
State, Federal, & Other Govt. Revenue	14,719,904	14,719,904	0	0.0
Other Departmental Revenue	6,000	6,000	0	0.0
Internal County Reimbursements and Transfers	2,413	2,413	0	0.0
Total Revenues/Use of Fund Balance	14,728,317	14,728,317	0	0.0

PERMANENT POSITIONS

	FY 2019-20 Adopted Budget	FY 2020-21 Recommended Budget	Change from FY 2019-20 Adopted	% Change from FY 2019- 20 Adopted
Total Permanent Positions	96.50	96.50	0.00	0.0



DEVELOPMENT SERVICES

Permit Sonoma

Community Development Commission

Transportation & Public Works

Economic Development Department



PERMIT SONOMA

Tennis Wick
Director

The mission of Permit Sonoma (Permit and Resource Management Department) is to serve Sonoma County residents by providing a

customer-focused process for resource conscious real property development, while protecting the health and safety of the public, all under the general policy direction of the Board of Supervisors.

BUDGET AT A GLANCE

FY 2020-21

Total Expenditures	\$54,898,935
Total Revenues/Use of Fund Balance	\$50,787,785
Total General Fund Contribution	\$4,111,150
Total Staff	148.50
% Funded by General Fund	7.49%

DEPARTMENT BUDGET DETAILS

	FY 2019-20 Adopted Budget	FY 2020-21 Recommended Budget	Change from FY 2019-20 Adopted	% Change from FY 2019-20 Adopted
Expenditures by Character				
Salaries and Benefits	23,515,831	24,810,562	1,294,731	5.5
Services and Supplies	27,099,380	29,296,302	2,196,922	8.1
Capital Expenditures	57,600	14,300	(43,300)	(75.2)
Transfers within the County	502,276	777,771	275,495	54.8
Total Expenditures by Character	51,175,087	54,898,935	3,723,848	7.3
Revenues/Reimbursements/Use of Fund Balance (Sources)				
General Fund Contribution	4,058,732	4,111,150	52,418	1.3
Fees and Charges for Services	28,498,708	28,097,457	(401,251)	(1.4)
State, Federal, & Other Govt. Revenue	688,375	4,216,627	3,528,252	512.5
Other Departmental Revenue*	2,443,925	2,740,044	296,119	12.1
Use of Fund Balance	444,608	(1)	(444,609)	(100.0)
Internal County Reimbursements and Transfers**	15,040,739	15,733,658	692,919	4.6
Total Revenues/Use of Fund Balance	51,175,087	54,898,935	3,723,848	7.3

* Other Departmental Revenue includes Fines, Forfeitures, and Penalties.

PERMANENT POSITIONS

	FY 2019-20 Adopted Budget	FY 2020-21 Recommended Budget	Change from FY 2019-20 Adopted	% Change from FY 2019- 20 Adopted
Total Permanent Positions	148.50	148.50	0.00	0.0

VARIANCE DISCUSSION

The variance of \$1.3 million in salaries and benefits is from annual labor agreement increases along with higher costs for workers compensation.

The \$2.2 million increase in services and supplies is due to internal service rates charged by other departments and contract services which will serve the community in supporting fire rebuild and other disaster response needs.

The variance in transfers within the County is due to increases in the chipper program, vegetation management, and fire fuels reduction.

The biggest revenue increases for the Department in FY 2020-21 are from new state and federal grants for the Sonoma Development Center, fire prevention, and FEMA Hazard Mitigation Grant Program projects.

The fund balance variance is from the Plan Administration fund for the General and Specific Plans no longer reimbursing the Comprehensive Planning Division for 2.0 full-time equivalent positions and related legal fees that will now be funded through fees for service, at cost projects, and grants.

COMMUNITY DEVELOPMENT COMMISSION

Barbie Robinson
Interim Executive Director

The Community Development Commission's vision is for a Sonoma County with homes for all in thriving and inclusive communities. Its mission is to open doors to permanent housing and opportunity.

BUDGET AT A GLANCE

	FY 2020-21
Total Expenditures	\$98,257,801
Total Revenues/Use of Fund Balance	\$96,751,438
Total General Fund Contribution	\$1,506,363
Total Staff	52.00
% Funded by General Fund	1.53%

DEPARTMENT BUDGET DETAILS

	FY 2019-20 Adopted Budget	FY 2020-21 Recommended Budget	Change from FY 2019-20 Adopted	% Change from FY 2019-20 Adopted
Expenditures by Character				
Salaries and Benefits	7,843,901	8,711,373	867,472	11.1
Services and Supplies	11,296,029	10,479,975	(816,054)	(7.2)
Other Expenses	79,122,019	78,306,553	(815,466)	(1.0)
Transfers within the County	759,900	759,900	0	0.0
Total Expenditures by Character	99,021,849	98,257,801	(764,048)	(0.8)
Revenues/Reimbursements/Use of Fund Balance (Sources)				
General Fund Contribution	2,372,636	1,506,363	(866,273)	(36.5)
Fees and Charges for Services	207,676	207,676	0	0.0
State, Federal, & Other Govt. Revenue*	78,662,586	74,644,819	(4,017,767)	(5.1)
Other Departmental Revenue	5,874,018	5,874,018	0	0.0
Use of Fund Balance	2,428,721	6,548,713	4,119,992	169.6
Internal County Reimbursements and Transfers	9,476,212	9,476,212	0	0.0
Total Revenues/Use of Fund Balance	99,021,849	98,257,801	(764,048)	(0.8)

*Includes Reinvestment and Revitalization funds of \$728,040 and \$746,294 from Measure L.

PERMANENT POSITIONS

	FY 2019-20 Adopted Budget	FY 2020-21 Recommended Budget	Change from FY 2019-20 Adopted	% Change from FY 2019- 20 Adopted
Total Permanent Positions	53.00	52.00	(1.00)	(1.9)

*1.0 FTE time-limited Community Development Manager expired in FY19-20.

VARIANCE DISCUSSION

Increase in Salaries and Benefits is the result of updated labor agreements and salary resolution.

The decrease in Service and Supplies, Other Expenses, and Government Revenue and the increase in Use of Fund Balance is principally the result of the Reinvestment and Revitalization funds being reduced as directed by the Board on June 11, 2019. Annually, the funds are to be redirected from CDC's various housing programs to the Department of Health Services Residential Care Facilities. In FY 2019-20, an add back of \$2 million in one-time funding for the County Fund for Housing was programmed from a combination of R&R funds and General Fund discretionary fund balance. These one-time funds are not repeated in FY 2020-21.

TRANSPORTATION & PUBLIC WORKS

Johannes Hoevertsz
Director

The mission of the Transportation and Public Works Department is to plan, construct, manage, build, and maintain resiliency into Sonoma County's infrastructure by providing quality services.

BUDGET AT A GLANCE

	FY 2020-21
Total Expenditures	\$177,927,931
Total Revenues/Use of Fund Balance	\$157,694,187
Total General Fund Contribution	\$20,233,744
Total Staff	170.00
% Funded by General Fund	11.37%

DEPARTMENT BUDGET DETAILS

	FY 2019-20 Adopted Budget	FY 2020-21 Recommended Budget	Change from FY 2019-20 Adopted	% Change from FY 2019-20 Adopted
Expenditures by Character				
Salaries and Benefits	25,869,919	27,641,267	1,771,348	6.8
Services and Supplies	68,300,516	69,601,329	1,300,813	1.9
Capital Expenditures	38,812,853	57,723,524	18,910,671	48.7
Other Expenses	11,919,783	12,744,775	824,992	6.9
Transfers within the County	9,908,479	10,217,036	308,557	3.1
Total Expenditures by Character	154,811,550	177,927,931	23,116,381	14.9
Revenues/Reimbursements/Use of Fund Balance (Sources)				
General Fund Contribution	20,034,543	20,233,744	199,201	1.0
Fees and Charges for Services	7,500,719	8,168,300	667,581	8.9
State, Federal, & Other Govt. Revenue	53,906,125	61,313,796	7,407,671	13.7
Other Departmental Revenue	31,466,038	45,301,953	13,835,915	44.0
Use of Fund Balance	13,918,371	16,317,959	2,399,588	17.2
Internal County Reimbursements and Transfers	27,985,754	26,592,179	(1,393,575)	(5.0)
Total Revenues/Use of Fund Balance	154,811,550	177,927,931	23,116,381	14.9

PERMANENT POSITIONS

	FY 2019-20 Adopted Budget	FY 2020-21 Recommended Budget	Change from FY 2019-20 Adopted	% Change from FY 2019- 20 Adopted
Total Permanent Positions*	169.00	170.00	1.00	0.6

* The recommended budget includes 1.0 Administrative Aide position added on March 10, 2020.

VARIANCE DISCUSSION

In FY 2020-21, Capital Expenditures are expected to increase by \$18.9 million due to construction of the Boyes Boulevard Bridge project that began in the prior year, replacement of the Little Wohler Bridge, and construction of the Airport Boulevard Widening project. Other capital projects that will be delivered during the fiscal year also include the One Bay Area Grant Program (OBAG 2) which includes an overlay project and rehabilitation of various roads including Stony Point Road, Corby and Dutton Avenues, and final design and initial construction of the Airport's terminal expansion project. Corresponding revenues for funding for these projects are increasing in Other Department Revenue by \$13.8 million primarily due to Federal Aviation Administration grant for the terminal improvement project. In addition, State, Federal, and Other Governmental revenue is increasing by \$7.4 million due to federal funding for the bridge projects, Sonoma County Transportation Authority Measure M funding for the Airport Boulevard widening project, and two OBAG 2 grants.

ECONOMIC DEVELOPMENT BOARD

Sheba Person-Whitley
Director

The Economic Development Department's mission is to foster a healthy business environment and provide services that promote the local economy.

BUDGET AT A GLANCE

	FY 2020-21
Total Expenditures	\$6,227,904
Total Revenues/Use of Fund Balance	\$6,227,904
Total General Fund Contribution	\$0
Total Staff	13.50
% Funded by General Fund	0.00%

DEPARTMENT BUDGET DETAILS

	FY 2019-20 Adopted Budget	FY 2020-21 Recommended Budget	Change from FY 2019-20 Adopted	% Change from FY 2019-20 Adopted
Expenditures by Character				
Salaries and Benefits	2,674,398	2,578,701	(95,697)	(3.6)
Services and Supplies	3,629,866	3,137,095	(492,771)	(13.6)
Other Expenses*	790,114	497,400	(292,714)	(37.0)
Transfers within the County	14,708	14,708	0	0.0
Total Expenditures by Character	7,109,086	6,227,904	(881,182)	(12.4)
Revenues/Reimbursements/Use of Fund Balance (Sources)				
State, Federal, & Other Govt. Revenue	195,000	202,625	7,625	3.9
Other Departmental Revenue**	154,000	14,200	(139,800)	(90.8)
Use of Fund Balance***	5,512,132	5,616,967	104,835	1.9
Internal County Reimbursements and Transfers ****	1,247,954	394,112	(853,842)	(68.4)
Total Revenues/Use of Fund Balance	7,109,086	6,227,904	(881,182)	(12.4)

* Other Expenses include Community Investment Fund grants for Summer Arts Youth Program, Arts Education Innovation, and Pop-up Creativity.

** Other Departmental Revenue includes rent received from the Small Business Development Center.

*** Use of Fund Balance represents the Transient Occupancy Tax support allocated to the department by way of net cost.

**** Other Reimbursements include the Economic Development Board Foundation contribution and the Sonoma Marin Economic Development District contribution.

PERMANENT POSITIONS

	FY 2019-20 Adopted Budget	FY 2020-21 Recommended Budget	Change from FY 2019-20 Adopted	% Change from FY 2019- 20 Adopted
Total Permanent Positions*	14.50	13.50	(1.00)	(6.9)

*Two cannabis program positions were moved to the County Administrator's Office offset by the addition of one time-limited analyst (Creative Sonoma).

VARIANCE DISCUSSION

Decreases in other expenses are due to the loss of one time funding for a creative arts grant program that served the arts community and one-time funds for Sonoma County Tourism allocated during budget hearings for FY 2019-20 for the Visitor Center Community Investment Fund Grant Agreements.

Decrease of \$139,800 in Departmental revenue is due to decrease of \$25,000 from the National Endowment for the Arts grant, \$65,000 from EDB Foundation (thru Morgan Family Foundation grant to EDB Foundation), \$51,000 from Sonoma County Tourism Board for Tourism (SCTB) intern, offset by \$1,200 increase in SBDC rents.

Reduction of \$853,800 within Internal Reimbursements and Transfers is due to the transfer of two Cannabis Program positions to the County Administrator's Office and the removal of one-time allocations for Creative Sonoma grants and SCTB one-time funding removed.

NATURAL RESOURCES & AGRICULTURE

Sonoma County Water Agency

Regional Parks

Agricultural Preservation & Open Space District

Agriculture / Weights & Measures

U. C. Cooperative Extension



SONOMA COUNTY WATER AGENCY

Grant Davis
General Manager



Clean. Reliable. Essential. Every Day.

BUDGET AT A GLANCE

FY 2020-21

Total Expenditures	\$273,863,264
Total Revenues/Use of Fund Balance	\$273,863,264
Total General Fund Contribution	\$0
Total Staff	239.75
% Funded by General Fund	0.00%

DEPARTMENT BUDGET DETAILS

	FY 2019-20 Adopted Budget	FY 2020-21 Recommended Budget	Change from FY 2019-20 Adopted	% Change from FY 2019-20 Adopted
Expenditures by Character				
Salaries and Benefits	44,999,999	46,923,644	1,923,645	4.3
Services and Supplies	106,389,719	117,811,252	11,421,533	10.7
Capital Expenditures	34,558,751	32,265,564	(2,293,187)	(6.6)
Other Expenses*	35,757,356	38,554,392	2,797,036	7.8
Transfers within the County **	30,708,098	38,008,412	7,300,314	23.8
Total Expenditures by Character	252,413,923	273,563,264	21,149,341	8.4
Revenues/Reimbursements/Use of Fund Balance (Sources)				
Fees and Charges for Services	51,029,397	56,318,109	5,288,712	10.4
State, Federal, & Other Govt. Revenue	28,252,837	27,938,556	(314,281)	(1.1)
Other Departmental Revenue***	70,703,934	75,628,344	4,924,410	7.0
Use of Fund Balance	33,719,657	39,169,843	5,450,186	16.2
Internal County Reimbursements and Transfers****	68,708,098	74,508,412	5,800,314	8.4
Total Revenues/Use of Fund Balance	252,413,923	273,563,264	21,149,341	8.4

* Other Expenses include payment on long-term debt, depreciation expenses on capital infrastructure, and payments to Regional Parks to operate Spring Lake Park.

** Internal transfer and reimbursement of expenses between budget sections within Sonoma Water total \$74.5 million in FY 2020-2021, resulting in a net budget of \$198.8 million.

*** Other Departmental Revenue includes property tax, sanitation rates, rental income, interest, and other minor sources.

**** Charges for Services includes sale of water and power, sewer/recycled water/water usage and hookup fees, and hauler/disposal fees.

PERMANENT POSITIONS

	FY 2019-20 Adopted Budget	FY 2020-21 Recommended Budget	Change from FY 2019-20 Adopted	% Change from FY 2019- 20 Adopted
Total Permanent Positions *	233.75	239.75	6.00	2.6

*6.0 FTE positions were added in Water Supply & Transmission and Wastewater Treatment & Reuse programs.

VARIANCE DISCUSSION

Increase in Services and Supplies for sustainability climate adaptation planning; implementation of deferred maintenance including cathodic protection and tank maintenance and recoat projects, EPA mandated Water System Risk and Resiliency Study, and Dry Creek Habitat Enhancement Project for the water transmission system; sludge removal, treatment plant roof replacements, and headworks and lift station assessments for the sanitation districts and zones; and stormwater management/groundwater recharge modeling, stormwater resource planning, Central Sonoma Valley Reservoir Rehabilitation Project, and sediment removal in the flood control zones. These expenditures are funded with increases in water and sewer fees, grant funds, bond proceeds, and use of fund balance.

Decrease in Capital Expenditures due to the continued delay of FEMA's NEPA review for the Water Transmission System's Russian River Crossing and Mark West Creek Crossing seismic hazard mitigation projects, partially offset by construction of the Santa Rosa Creek Crossing hazard mitigation project, with a decrease in capital expenditures in the sanitation zones due to the FY 2019-20 award of the Larkfield Estates sewer main extension project, partially offset by the FY 2020-21 trunk main replacement in Sonoma Valley.

Increase in Transfers for water supply projects including Potter Valley, FIRO modeling for Lake Mendocino, and quagga mussel inspections at Lake Mendocino and Lake Sonoma.

Increase in Fees and Charges for Services is primarily due to an increase in water sales revenue resulting from a 5.3% rate increase, and sanitation revenue resulting from an increase in sewer service charges.

REGIONAL PARKS

Bert Whitaker
Director

The mission of Sonoma County Regional Parks is to create healthy communities and contribute to the economic vitality of Sonoma County by acquiring, developing, managing, and maintaining parks and trails countywide. Regional Parks preserves irreplaceable natural and cultural resources, and offers opportunities for recreation and education to enhance the quality of life and well-being of residents and visitors to Sonoma County.

BUDGET AT A GLANCE

FY 2020-21

Total Expenditures	\$41,935,945
Total Revenues/Use of Fund Balance	\$37,196,121
Total General Fund Contribution	\$4,739,824
Total Staff	123.00
% Funded by General Fund	11.30%

DEPARTMENT BUDGET DETAILS

Expenditures by Character	FY 2019-20 Adopted Budget	FY 2020-21 Recommended Budget	Change from FY 2019-20 Adopted	% Change from FY 2019- 20 Adopted
Salaries and Benefits	17,253,360	18,126,632	873,272	5.1
Services and Supplies	10,841,269	11,015,783	174,514	1.6
Capital Expenditures	616,000	1,049,000	433,000	70.3
Other Expenses	480,890	477,890	(3,000)	(0.6)
Transfers within the County	9,925,920	11,266,640	1,340,720	13.5
Total Expenditures by Character	39,117,439	41,935,945	2,818,506	7.2
Revenues/Reimbursements/Use of Fund Balance (Sources)				
General Fund Contribution	4,450,616	4,739,824	289,208	6.5
Measure M Sales Tax	7,488,388	8,586,225	1,097,837	14.7
Fees and Charges for Services	6,857,311	6,873,907	16,596	0.2
State, Federal, & Other Govt. Revenue	3,554,426	4,261,728	707,302	19.9
Other Departmental Revenue	2,692,891	2,517,258	(175,633)	(6.5)
Use of Fund Balance	1,081,096	1,593,974	512,878	47.4
Internal County Reimbursements and Transfers	12,992,711	13,363,029	370,318	2.9
Total Revenues/Use of Fund Balance	39,117,439	41,935,945	2,818,506	7.2

PERMANENT POSITIONS

	FY 2019-20 Adopted Budget	FY 2020-21 Recommended Budget	Change from FY 2019-20 Adopted	% Change from FY 2019- 20 Adopted
Total Permanent Positions	123.00	123.00	0	0

VARIANCE DISCUSSION

The FY 2019-20 Q1 Consolidated Budget Adjustments included an increase to Regional Parks' General Fund Contribution of \$289,208, for a total FY 2019-20 contribution of \$4,739,824, in order to meet Measure M Maintenance of Effort (MOE) requirements.

Increases in Capital Expenditures, Transfers within the County, and Use of Fund Balance largely connected to increases in expenditures of Measure M funds for operational costs and capital improvement projects.

AGRICULTURAL PRESERVATION & OPEN SPACE DISTRICT

William Keene
General Manager

The Sonoma County Agricultural Preservation and Open Space District permanently protects the diverse agricultural, natural resource, and scenic open space lands of Sonoma County for future generations.

BUDGET AT A GLANCE

	FY 2020-21
Total Expenditures	\$56,692,481
Total Revenues/Use of Fund Balance	\$56,692,481
Total General Fund Contribution	\$0
Total Staff	28.50
% Funded by General Fund	0.00%

DEPARTMENT BUDGET DETAILS

Expenditures by Character	FY 2019-20 Adopted Budget	FY 2020-21 Recommended Budget	Change from FY 2019-20 Adopted	% Change from FY 2019-20 Adopted
Salaries and Benefits	5,005,079	5,404,809	399,730	8.0
Services and Supplies	7,659,508	9,148,735	1,489,227	19.4
Matching Grant*	6,361,270	3,618,213	(2,743,057)	(43.1)
Capital Expenditures	34,775,000	37,375,000	2,600,000	7.5
Transfers within the County	1,032,687	1,145,724	113,037	10.9
Total Expenditures by Character	54,833,544	56,692,481	1,858,937	3.4
Revenues/Reimbursements/Use of Fund Balance (Sources)				
State, Federal, & Other Govt. Revenue	7,750,000	5,375,000	(2,375,000)	(30.6)
Open Space District Sales Tax Revenue	40,631,600	45,285,684	4,654,084	11.5
Revenue-Use of Money & Prop	90,000	145,000	55,000	61.1
Donations and Contributions	5,340,500	4,755,500	(585,000)	(11.0)
Internal County Reimbursements and Transfers**	1,021,444	1,131,297	109,853	10.8
Total Revenues/Use of Fund Balance	54,833,544	56,692,481	1,858,937	3.4

* Matching Grant is based on projects anticipated to close in FY 2020-21

** Includes transfers from the Initial Public Access O&M to Stewardship for operations and maintenance work.

PERMANENT POSITIONS

	FY 2019-20 Adopted Budget	FY 2020-21 Recommended Budget	Change from FY 2019-20 Adopted	% Change from FY 2019- 20 Adopted
Total Permanent Positions	28.50	28.50	0.00	0.0

VARIANCE DISCUSSION

The Ag + Open Space budget is largely determined by the number of capital projects anticipated to close during a fiscal year. This often means that year over year budgets can vary significantly depending on the individual conservation easements project structure and acquisition cost. The budget is also effected by the use of federal and state grant dollars available to fund acquisition projects. In the event that grant dollars are not available, Open Space District Sales Tax Revenue is utilized to fund projects.

AGRICULTURE/WEIGHTS & MEASURES

Andrew F. Smith
**Agricultural Commissioner/
 Sealer of Weights & Measures**

The mission of the Department of Agriculture/Weights & Measures is to promote and protect agriculture, the health and safety of our community, the environment, and the economy through education and the enforcement of laws and regulations.

BUDGET AT A GLANCE		FY 2020-21
Total Expenditures		\$7,814,651
Total Revenues/Use of Fund Balance		\$5,530,850
Total General Fund Contribution		\$2,283,801
Total Staff		38.50
% Funded by General Fund		29.22%

DEPARTMENT BUDGET DETAILS

	FY 2019-20 Adopted Budget	FY 2020-21 Recommended Budget	Change from FY 2019-20 Adopted	% Change from FY 2019-20 Adopted
Expenditures by Character				
Salaries and Benefits	5,846,065	6,050,723	204,658	3.5
Services and Supplies	1,417,151	1,740,422	323,271	22.8
Transfers within the County	22,328	23,506	1,178	5.3
Total Expenditures by Character	7,285,544	7,814,651	529,107	7.3
Revenues/Reimbursements/Use of Fund Balance (Sources)				
General Fund Contribution	2,045,510	2,283,801	238,291	11.6
Fees and Charges for Services	1,405,283	1,549,800	144,517	10.3
State, Federal, & Other Govt. Revenue	3,156,495	3,196,243	39,748	1.3
Other Departmental Revenue*	229,000	239,400	10,400	4.5
Use of Fund Balance	2,004	3,815	1,811	90.4
Internal County Reimbursements and Transfers**	447,252	541,592	94,340	21.1
Total Revenues/Use of Fund Balance	7,285,544	7,814,651	529,107	7.3

* Other Departmental Revenue includes Fines and Penalty fee

** Reimbursements related to Hemp and Cannabis revenues

PERMANENT POSITIONS

	FY 2019-20 Adopted Budget	FY 2020-21 Recommended Budget	Change from FY 2019-20 Adopted	% Change from FY 2019- 20 Adopted
Total Permanent Positions	38.50	38.50	0.00	0.0

VARIANCE DISCUSSION

Increase in Service and Supplies costs related to County internal service costs, including County Counsel for Hemp and VESCO activities.

U. C. COOPERATIVE EXTENSION

Stephanie Larson
Director

The mission of the University of California Cooperative Extension (UCCE) is to sustain a vital agriculture environment and community in Sonoma County by providing University of California research-based

information in agriculture, natural resource management, food systems education, and youth development.

BUDGET AT A GLANCE

	FY 2020-21
Total Expenditures	\$1,213,504
Total Revenues/Use of Fund Balance	\$47,270
Total General Fund Contribution	\$1,166,234
Total Staff	6.00
% Funded by General Fund	96.10%

DEPARTMENT BUDGET DETAILS

	FY 2019-20 Adopted Budget	FY 2020-21 Recommended Budget	Change from FY 2019-20 Adopted	% Change from FY 2019-20 Adopted
Expenditures by Character				
Salaries and Benefits	815,047	730,014	(85,033)	(10.4)
Services and Supplies	458,338	478,316	19,978	4.4
Transfers within the County	5,174	5,174	0	0.0
Total Expenditures by Character	1,278,559	1,213,504	(65,055)	(5.1)
Revenues/Reimbursements/Use of Fund Balance (Sources)				
General Fund Contribution	1,150,166	1,166,234	16,068	1.4
State, Federal, & Other Govt. Revenue	30,000	20,000	(10,000)	(33.3)
Other Departmental Revenue*	0	25,000	25,000	100.0
Internal County Reimbursements and Transfers**	98,393	2,270	(96,123)	(97.7)
Total Revenues/Use of Fund Balance	1,278,559	1,213,504	(65,055)	(5.1)

* Grant revenue from Geyserville Fire District for Lake Sonoma Watershed Fire Prevention Project for fire fuels reduction education.

** One-time transfer from Disaster Fund approved during FY 2019-20 Budget Hearings to fund term-limited Sr. Agricultural Program Assistant supporting vegetation management and climate resiliency.

PERMANENT POSITIONS

	FY 2019-20 Adopted Budget	FY 2020-21 Recommended Budget	Change from FY 2019-20 Adopted	% Change from FY 2019-20 Adopted
Total Permanent Positions	6.0	6.0	0	0



CAPITAL PROJECTS

Capital Projects



CAPITAL PROJECTS

Sheryl Bratton
County Administrator

Capital Projects are projects that add new facilities, add capacity or life to an existing facility or preserve the value of existing assets. Projects are evaluated annually and the highest priority projects receive funding in this budget unit.

BUDGET AT A GLANCE

	FY 2020-21
Total Expenditures	\$111,804,485
Total Revenues/Use of Fund Balance	\$106,304,485
Total General Fund Contribution	\$5,500,000
Total Staff	0.00
% Funded by General Fund	4.92%

DEPARTMENT BUDGET DETAILS

	FY 2019-20 Adopted Budget	FY 2020-21 Recommended Budget	Change from FY 2019-20 Adopted	% Change from FY 2019-20 Adopted
Expenditures by Character				
Services and Supplies*	2,070,378	2,825,691	755,313	36.5
Capital Expenditures	98,032,512	107,212,384	9,179,872	9.4
Transfers within the County**	2,635,015	1,766,410	(868,605)	(33.0)
Total Expenditures by Character	102,737,905	111,804,485	9,066,580	8.8
Revenues/Reimbursements/Use of Fund Balance (Sources)				
General Fund Contribution	5,500,000	5,500,000	0	0.0
State, Federal, & Other Govt. Revenue	59,625,868	64,009,983	4,384,115	7.4
Other Departmental Revenue	2,738,163	3,434,916	696,753	25.4
Use of Fund Balance***	11,752,254	17,874,957	6,122,703	52.1
Internal County Reimbursements and Transfers	23,121,620	20,984,629	(2,136,991)	(9.2)
Total Revenues/Use of Fund Balance	102,737,905	111,804,485	9,066,580	8.8

*Services and Supplies include costs, such as planning expenses incurred before the project scope has been finalized, that cannot be capitalized under Government Accounting Standards.

**Transfers within the County primarily include transfers of funding dedicated to accessibility improvement projects and Sheriff Communication tower equipment improvements.

***Use of Fund Balance includes projects that have been previously funded and rolled over into the FY 2020-21 Capital Budget.

VARIANCE DISCUSSION

Capital Project descriptions and final funding details for General Government and Regional Parks projects will be included in the FY 2020-21 Adopted Budget in September 2020. The annual General Fund contribution of \$5.5 million for FY 2020-21 will remain unassigned until the Adopted Budget is approved by the Board.



DEPARTMENT BUDGET SUMMARIES

Department Budget Summaries by Division



Financial Summary by Department/Division						
Department ID	Financial Summary by Department / Division	FY18-19 Actuals	FY19-20 Adopted Budget	FY20-21 Recommended Budget	Variance Adopted Budget vs. Recommended Budget	% Variance
10000000	Agricultural Commissioner Dept					
10010000	Agricultural Commissioner Div					
	Expenditures					
	Salaries and Employee Benefits	5,098,610	5,846,065	6,050,723	204,658	4%
	Services and Supplies	1,540,467	1,417,151	1,740,422	323,271	23%
	Transfers within the County	22,656	22,328	23,506	1,178	5%
	<u>Total Expenditures</u>	<u>6,661,733</u>	<u>7,285,544</u>	<u>7,814,651</u>	<u>529,107</u>	<u>7%</u>
	Revenues/Reimbursements/Use of Fund Balance					
	General Fund Contribution	1,887,657	2,045,510	2,283,801	238,291	12%
	Use of Fund Balance	(51,108)	2,004	3,815	1,811	90%
	Fees and Charges for Service	1,459,309	1,405,283	1,549,800	144,517	10%
	State, Federal, and other Govt. Revenue	2,785,938	3,156,495	3,196,243	39,748	1%
	Other Departmental Revenue	411,199	229,000	239,400	10,400	5%
	Internal County Reimbursements and Transfers	168,738	447,252	541,592	94,340	21%
	<u>Total Revenues/Use of Fund Balance</u>	<u>6,661,733</u>	<u>7,285,544</u>	<u>7,814,651</u>	<u>529,107</u>	<u>7%</u>
11000000	ACTTC Department					
11010000	ACTTC Division					
	Expenditures					
	Salaries and Employee Benefits	14,073,556	15,364,383	14,028,888	(1,335,495)	-9%
	Services and Supplies	2,574,238	3,254,686	5,038,961	1,784,275	55%
	Transfers within the County	52,841	64,312	65,220	908	1%
	<u>Total Expenditures</u>	<u>16,700,635</u>	<u>18,683,381</u>	<u>19,133,069</u>	<u>449,688</u>	<u>2%</u>
	Revenues/Reimbursements/Use of Fund Balance					
	General Fund Contribution	5,723,500	5,692,907	6,027,232	334,325	6%
	Fees and Charges for Service	6,214,736	6,953,171	7,331,080	377,909	5%
	State, Federal, and other Govt. Revenue	69,402	0	0	0	0%
	Other Departmental Revenue	586,594	713,662	729,162	15,500	2%
	Internal County Reimbursements and Transfers	4,106,403	5,323,641	5,045,595	(278,046)	-5%
	<u>Total Revenues/Use of Fund Balance</u>	<u>16,700,635</u>	<u>18,683,381</u>	<u>19,133,069</u>	<u>449,688</u>	<u>2%</u>
11020000	ERP ISF					
	Expenditures					
	Salaries and Employee Benefits	0	0	2,090,522	2,090,522	100%
	Services and Supplies	7,241,780	9,703,491	8,801,059	(902,432)	-9%
	Other Expenditures	1,685,565	2,851,900	1,642,900	(1,209,000)	-42%
	Transfers within the County	155,000	206,167	206,572	405	0%
	<u>Total Expenditures</u>	<u>9,082,345</u>	<u>12,761,558</u>	<u>12,741,053</u>	<u>(20,505)</u>	<u>0%</u>
	Revenues/Reimbursements/Use of Fund Balance					
	Use of Fund Balance	(3,515,790)	354,165	(257,975)	(612,140)	-173%
	Fees and Charges for Service	11,061,396	12,298,758	12,911,528	612,770	5%
	Other Departmental Revenue	378,978	102,500	87,500	(15,000)	-15%
	Internal County Reimbursements and Transfers	1,157,761	6,135	0	(6,135)	-100%
	<u>Total Revenues/Use of Fund Balance</u>	<u>9,082,345</u>	<u>12,761,558</u>	<u>12,741,053</u>	<u>(20,505)</u>	<u>0%</u>
11030000	SC Employee Retirement ISF					
	Expenditures					
	Salaries and Employee Benefits	0	35,000,000	35,000,000	0	0%
	Services and Supplies	0	2,500	2,500	0	0%
	Other Expenditures	81,728,570	82,399,559	82,636,316	236,757	0%
	<u>Total Expenditures</u>	<u>81,728,570</u>	<u>117,402,059</u>	<u>117,638,816</u>	<u>236,757</u>	<u>0%</u>
	Revenues/Reimbursements/Use of Fund Balance					
	Use of Fund Balance	(27,173,813)	4,042,400	227,400	(3,815,000)	-94%
	Fees and Charges for Service	107,209,715	112,279,359	116,286,116	4,006,757	4%
	Other Departmental Revenue	625,031	5,100	50,100	45,000	882%
	Internal County Reimbursements and Transfers	1,067,637	1,075,200	1,075,200	0	0%
	<u>Total Revenues/Use of Fund Balance</u>	<u>81,728,570</u>	<u>117,402,059</u>	<u>117,638,816</u>	<u>236,757</u>	<u>0%</u>
11040000	Unemployment Insurance ISF					
	Expenditures					
	Services and Supplies	518,075	471,952	494,910	22,958	5%
	<u>Total Expenditures</u>	<u>518,075</u>	<u>471,952</u>	<u>494,910</u>	<u>22,958</u>	<u>5%</u>
	Revenues/Reimbursements/Use of Fund Balance					
	Use of Fund Balance	124,824	281,419	300,034	18,615	7%
	Fees and Charges for Service	169,827	166,533	164,876	(1,657)	-1%
	Other Departmental Revenue	223,424	24,000	30,000	6,000	25%
	<u>Total Revenues/Use of Fund Balance</u>	<u>518,075</u>	<u>471,952</u>	<u>494,910</u>	<u>22,958</u>	<u>5%</u>

Financial Summary by Department/Division						
Department ID	Financial Summary by Department / Division	FY18-19 Actuals	FY19-20 Adopted Budget	FY20-21 Recommended Budget	Variance Adopted Budget vs. Recommended Budget	% Variance
11050000	SCEIP					
	Expenditures					
	Services and Supplies	1,432,268	1,533,203	1,540,692	7,489	0%
	Other Expenditures	24,455	0	30,000	30,000	100%
	Transfers within the County	5,084	5,084	5,084	0	0%
	<u>Total Expenditures</u>	<u>1,461,807</u>	<u>1,538,287</u>	<u>1,575,776</u>	<u>37,489</u>	<u>2%</u>
	Revenues/Reimbursements/Use of Fund Balance					
	Use of Fund Balance	123,884	46,787	426,116	379,329	811%
	Fees and Charges for Service	37,931	56,500	46,500	(10,000)	-18%
	Other Departmental Revenue	1,294,991	1,435,000	1,085,000	(350,000)	-24%
	Internal County Reimbursements and Transfers	5,001	0	18,160	18,160	100%
	<u>Total Revenues/Use of Fund Balance</u>	<u>1,461,807</u>	<u>1,538,287</u>	<u>1,575,776</u>	<u>37,489</u>	<u>2%</u>
12000000	Child Support Services Dept					
12010000	Child Support Services Div					
	Expenditures					
	Salaries and Employee Benefits	10,916,507	12,075,564	11,961,299	(114,265)	-1%
	Services and Supplies	2,367,828	2,652,754	2,617,018	(35,736)	-1%
	Capital Expenditures	30,057	0	0	0	0%
	Other Expenditures	0	0	150,000	150,000	100%
	<u>Total Expenditures</u>	<u>13,314,392</u>	<u>14,728,318</u>	<u>14,728,317</u>	<u>(1)</u>	<u>0%</u>
	Revenues/Reimbursements/Use of Fund Balance					
	Use of Fund Balance	(5,845)	1	0	(1)	-100%
	State, Federal, and other Govt. Revenue	13,243,412	14,719,904	14,719,904	0	0%
	Other Departmental Revenue	74,414	6,000	6,000	0	0%
	Internal County Reimbursements and Transfers	2,411	2,413	2,413	0	0%
	<u>Total Revenues/Use of Fund Balance</u>	<u>13,314,392</u>	<u>14,728,318</u>	<u>14,728,317</u>	<u>(1)</u>	<u>0%</u>
13000000	Clerk Recorder Assessor Dept					
13010000	Clerk/Recorder Division					
	Expenditures					
	Salaries and Employee Benefits	1,860,385	1,837,410	1,950,430	113,020	6%
	Services and Supplies	1,499,204	1,909,679	1,780,463	(129,216)	-7%
	Capital Expenditures	37,768	140,000	140,000	0	0%
	Transfers within the County	92,029	111,223	119,905	8,682	8%
	<u>Total Expenditures</u>	<u>3,489,386</u>	<u>3,998,312</u>	<u>3,990,798</u>	<u>(7,514)</u>	<u>0%</u>
	Revenues/Reimbursements/Use of Fund Balance					
	General Fund Contribution	0	0	112,600	112,600	100%
	Use of Fund Balance	(179,296)	338,795	(140,262)	(479,057)	-141%
	Fees and Charges for Service	3,058,857	2,990,005	3,439,283	449,278	15%
	Other Departmental Revenue	378,135	213,065	260,450	47,385	22%
	Internal County Reimbursements and Transfers	231,690	456,447	318,727	(137,720)	-30%
	<u>Total Revenues/Use of Fund Balance</u>	<u>3,489,386</u>	<u>3,998,312</u>	<u>3,990,798</u>	<u>(7,514)</u>	<u>0%</u>
13020000	Assessor Division					
	Expenditures					
	Salaries and Employee Benefits	9,746,934	10,760,894	10,560,381	(200,513)	-2%
	Services and Supplies	1,772,401	2,062,588	2,432,617	370,029	18%
	Transfers within the County	122,948	97,961	48,609	(49,352)	-50%
	<u>Total Expenditures</u>	<u>11,642,283</u>	<u>12,921,443</u>	<u>13,041,607</u>	<u>120,164</u>	<u>1%</u>
	Revenues/Reimbursements/Use of Fund Balance					
	General Fund Contribution	9,167,215	10,189,164	10,301,074	111,910	1%
	Use of Fund Balance	22,028	65,562	69,831	4,269	7%
	Fees and Charges for Service	744,561	882,966	882,966	0	0%
	Other Departmental Revenue	111,266	70,450	79,405	8,955	13%
	Internal County Reimbursements and Transfers	1,597,213	1,713,301	1,708,331	(4,970)	0%
	<u>Total Revenues/Use of Fund Balance</u>	<u>11,642,283</u>	<u>12,921,443</u>	<u>13,041,607</u>	<u>120,164</u>	<u>1%</u>
13030000	Registrar of Voters Division					
	Expenditures					
	Salaries and Employee Benefits	1,980,876	1,992,626	2,285,689	293,063	15%
	Services and Supplies	2,379,422	2,267,119	2,672,881	405,762	18%
	Capital Expenditures	825,815	2,009,780	173,718	(1,836,062)	-91%
	Transfers within the County	668,860	2,242,008	341,297	(1,900,711)	-85%
	<u>Total Expenditures</u>	<u>5,854,973</u>	<u>8,511,533</u>	<u>5,473,585</u>	<u>(3,037,948)</u>	<u>-36%</u>
	Revenues/Reimbursements/Use of Fund Balance					

Financial Summary by Department/Division						
Department ID	Financial Summary by Department / Division	FY18-19 Actuals	FY19-20 Adopted Budget	FY20-21 Recommended Budget	Variance Adopted Budget vs. Recommended Budget	% Variance
	General Fund Contribution	2,868,320	3,347,182	3,615,059	267,877	8%
	Use of Fund Balance	546,796	553,280	111,258	(442,022)	-80%
	Fees and Charges for Service	1,060,961	158,100	1,121,132	963,032	609%
	State, Federal, and other Govt. Revenue	29,306	1,686,619	266,714	(1,419,905)	-84%
	Other Departmental Revenue	729,992	32,000	32,000	0	0%
	Internal County Reimbursements and Transfers	619,598	2,734,352	327,422	(2,406,930)	-88%
	<u>Total Revenues/Use of Fund Balance</u>	<u>5,854,973</u>	<u>8,511,533</u>	<u>5,473,585</u>	<u>(3,037,948)</u>	<u>-36%</u>
14000000	Community Development Comm.					
14010000	CDC General Administration Div					
	Expenditures					
	Salaries and Employee Benefits	5,992,162	7,843,901	8,711,373	867,472	11%
	Services and Supplies	873,952	873,599	915,031	41,432	5%
	<u>Total Expenditures</u>	<u>6,866,114</u>	<u>8,717,500</u>	<u>9,626,404</u>	<u>908,904</u>	<u>10%</u>
	Revenues/Reimbursements/Use of Fund Balance					
	Use of Fund Balance	126,269	(235,786)	674,306	910,092	-386%
	State, Federal, and other Govt. Revenue	25,810	236,974	235,786	(1,188)	-1%
	Other Departmental Revenue	(159,489)	0	0	0	0%
	Internal County Reimbursements and Transfers	6,873,524	8,716,312	8,716,312	0	0%
	<u>Total Revenues/Use of Fund Balance</u>	<u>6,866,114</u>	<u>8,717,500</u>	<u>9,626,404</u>	<u>908,904</u>	<u>10%</u>
14020000	Rental Assistance Section					
	Expenditures					
	Services and Supplies	3,243,351	4,451,191	4,451,191	0	0%
	Other Expenditures	33,882,049	39,720,237	39,720,237	0	0%
	<u>Total Expenditures</u>	<u>37,125,400</u>	<u>44,171,428</u>	<u>44,171,428</u>	<u>0</u>	<u>0%</u>
	Revenues/Reimbursements/Use of Fund Balance					
	Use of Fund Balance	(566,265)	866,627	866,627	0	0%
	State, Federal, and other Govt. Revenue	37,589,364	43,241,601	43,241,601	0	0%
	Other Departmental Revenue	102,301	32,000	32,000	0	0%
	Internal County Reimbursements and Transfers	0	31,200	31,200	0	0%
	<u>Total Revenues/Use of Fund Balance</u>	<u>37,125,400</u>	<u>44,171,428</u>	<u>44,171,428</u>	<u>0</u>	<u>0%</u>
14310000	Housing Finance Programs					
	Expenditures					
	Services and Supplies	1,214,584	1,594,863	1,048,563	(546,300)	-34%
	Other Expenditures	1,413,459	6,250,127	2,000,127	(4,250,000)	-68%
	Transfers within the County	2,024,540	203,700	203,700	0	0%
	<u>Total Expenditures</u>	<u>4,652,583</u>	<u>8,048,690</u>	<u>3,252,390</u>	<u>(4,796,300)</u>	<u>-60%</u>
	Revenues/Reimbursements/Use of Fund Balance					
	Use of Fund Balance	(3,529,402)	1,713,230	1,916,930	203,700	12%
	Fees and Charges for Service	235,876	152,199	152,199	0	0%
	State, Federal, and other Govt. Revenue	4,577,464	5,504,700	504,700	(5,000,000)	-91%
	Other Departmental Revenue	1,344,105	678,561	678,561	0	0%
	Internal County Reimbursements and Transfers	2,024,540	0	0	0	0%
	<u>Total Revenues/Use of Fund Balance</u>	<u>4,652,583</u>	<u>8,048,690</u>	<u>3,252,390</u>	<u>(4,796,300)</u>	<u>-60%</u>
14320000	Construction Services Sect.					
	Expenditures					
	Services and Supplies	700,327	940,457	865,457	(75,000)	-8%
	Other Expenditures	1,449,225	3,952,751	3,527,751	(425,000)	-11%
	<u>Total Expenditures</u>	<u>2,149,552</u>	<u>4,893,208</u>	<u>4,393,208</u>	<u>(500,000)</u>	<u>-10%</u>
	Revenues/Reimbursements/Use of Fund Balance					
	Use of Fund Balance	686,712	1,038,297	1,038,297	0	0%
	Fees and Charges for Service	564	0	0	0	0%
	State, Federal, and other Govt. Revenue	1,307,602	3,749,942	3,249,942	(500,000)	-13%
	Other Departmental Revenue	154,674	104,969	104,969	0	0%
	<u>Total Revenues/Use of Fund Balance</u>	<u>2,149,552</u>	<u>4,893,208</u>	<u>4,393,208</u>	<u>(500,000)</u>	<u>-10%</u>
14330000	Property/Asset Mgmt. Sect.					
	Expenditures					
	Services and Supplies	1,519,878	1,516,049	1,440,924	(75,125)	-5%
	Capital Expenditures	25,800	0	0	0	0%
	Other Expenditures	3,888,041	10,185,251	14,395,251	4,210,000	41%
	Transfers within the County	250,000	400,000	400,000	0	0%
	<u>Total Expenditures</u>	<u>5,683,719</u>	<u>12,101,300</u>	<u>16,236,175</u>	<u>4,134,875</u>	<u>34%</u>
	Revenues/Reimbursements/Use of Fund Balance					
	Use of Fund Balance	(714,943)	(624,502)	2,225,498	2,850,000	-456%

Financial Summary by Department/Division						
Department ID	Financial Summary by Department / Division	FY18-19 Actuals	FY19-20 Adopted Budget	FY20-21 Recommended Budget	Variance Adopted Budget vs. Recommended Budget	% Variance
	Fees and Charges for Service	22,715	8,500	8,500	0	0%
	State, Federal, and other Govt. Revenue	4,446,168	10,624,061	11,908,936	1,284,875	12%
	Other Departmental Revenue	1,929,779	1,853,241	1,853,241	0	0%
	Internal County Reimbursements and Transfers	0	240,000	240,000	0	0%
	<u>Total Revenues/Use of Fund Balance</u>	<u>5,683,719</u>	<u>12,101,300</u>	<u>16,236,175</u>	<u>4,134,875</u>	<u>34%</u>
14410000	Homeless Services Planning					
	<u>Expenditures</u>					
	Services and Supplies	795,172	974,630	974,630	0	0%
	Other Expenditures	545,409	731,658	887,858	156,200	21%
	<u>Total Expenditures</u>	<u>1,340,581</u>	<u>1,706,288</u>	<u>1,862,488</u>	<u>156,200</u>	<u>9%</u>
	<u>Revenues/Reimbursements/Use of Fund Balance</u>					
	Use of Fund Balance	(158,652)	(80,060)	76,140	156,200	-195%
	Fees and Charges for Service	38,628	46,977	46,977	0	0%
	State, Federal, and other Govt. Revenue	1,093,346	1,554,421	1,554,421	0	0%
	Other Departmental Revenue	2,759	1,250	1,250	0	0%
	Internal County Reimbursements and Transfers	364,500	183,700	183,700	0	0%
	<u>Total Revenues/Use of Fund Balance</u>	<u>1,340,581</u>	<u>1,706,288</u>	<u>1,862,488</u>	<u>156,200</u>	<u>9%</u>
14420000	Community Grant Funding					
	<u>Expenditures</u>					
	Services and Supplies	724,010	945,240	784,179	(161,061)	-17%
	Other Expenditures	3,616,339	18,281,995	17,775,329	(506,666)	-3%
	Transfers within the County	364,500	156,200	156,200	0	0%
	<u>Total Expenditures</u>	<u>4,704,849</u>	<u>19,383,435</u>	<u>18,715,708</u>	<u>(667,727)</u>	<u>-3%</u>
	<u>Revenues/Reimbursements/Use of Fund Balance</u>					
	Use of Fund Balance	(278,382)	(249,085)	(249,085)	0	0%
	Fees and Charges for Service	8,000	0	0	0	0%
	State, Federal, and other Govt. Revenue	3,805,913	16,123,523	15,455,796	(667,727)	-4%
	Other Departmental Revenue	919,318	3,203,997	3,203,997	0	0%
	Internal County Reimbursements and Transfers	250,000	305,000	305,000	0	0%
	<u>Total Revenues/Use of Fund Balance</u>	<u>4,704,849</u>	<u>19,383,435</u>	<u>18,715,708</u>	<u>(667,727)</u>	<u>-3%</u>
15000000	County Administrator Dept					
15010000	Board of Supervisors Division					
	<u>Expenditures</u>					
	Salaries and Employee Benefits	3,874,489	4,181,485	4,522,284	340,799	8%
	Services and Supplies	708,761	1,174,844	1,712,905	538,061	46%
	Transfers within the County	12,074	12,528	14,614	2,086	17%
	<u>Total Expenditures</u>	<u>4,595,324</u>	<u>5,368,857</u>	<u>6,249,803</u>	<u>880,946</u>	<u>16%</u>
	<u>Revenues/Reimbursements/Use of Fund Balance</u>					
	General Fund Contribution	3,768,097	4,100,553	4,553,105	452,552	11%
	Fees and Charges for Service	588,411	420,334	608,000	187,666	45%
	Other Departmental Revenue	14,715	0	12,000	12,000	100%
	Internal County Reimbursements and Transfers	224,101	847,970	1,076,698	228,728	27%
	<u>Total Revenues/Use of Fund Balance</u>	<u>4,595,324</u>	<u>5,368,857</u>	<u>6,249,803</u>	<u>880,946</u>	<u>16%</u>
15020000	County Administrator Division					
	<u>Expenditures</u>					
	Salaries and Employee Benefits	4,408,667	4,636,244	5,711,045	1,074,801	23%
	Services and Supplies	563,830	865,516	1,003,233	137,717	16%
	Other Expenditures	0	750,000	0	(750,000)	-100%
	Transfers within the County	11,328	14,232	13,378	(854)	-6%
	<u>Total Expenditures</u>	<u>4,983,825</u>	<u>6,265,992</u>	<u>6,727,656</u>	<u>461,664</u>	<u>7%</u>
	<u>Revenues/Reimbursements/Use of Fund Balance</u>					
	General Fund Contribution	2,959,431	3,175,100	3,775,750	600,650	19%
	Fees and Charges for Service	159,614	70,207	35,137	(35,070)	-50%
	State, Federal, and other Govt. Revenue	548,963	602,926	645,806	42,880	7%
	Other Departmental Revenue	13,520	0	0	0	0%
	Internal County Reimbursements and Transfers	1,302,297	2,417,759	2,270,963	(146,796)	-6%
	<u>Total Revenues/Use of Fund Balance</u>	<u>4,983,825</u>	<u>6,265,992</u>	<u>6,727,656</u>	<u>461,664</u>	<u>7%</u>
15990000	2017 Fire Disaster Recovery					
	<u>Expenditures</u>					
	Salaries and Employee Benefits	573,456	914,024	930,272	16,248	2%
	Services and Supplies	1,231,861	697,253	538,711	(158,542)	-23%
	Other Expenditures	0	200,000	0	(200,000)	-100%
	<u>Total Expenditures</u>	<u>1,805,317</u>	<u>1,811,277</u>	<u>1,468,983</u>	<u>(342,294)</u>	<u>-19%</u>

Financial Summary by Department/Division						
Department ID	Financial Summary by Department / Division	FY18-19 Actuals	FY19-20 Adopted Budget	FY20-21 Recommended Budget	Variance Adopted Budget vs. Recommended Budget	% Variance
	<i>Revenues/Reimbursements/Use of Fund Balance</i>					
	General Fund Contribution	828,003	511,277	743,821	232,544	45%
	Fees and Charges for Service	83,392	0	0	0	0%
	State, Federal, and other Govt. Revenue	0	700,000	298,326	(401,674)	-57%
	Internal County Reimbursements and Transfers	893,922	600,000	426,836	(173,164)	-29%
	<i>Total Revenues/Use of Fund Balance</i>	<i>1,805,317</i>	<i>1,811,277</i>	<i>1,468,983</i>	<i>(342,294)</i>	<i>-19%</i>
16000000	Non-Departmental					
16010000	Court Support Services Div					
	<i>Revenues/Reimbursements/Use of Fund Balance</i>					
	Use of Fund Balance	(11,018)	0	0	0	0%
	Other Departmental Revenue	11,018	0	0	0	0%
	<i>Total Revenues/Use of Fund Balance</i>	<i>0</i>	<i>0</i>	<i>0</i>	<i>0</i>	<i>0%</i>
16020000	Other General Government					
	<i>Expenditures</i>					
	Salaries and Employee Benefits	254,115	350,000	350,000	0	0%
	Services and Supplies	11,635,082	14,735,773	15,467,937	732,164	5%
	Other Expenditures	8,954,168	20,794,886	10,099,939	(10,694,947)	-51%
	Transfers within the County	58,436,388	68,588,255	66,342,723	(2,245,532)	-3%
	<i>Total Expenditures</i>	<i>79,279,753</i>	<i>104,468,914</i>	<i>92,260,599</i>	<i>(12,208,315)</i>	<i>-12%</i>
	<i>Revenues/Reimbursements/Use of Fund Balance</i>					
	General Fund Contribution	(284,991,717)	(274,677,127)	(284,445,757)	(9,768,630)	4%
	Use of Fund Balance	(13,953,308)	26,145,815	12,532,661	(13,613,154)	-52%
	Fees and Charges for Service	12,007,645	10,627,455	11,660,478	1,033,023	10%
	State, Federal, and other Govt. Revenue	23,508,242	16,574,672	12,696,707	(3,877,965)	-23%
	Other Departmental Revenue	310,236,948	301,412,070	317,530,725	16,118,655	5%
	Internal County Reimbursements and Transfers	32,471,943	24,386,029	22,285,785	(2,100,244)	-9%
	<i>Total Revenues/Use of Fund Balance</i>	<i>79,279,753</i>	<i>104,468,914</i>	<i>92,260,599</i>	<i>(12,208,315)</i>	<i>-12%</i>
16030000	Community Investment Fund					
	<i>Expenditures</i>					
	Services and Supplies	1,956,978	1,108,000	1,108,000	0	0%
	Other Expenditures	1,334,325	1,531,909	1,281,909	(250,000)	-16%
	Transfers within the County	10,068,224	9,525,228	9,575,811	50,583	1%
	<i>Total Expenditures</i>	<i>13,359,527</i>	<i>12,165,137</i>	<i>11,965,720</i>	<i>(199,417)</i>	<i>-2%</i>
	<i>Revenues/Reimbursements/Use of Fund Balance</i>					
	Use of Fund Balance	(5,218,821)	(4,555,418)	(4,754,835)	(199,417)	4%
	Other Departmental Revenue	17,140,382	16,720,555	16,720,555	0	0%
	Internal County Reimbursements and Transfers	1,437,966	0	0	0	0%
	<i>Total Revenues/Use of Fund Balance</i>	<i>13,359,527</i>	<i>12,165,137</i>	<i>11,965,720</i>	<i>(199,417)</i>	<i>-2%</i>
16040000	Special Projects Division					
	<i>Expenditures</i>					
	Other Expenditures	24,805,367	40,631,600	44,157,607	3,526,007	9%
	Transfers within the County	7,501,020	7,506,625	7,502,250	(4,375)	0%
	<i>Total Expenditures</i>	<i>32,306,387</i>	<i>48,138,225</i>	<i>51,659,857</i>	<i>3,521,632</i>	<i>7%</i>
	<i>Revenues/Reimbursements/Use of Fund Balance</i>					
	Use of Fund Balance	3,762,516	22,384,225	25,566,060	3,181,835	14%
	Other Departmental Revenue	28,543,871	25,754,000	26,093,797	339,797	1%
	<i>Total Revenues/Use of Fund Balance</i>	<i>32,306,387</i>	<i>48,138,225</i>	<i>51,659,857</i>	<i>3,521,632</i>	<i>7%</i>
16060000	Disaster Recovery Division					
	<i>Expenditures</i>					
	Services and Supplies	152,764	0	0	0	0%
	<i>Total Expenditures</i>	<i>152,764</i>	<i>0</i>	<i>0</i>	<i>0</i>	<i>0%</i>
	<i>Revenues/Reimbursements/Use of Fund Balance</i>					
	Use of Fund Balance	(224,661)	0	0	0	0%
	Other Departmental Revenue	2,425	0	0	0	0%
	Internal County Reimbursements and Transfers	375,000	0	0	0	0%
	<i>Total Revenues/Use of Fund Balance</i>	<i>152,764</i>	<i>0</i>	<i>0</i>	<i>0</i>	<i>0%</i>
17000000	County Counsel Department					
17010000	County Counsel Division					
	<i>Expenditures</i>					
	Salaries and Employee Benefits	9,546,542	9,826,993	10,560,061	733,068	7%
	Services and Supplies	680,251	829,483	857,589	28,106	3%
	Transfers within the County	23,152	23,514	23,514	0	0%

Financial Summary by Department/Division						
Department ID	Financial Summary by Department / Division	FY18-19 Actuals	FY19-20 Adopted Budget	FY20-21 Recommended Budget	Variance Adopted Budget vs. Recommended Budget	% Variance
	<u>Total Expenditures</u>	<u>10,249,945</u>	<u>10,679,990</u>	<u>11,441,164</u>	<u>761,174</u>	<u>7%</u>
	<i>Revenues/Reimbursements/Use of Fund Balance</i>					
	General Fund Contribution	2,614,161	0	0	0	0%
	Fees and Charges for Service	3,110,107	4,069,665	4,977,108	907,443	22%
	Other Departmental Revenue	1,395,758	173,148	66,998	(106,150)	-61%
	Internal County Reimbursements and Transfers	3,129,919	6,437,177	6,397,058	(40,119)	-1%
	<u>Total Revenues/Use of Fund Balance</u>	<u>10,249,945</u>	<u>10,679,990</u>	<u>11,441,164</u>	<u>761,174</u>	<u>7%</u>
18000000	District Attorney Department					
18010000	District Attorney Division					
	<i>Expenditures</i>					
	Salaries and Employee Benefits	23,018,945	25,049,300	25,653,791	604,491	2%
	Services and Supplies	5,387,921	6,222,714	6,925,594	702,880	11%
	Transfers within the County	229,935	116,156	121,190	5,034	4%
	<u>Total Expenditures</u>	<u>28,636,801</u>	<u>31,388,170</u>	<u>32,700,575</u>	<u>1,312,405</u>	<u>4%</u>
	<i>Revenues/Reimbursements/Use of Fund Balance</i>					
	General Fund Contribution	16,555,974	17,356,542	18,081,007	724,465	4%
	Use of Fund Balance	(590,273)	0	46,358	46,358	100%
	Fees and Charges for Service	26,763	4,500	9,000	4,500	100%
	State, Federal, and other Govt. Revenue	8,553,417	8,985,337	9,033,820	48,483	1%
	Other Departmental Revenue	1,572,566	1,672,591	1,969,895	297,304	18%
	Internal County Reimbursements and Transfers	2,518,354	3,369,200	3,560,495	191,295	6%
	<u>Total Revenues/Use of Fund Balance</u>	<u>28,636,801</u>	<u>31,388,170</u>	<u>32,700,575</u>	<u>1,312,405</u>	<u>4%</u>
19000000	Economic Development Board					
19010000	Economic Development Board					
	<i>Expenditures</i>					
	Salaries and Employee Benefits	2,301,351	2,674,398	2,578,701	(95,697)	-4%
	Services and Supplies	2,980,296	3,629,866	3,137,095	(492,771)	-14%
	Other Expenditures	635,596	790,114	497,400	(292,714)	-37%
	Transfers within the County	14,708	14,708	14,708	0	0%
	<u>Total Expenditures</u>	<u>5,931,951</u>	<u>7,109,086</u>	<u>6,227,904</u>	<u>(881,182)</u>	<u>-12%</u>
	<i>Revenues/Reimbursements/Use of Fund Balance</i>					
	Use of Fund Balance	5,231,547	5,512,132	5,616,967	104,835	2%
	State, Federal, and other Govt. Revenue	93,448	195,000	202,625	7,625	4%
	Other Departmental Revenue	125,498	154,000	14,200	(139,800)	-91%
	Internal County Reimbursements and Transfers	481,458	1,247,954	394,112	(853,842)	-68%
	<u>Total Revenues/Use of Fund Balance</u>	<u>5,931,951</u>	<u>7,109,086</u>	<u>6,227,904</u>	<u>(881,182)</u>	<u>-12%</u>
20000000	Fire and Emergency Services					
20010000	Fire and Emergency Services					
	<i>Expenditures</i>					
	Salaries and Employee Benefits	0	1	0	(1)	-100%
	Services and Supplies	(3,325)	681	2	(679)	-100%
	Transfers within the County	0	26,716	0	(26,716)	-100%
	<u>Total Expenditures</u>	<u>(3,325)</u>	<u>27,398</u>	<u>2</u>	<u>(27,396)</u>	<u>-100%</u>
	<i>Revenues/Reimbursements/Use of Fund Balance</i>					
	General Fund Contribution	2	27,398	2	(27,396)	-100%
	Use of Fund Balance	(21,742)	0	0	0	0%
	Other Departmental Revenue	18,415	0	0	0	0%
	<u>Total Revenues/Use of Fund Balance</u>	<u>(3,325)</u>	<u>27,398</u>	<u>2</u>	<u>(27,396)</u>	<u>-100%</u>
20020000	CSA #40 Fire Services Division					
	<i>Expenditures</i>					
	Salaries and Employee Benefits	920,309	1	0	(1)	-100%
	Services and Supplies	3,872,120	2,453,232	2,617,460	164,228	7%
	Other Expenditures	51,305	0	9,082	9,082	100%
	Transfers within the County	9,494	3,268	0	(3,268)	-100%
	<u>Total Expenditures</u>	<u>4,853,228</u>	<u>2,456,501</u>	<u>2,626,542</u>	<u>170,041</u>	<u>7%</u>
	<i>Revenues/Reimbursements/Use of Fund Balance</i>					
	Use of Fund Balance	271,459	(66,266)	103,775	170,041	-257%
	Fees and Charges for Service	140,608	0	0	0	0%
	State, Federal, and other Govt. Revenue	231,612	0	0	0	0%
	Other Departmental Revenue	2,542,560	2,522,767	2,522,767	0	0%
	Internal County Reimbursements and Transfers	1,666,989	0	0	0	0%
	<u>Total Revenues/Use of Fund Balance</u>	<u>4,853,228</u>	<u>2,456,501</u>	<u>2,626,542</u>	<u>170,041</u>	<u>7%</u>

Financial Summary by Department/Division						
Department ID	Financial Summary by Department / Division	FY18-19 Actuals	FY19-20 Adopted Budget	FY20-21 Recommended Budget	Variance Adopted Budget vs. Recommended Budget	% Variance
20030000	County Facility Districts					
	Expenditures					
	Services and Supplies	5,705	266,200	224,956	(41,244)	-15%
	Other Expenditures	18,162	0	18,162	18,162	100%
	Transfers within the County	225,618	0	0	0	0%
	<u>Total Expenditures</u>	<u>249,485</u>	<u>266,200</u>	<u>243,118</u>	<u>(23,082)</u>	<u>-9%</u>
	Revenues/Reimbursements/Use of Fund Balance					
	Use of Fund Balance	(1,560)	15,300	(1,238)	(16,538)	-108%
	Other Departmental Revenue	251,045	250,900	244,356	(6,544)	-3%
	<u>Total Revenues/Use of Fund Balance</u>	<u>249,485</u>	<u>266,200</u>	<u>243,118</u>	<u>(23,082)</u>	<u>-9%</u>
21000000	General Services Department					
21010000	GS Administrative Support Div					
	Expenditures					
	Salaries and Employee Benefits	1,608,139	1,804,254	2,063,107	258,853	14%
	Services and Supplies	180,176	326,575	351,461	24,886	8%
	Transfers within the County	4,516	8,834	8,712	(122)	-1%
	<u>Total Expenditures</u>	<u>1,792,831</u>	<u>2,139,663</u>	<u>2,423,280</u>	<u>283,617</u>	<u>13%</u>
	Revenues/Reimbursements/Use of Fund Balance					
	General Fund Contribution	1,059,426	1,042,784	1,272,373	229,589	22%
	Other Departmental Revenue	(75)	0	0	0	0%
	Internal County Reimbursements and Transfers	733,480	1,096,879	1,150,907	54,028	5%
	<u>Total Revenues/Use of Fund Balance</u>	<u>1,792,831</u>	<u>2,139,663</u>	<u>2,423,280</u>	<u>283,617</u>	<u>13%</u>
21020000	Facilities Development/Mgmt					
	Expenditures					
	Salaries and Employee Benefits	8,119,338	8,728,692	9,040,784	312,092	4%
	Services and Supplies	5,256,439	5,156,515	4,744,348	(412,167)	-8%
	Other Expenditures	144,838	144,838	144,838	0	0%
	Transfers within the County	16,196	29,142	22,442	(6,700)	-23%
	<u>Total Expenditures</u>	<u>13,536,811</u>	<u>14,059,187</u>	<u>13,952,412</u>	<u>(106,775)</u>	<u>-1%</u>
	Revenues/Reimbursements/Use of Fund Balance					
	General Fund Contribution	8,110,900	8,633,704	7,653,487	(980,217)	-11%
	Fees and Charges for Service	34,146	30,900	82,744	51,844	168%
	State, Federal, and other Govt. Revenue	349,176	303,944	326,012	22,068	7%
	Other Departmental Revenue	223,245	239,487	236,698	(2,789)	-1%
	Internal County Reimbursements and Transfers	4,819,344	4,851,152	5,653,471	802,319	17%
	<u>Total Revenues/Use of Fund Balance</u>	<u>13,536,811</u>	<u>14,059,187</u>	<u>13,952,412</u>	<u>(106,775)</u>	<u>-1%</u>
21030000	Business Support Operations					
	Expenditures					
	Salaries and Employee Benefits	5,739,698	6,422,922	6,519,131	96,209	1%
	Services and Supplies	10,376,843	11,178,211	11,496,946	318,735	3%
	Capital Expenditures	12,651	0	0	0	0%
	Other Expenditures	2,114,339	2,206,901	2,325,627	118,726	5%
	Transfers within the County	20,052	29,111	20,904	(8,207)	-28%
	<u>Total Expenditures</u>	<u>18,263,583</u>	<u>19,837,145</u>	<u>20,362,608</u>	<u>525,463</u>	<u>3%</u>
	Revenues/Reimbursements/Use of Fund Balance					
	General Fund Contribution	8,570,706	8,842,183	9,204,125	361,942	4%
	Fees and Charges for Service	2,425,576	3,075,686	3,332,734	257,048	8%
	State, Federal, and other Govt. Revenue	741,580	855,129	1,039,994	184,865	22%
	Other Departmental Revenue	1,392,205	1,383,399	1,347,832	(35,567)	-3%
	Internal County Reimbursements and Transfers	5,133,516	5,680,748	5,437,923	(242,825)	-4%
	<u>Total Revenues/Use of Fund Balance</u>	<u>18,263,583</u>	<u>19,837,145</u>	<u>20,362,608</u>	<u>525,463</u>	<u>3%</u>
21040000	Special Funds					
	Expenditures					
	Services and Supplies	595,425	1,046,751	1,396,975	350,224	33%
	Capital Expenditures	2,608,317	3,925,473	4,287,906	362,433	9%
	Transfers within the County	279,775	160,000	160,000	0	0%
	<u>Total Expenditures</u>	<u>3,483,517</u>	<u>5,132,224</u>	<u>5,844,881</u>	<u>712,657</u>	<u>14%</u>
	Revenues/Reimbursements/Use of Fund Balance					
	Use of Fund Balance	(1,726,923)	1,374,548	1,049,029	(325,519)	-24%
	Fees and Charges for Service	304,123	321,576	305,598	(15,978)	-5%
	State, Federal, and other Govt. Revenue	67,820	70,518	72,638	2,120	3%
	Other Departmental Revenue	1,619,143	1,046,325	1,159,387	113,062	11%
	Internal County Reimbursements and Transfers	3,219,354	2,319,257	3,258,229	938,972	40%
	<u>Total Revenues/Use of Fund Balance</u>	<u>3,483,517</u>	<u>5,132,224</u>	<u>5,844,881</u>	<u>712,657</u>	<u>14%</u>

Financial Summary by Department/Division						
Department ID	Financial Summary by Department / Division	FY18-19 Actuals	FY19-20 Adopted Budget	FY20-21 Recommended Budget	Variance Adopted Budget vs. Recommended Budget	% Variance
22000000	Department of Health Services					
22010000	Health Services Administration					
	Expenditures					
	Salaries and Employee Benefits	11,166,912	13,656,841	15,522,701	1,865,860	14%
	Services and Supplies	7,929,948	6,742,612	6,341,103	(401,509)	-6%
	Other Expenditures	5,459,518	1,475,000	2,656,859	1,181,859	80%
	Transfers within the County	299,391	380,721	318,285	(62,436)	-16%
	<u>Total Expenditures</u>	<u>24,855,769</u>	<u>22,255,174</u>	<u>24,838,948</u>	<u>2,583,774</u>	<u>12%</u>
	Revenues/Reimbursements/Use of Fund Balance					
	Use of Fund Balance	(10,749,914)	382,813	0	(382,813)	-100%
	Fees and Charges for Service	2,015	100	0	(100)	-100%
	State, Federal, and other Govt. Revenue	5,974,998	685,130	4,435,248	3,750,118	547%
	Other Departmental Revenue	13,896,374	1,168,086	413,466	(754,620)	-65%
	Internal County Reimbursements and Transfers	15,732,296	20,019,045	19,990,234	(28,811)	0%
	<u>Total Revenues/Use of Fund Balance</u>	<u>24,855,769</u>	<u>22,255,174</u>	<u>24,838,948</u>	<u>2,583,774</u>	<u>12%</u>
22020000	Public Health Division					
	Expenditures					
	Salaries and Employee Benefits	31,336,682	33,021,841	34,400,373	1,378,532	4%
	Services and Supplies	13,038,712	14,099,525	15,355,067	1,255,542	9%
	Capital Expenditures	5,650	10,000	10,000	0	0%
	Other Expenditures	14,342,696	3,758,469	3,561,629	(196,840)	-5%
	Transfers within the County	20,695	18,199	22,344	4,145	23%
	<u>Total Expenditures</u>	<u>58,744,435</u>	<u>50,908,034</u>	<u>53,349,413</u>	<u>2,441,379</u>	<u>5%</u>
	Revenues/Reimbursements/Use of Fund Balance					
	Use of Fund Balance	10,859,731	477,482	975,858	498,376	104%
	Fees and Charges for Service	8,344,932	8,846,705	9,508,095	661,390	7%
	State, Federal, and other Govt. Revenue	16,556,911	16,386,354	17,331,227	944,873	6%
	Other Departmental Revenue	1,995,271	1,559,256	1,016,618	(542,638)	-35%
	Internal County Reimbursements and Transfers	20,987,590	23,638,237	24,517,615	879,378	4%
	<u>Total Revenues/Use of Fund Balance</u>	<u>58,744,435</u>	<u>50,908,034</u>	<u>53,349,413</u>	<u>2,441,379</u>	<u>5%</u>
22030000	Behavioral Health Division					
	Expenditures					
	Salaries and Employee Benefits	31,878,653	37,817,058	40,787,659	2,970,601	8%
	Services and Supplies	18,571,048	17,793,433	22,067,235	4,273,802	24%
	Other Expenditures	41,990,467	41,667,233	46,720,211	5,052,978	12%
	<u>Total Expenditures</u>	<u>92,440,168</u>	<u>97,277,724</u>	<u>109,575,105</u>	<u>12,297,381</u>	<u>13%</u>
	Revenues/Reimbursements/Use of Fund Balance					
	Use of Fund Balance	(6,113,202)	2,259,351	231	(2,259,120)	-100%
	Fees and Charges for Service	2,786,685	2,595,000	2,551,900	(43,100)	-2%
	State, Federal, and other Govt. Revenue	28,495,771	26,905,641	31,841,964	4,936,323	18%
	Other Departmental Revenue	9,760,262	3,922,065	(432,298)	(4,354,363)	-111%
	Internal County Reimbursements and Transfers	57,510,652	61,595,667	75,613,308	14,017,641	23%
	<u>Total Revenues/Use of Fund Balance</u>	<u>92,440,168</u>	<u>97,277,724</u>	<u>109,575,105</u>	<u>12,297,381</u>	<u>13%</u>
22040000	Health Policy, Plan & Eval Div					
	Expenditures					
	Salaries and Employee Benefits	(2)	0	0	0	0%
	Services and Supplies	0	0	1	1	100%
	Other Expenditures	18,888	0	0	0	0%
	<u>Total Expenditures</u>	<u>18,886</u>	<u>0</u>	<u>1</u>	<u>1</u>	<u>100%</u>
	Revenues/Reimbursements/Use of Fund Balance					
	Use of Fund Balance	18,728	0	1	1	100%
	Other Departmental Revenue	158	0	0	0	0%
	<u>Total Revenues/Use of Fund Balance</u>	<u>18,886</u>	<u>0</u>	<u>1</u>	<u>1</u>	<u>100%</u>
22050000	Health Services Special Rev					
	Expenditures					
	Other Expenditures	64,636,041	70,616,548	71,789,435	1,172,887	2%
	Transfers within the County	1,490,000	1,490,000	1,500,000	10,000	1%
	<u>Total Expenditures</u>	<u>66,126,041</u>	<u>72,106,548</u>	<u>73,289,435</u>	<u>1,182,887</u>	<u>2%</u>
	Revenues/Reimbursements/Use of Fund Balance					
	Use of Fund Balance	(16,491,401)	4,123,396	2,539,901	(1,583,495)	-38%
	Fees and Charges for Service	121,712	112,256	112,256	0	0%
	State, Federal, and other Govt. Revenue	74,427,132	64,971,575	67,634,430	2,662,855	4%
	Other Departmental Revenue	2,580,111	410,834	504,361	93,527	23%

Financial Summary by Department/Division						
Department ID	Financial Summary by Department / Division	FY18-19 Actuals	FY19-20 Adopted Budget	FY20-21 Recommended Budget	Variance Adopted Budget vs. Recommended Budget	% Variance
	Internal County Reimbursements and Transfers	5,488,487	2,488,487	2,498,487	10,000	0%
	<u>Total Revenues/Use of Fund Balance</u>	<u>66,126,041</u>	<u>72,106,548</u>	<u>73,289,435</u>	<u>1,182,887</u>	<u>2%</u>
22060000	Health Services General Fund					
	<i>Expenditures</i>					
	Transfers within the County	12,109,769	8,821,115	8,878,036	56,921	1%
	<u>Total Expenditures</u>	<u>12,109,769</u>	<u>8,821,115</u>	<u>8,878,036</u>	<u>56,921</u>	<u>1%</u>
	<i>Revenues/Reimbursements/Use of Fund Balance</i>					
	General Fund Contribution	12,109,769	8,821,115	8,878,036	56,921	1%
	<u>Total Revenues/Use of Fund Balance</u>	<u>12,109,769</u>	<u>8,821,115</u>	<u>8,878,036</u>	<u>56,921</u>	<u>1%</u>
23000000	Human Resources Department					
23010000	Human Resources Division					
	<i>Expenditures</i>					
	Salaries and Employee Benefits	5,300,160	5,901,101	6,212,114	311,013	5%
	Services and Supplies	3,063,103	3,358,116	4,264,080	905,964	27%
	Transfers within the County	375,054	406,226	405,228	(998)	0%
	<u>Total Expenditures</u>	<u>8,738,317</u>	<u>9,665,443</u>	<u>10,881,422</u>	<u>1,215,979</u>	<u>13%</u>
	<i>Revenues/Reimbursements/Use of Fund Balance</i>					
	General Fund Contribution	6,059,582	6,670,005	8,027,554	1,357,549	20%
	Use of Fund Balance	1	1	0	(1)	-100%
	Fees and Charges for Service	15,805	0	316,832	316,832	100%
	State, Federal, and other Govt. Revenue	34,526	30,000	30,000	0	0%
	Other Departmental Revenue	(2,806)	0	0	0	0%
	Internal County Reimbursements and Transfers	2,631,209	2,965,437	2,507,036	(458,401)	-15%
	<u>Total Revenues/Use of Fund Balance</u>	<u>8,738,317</u>	<u>9,665,443</u>	<u>10,881,422</u>	<u>1,215,979</u>	<u>13%</u>
23020000	Risk Management Division					
	<i>Expenditures</i>					
	Salaries and Employee Benefits	(34,964,209)	4,792,656	5,127,430	334,774	7%
	Services and Supplies	54,877,303	60,290,471	61,352,049	1,061,578	2%
	Other Expenditures	7,053,152	15,186,438	31,533,818	16,347,380	108%
	Transfers within the County	19,596	1,180,865	15,607	(1,165,258)	-99%
	<u>Total Expenditures</u>	<u>26,985,842</u>	<u>81,450,430</u>	<u>98,028,904</u>	<u>16,578,474</u>	<u>20%</u>
	<i>Revenues/Reimbursements/Use of Fund Balance</i>					
	Use of Fund Balance	(46,842,645)	15,462,946	23,426,664	7,963,718	52%
	Fees and Charges for Service	61,438,438	60,745,066	69,149,410	8,404,344	14%
	State, Federal, and other Govt. Revenue	483,899	508,000	461,000	(47,000)	-9%
	Other Departmental Revenue	6,109,020	2,081,800	2,590,400	508,600	24%
	Internal County Reimbursements and Transfers	5,797,130	2,652,618	2,401,430	(251,188)	-9%
	<u>Total Revenues/Use of Fund Balance</u>	<u>26,985,842</u>	<u>81,450,430</u>	<u>98,028,904</u>	<u>16,578,474</u>	<u>20%</u>
24000000	Human Services Department					
24010000	Human Services General Fund					
	<i>Expenditures</i>					
	Transfers within the County	26,556,958	25,984,329	25,579,742	(404,587)	-2%
	<u>Total Expenditures</u>	<u>26,556,958</u>	<u>25,984,329</u>	<u>25,579,742</u>	<u>(404,587)</u>	<u>-2%</u>
	<i>Revenues/Reimbursements/Use of Fund Balance</i>					
	General Fund Contribution	26,556,958	25,984,329	25,579,742	(404,587)	-2%
	<u>Total Revenues/Use of Fund Balance</u>	<u>26,556,958</u>	<u>25,984,329</u>	<u>25,579,742</u>	<u>(404,587)</u>	<u>-2%</u>
24020000	Human Services Special Revenue					
	<i>Expenditures</i>					
	Services and Supplies	81,672,421	70,907,536	71,639,999	732,463	1%
	Transfers within the County	153,175	184,000	184,000	0	0%
	<u>Total Expenditures</u>	<u>81,825,596</u>	<u>71,091,536</u>	<u>71,823,999</u>	<u>732,463</u>	<u>1%</u>
	<i>Revenues/Reimbursements/Use of Fund Balance</i>					
	Use of Fund Balance	(1,575,545)	(125,416)	328,125	453,541	-362%
	Fees and Charges for Service	100,334	100,000	100,000	0	0%
	State, Federal, and other Govt. Revenue	76,262,890	70,743,611	71,159,874	416,263	1%
	Other Departmental Revenue	7,037,917	373,341	236,000	(137,341)	-37%
	<u>Total Revenues/Use of Fund Balance</u>	<u>81,825,596</u>	<u>71,091,536</u>	<u>71,823,999</u>	<u>732,463</u>	<u>1%</u>
24030000	Program Administration					
	<i>Expenditures</i>					
	Salaries and Employee Benefits	109,188,451	117,673,204	126,137,194	8,463,990	7%
	Services and Supplies	32,161,171	31,373,406	30,966,566	(406,840)	-1%

Financial Summary by Department/Division						
Department ID	Financial Summary by Department / Division	FY18-19 Actuals	FY19-20 Adopted Budget	FY20-21 Recommended Budget	Variance Adopted Budget vs. Recommended Budget	% Variance
	Capital Expenditures	535,220	67,275	42,275	(25,000)	-37%
	Other Expenditures	86,744,799	91,751,209	96,872,899	5,121,690	6%
	<u>Total Expenditures</u>	<u>228,629,641</u>	<u>240,865,094</u>	<u>254,018,934</u>	<u>13,153,840</u>	<u>5%</u>
	<i>Revenues/Reimbursements/Use of Fund Balance</i>					
	Use of Fund Balance	(7,782,650)	4,701,136	(677,944)	(5,379,080)	-114%
	Fees and Charges for Service	1,320,930	1,394,325	1,187,729	(206,596)	-15%
	State, Federal, and other Govt. Revenue	125,336,726	141,260,563	160,454,878	19,194,315	14%
	Other Departmental Revenue	3,494,999	2,342,937	3,021,665	678,728	29%
	Internal County Reimbursements and Transfers	106,259,636	91,166,133	90,032,606	(1,133,527)	-1%
	<u>Total Revenues/Use of Fund Balance</u>	<u>228,629,641</u>	<u>240,865,094</u>	<u>254,018,934</u>	<u>13,153,840</u>	<u>5%</u>
25000000	Information Systems Department					
25010000	Information Systems Division					
	<i>Expenditures</i>					
	Salaries and Employee Benefits	16,413,398	19,220,979	20,634,779	1,413,800	7%
	Services and Supplies	13,149,142	16,224,758	18,063,913	1,839,155	11%
	Capital Expenditures	2,869,818	4,960,742	3,711,499	(1,249,243)	-25%
	Other Expenditures	6,000	0	0	0	0%
	Transfers within the County	5,445,241	10,776,564	10,687,131	(89,433)	-1%
	<u>Total Expenditures</u>	<u>37,883,599</u>	<u>51,183,043</u>	<u>53,097,322</u>	<u>1,914,279</u>	<u>4%</u>
	<i>Revenues/Reimbursements/Use of Fund Balance</i>					
	General Fund Contribution	1,227,463	569,180	909,044	339,864	60%
	Use of Fund Balance	(2,470,111)	2,096,206	4,766,050	2,669,844	127%
	Fees and Charges for Service	8,385,385	14,008,334	14,595,196	586,862	4%
	Other Departmental Revenue	466,127	30,000	22,000	(8,000)	-27%
	Internal County Reimbursements and Transfers	30,274,735	34,479,323	32,805,032	(1,674,291)	-5%
	<u>Total Revenues/Use of Fund Balance</u>	<u>37,883,599</u>	<u>51,183,043</u>	<u>53,097,322</u>	<u>1,914,279</u>	<u>4%</u>
26000000	PRMD Department					
26010000	PRMD Division					
	<i>Expenditures</i>					
	Salaries and Employee Benefits	19,621,452	21,548,757	22,425,440	876,683	4%
	Services and Supplies	9,665,862	18,871,262	20,900,438	2,029,176	11%
	Capital Expenditures	16,528	57,600	14,300	(43,300)	-75%
	Transfers within the County	593,231	495,016	515,876	20,860	4%
	<u>Total Expenditures</u>	<u>29,897,073</u>	<u>40,972,635</u>	<u>43,856,054</u>	<u>2,883,419</u>	<u>7%</u>
	<i>Revenues/Reimbursements/Use of Fund Balance</i>					
	General Fund Contribution	4,726,632	3,888,732	4,111,150	222,418	6%
	Use of Fund Balance	137,948	132,129	0	(132,129)	-100%
	Fees and Charges for Service	17,986,723	20,034,213	19,009,620	(1,024,593)	-5%
	State, Federal, and other Govt. Revenue	113,798	682,875	3,713,727	3,030,852	444%
	Other Departmental Revenue	3,045,220	2,127,317	2,445,619	318,302	15%
	Internal County Reimbursements and Transfers	3,886,752	14,107,369	14,575,938	468,569	3%
	<u>Total Revenues/Use of Fund Balance</u>	<u>29,897,073</u>	<u>40,972,635</u>	<u>43,856,054</u>	<u>2,883,419</u>	<u>7%</u>
26020000	CSA#41 - Sea Ranch Z2 Division					
	<i>Expenditures</i>					
	Services and Supplies	237,168	294,250	291,831	(2,419)	-1%
	<u>Total Expenditures</u>	<u>237,168</u>	<u>294,250</u>	<u>291,831</u>	<u>(2,419)</u>	<u>-1%</u>
	<i>Revenues/Reimbursements/Use of Fund Balance</i>					
	Use of Fund Balance	218,448	28,242	0	(28,242)	-100%
	Other Departmental Revenue	18,720	266,008	291,831	25,823	10%
	<u>Total Revenues/Use of Fund Balance</u>	<u>237,168</u>	<u>294,250</u>	<u>291,831</u>	<u>(2,419)</u>	<u>-1%</u>
26030000	PRMD - Fire Prev & Haz Mat Div					
	<i>Expenditures</i>					
	Salaries and Employee Benefits	2,129,785	1,967,074	2,385,122	418,048	21%
	Services and Supplies	795,790	2,521,988	2,312,032	(209,956)	-8%
	Transfers within the County	7,260	7,260	261,895	254,635	3507%
	<u>Total Expenditures</u>	<u>2,932,835</u>	<u>4,496,322</u>	<u>4,959,049</u>	<u>462,727</u>	<u>10%</u>
	<i>Revenues/Reimbursements/Use of Fund Balance</i>					
	General Fund Contribution	64,999	170,000	0	(170,000)	-100%
	Use of Fund Balance	(503,436)	284,237	(1)	(284,238)	-100%
	Fees and Charges for Service	2,556,903	3,052,615	3,291,585	238,970	8%
	State, Federal, and other Govt. Revenue	972	5,500	502,900	497,400	9044%
	Other Departmental Revenue	45,986	50,600	6,845	(43,755)	-86%
	Internal County Reimbursements and Transfers	767,411	933,370	1,157,720	224,350	24%

Financial Summary by Department/Division						
Department ID	Financial Summary by Department / Division	FY18-19 Actuals	FY19-20 Adopted Budget	FY20-21 Recommended Budget	Variance Adopted Budget vs. Recommended Budget	% Variance
	<u>Total Revenues/Use of Fund Balance</u>	<u>2,932,835</u>	<u>4,496,322</u>	<u>4,959,049</u>	<u>462,727</u>	<u>10%</u>
26990000	2017 Fire Disaster Recovery					
	<u>Expenditures</u>					
	Services and Supplies	5,411,150	5,411,880	5,792,001	380,121	7%
	<u>Total Expenditures</u>	<u>5,411,150</u>	<u>5,411,880</u>	<u>5,792,001</u>	<u>380,121</u>	<u>7%</u>
	<u>Revenues/Reimbursements/Use of Fund Balance</u>					
	General Fund Contribution	(141,014)	0	0	0	0%
	Fees and Charges for Service	5,728,521	5,411,880	5,796,252	384,372	7%
	Other Departmental Revenue	(176,357)	0	(4,251)	(4,251)	0%
	<u>Total Revenues/Use of Fund Balance</u>	<u>5,411,150</u>	<u>5,411,880</u>	<u>5,792,001</u>	<u>380,121</u>	<u>7%</u>
27000000	Probation Department					
27010000	Probation Division					
	<u>Expenditures</u>					
	Salaries and Employee Benefits	40,466,275	46,813,734	47,724,896	911,162	2%
	Services and Supplies	27,962,268	35,592,264	40,433,581	4,841,317	14%
	Capital Expenditures	22,798	129,000	0	(129,000)	-100%
	Other Expenditures	3,361,208	4,435,681	4,745,870	310,189	7%
	Transfers within the County	158,742	153,509	152,315	(1,194)	-1%
	<u>Total Expenditures</u>	<u>71,971,291</u>	<u>87,124,188</u>	<u>93,056,662</u>	<u>5,932,474</u>	<u>7%</u>
	<u>Revenues/Reimbursements/Use of Fund Balance</u>					
	General Fund Contribution	34,670,385	36,221,485	37,793,659	1,572,174	4%
	Use of Fund Balance	(3,380,267)	4,645,255	5,221,111	575,856	12%
	Fees and Charges for Service	2,784,895	2,382,600	2,602,200	219,600	9%
	State, Federal, and other Govt. Revenue	18,451,217	19,631,999	22,678,947	3,046,948	16%
	Other Departmental Revenue	4,226,581	2,525,753	2,695,357	169,604	7%
	Internal County Reimbursements and Transfers	15,218,480	21,717,096	22,065,388	348,292	2%
	<u>Total Revenues/Use of Fund Balance</u>	<u>71,971,291</u>	<u>87,124,188</u>	<u>93,056,662</u>	<u>5,932,474</u>	<u>7%</u>
28000000	Public Defender Department					
28010000	Public Defender Division					
	<u>Expenditures</u>					
	Salaries and Employee Benefits	10,561,140	11,116,044	11,651,944	535,900	5%
	Services and Supplies	1,639,537	1,267,956	1,284,339	16,383	1%
	Transfers within the County	46,868	45,604	46,205	601	1%
	<u>Total Expenditures</u>	<u>12,247,545</u>	<u>12,429,604</u>	<u>12,982,488</u>	<u>552,884</u>	<u>4%</u>
	<u>Revenues/Reimbursements/Use of Fund Balance</u>					
	General Fund Contribution	11,665,189	11,593,333	12,149,257	555,924	5%
	Use of Fund Balance	35,440	82,500	43,500	(39,000)	-47%
	Fees and Charges for Service	47,348	58,000	35,000	(23,000)	-40%
	State, Federal, and other Govt. Revenue	150,416	140,000	180,000	40,000	29%
	Other Departmental Revenue	50,246	500	500	0	0%
	Internal County Reimbursements and Transfers	298,906	555,271	574,231	18,960	3%
	<u>Total Revenues/Use of Fund Balance</u>	<u>12,247,545</u>	<u>12,429,604</u>	<u>12,982,488</u>	<u>552,884</u>	<u>4%</u>
29000000	Regional Parks Department					
29010000	Regional Parks Division					
	<u>Expenditures</u>					
	Salaries and Employee Benefits	13,165,773	16,502,769	17,343,965	841,196	5%
	Services and Supplies	8,200,657	8,819,496	9,214,489	394,993	4%
	Capital Expenditures	81,014	616,000	1,049,000	433,000	70%
	Other Expenditures	4,213	3,000	0	(3,000)	-100%
	Transfers within the County	2,118,198	9,834,558	11,105,278	1,270,720	13%
	<u>Total Expenditures</u>	<u>23,569,855</u>	<u>35,775,823</u>	<u>38,712,732</u>	<u>2,936,909</u>	<u>8%</u>
	<u>Revenues/Reimbursements/Use of Fund Balance</u>					
	General Fund Contribution	4,557,783	4,450,616	4,739,824	289,208	6%
	Use of Fund Balance	(1,618,892)	928,821	1,439,115	510,294	55%
	Fees and Charges for Service	5,960,208	5,557,061	5,810,657	253,596	5%
	State, Federal, and other Govt. Revenue	3,274,145	3,550,751	4,258,053	707,302	20%
	Other Departmental Revenue	3,234,064	8,705,700	9,511,891	806,191	9%
	Internal County Reimbursements and Transfers	8,162,547	12,582,874	12,953,192	370,318	3%
	<u>Total Revenues/Use of Fund Balance</u>	<u>23,569,855</u>	<u>35,775,823</u>	<u>38,712,732</u>	<u>2,936,909</u>	<u>8%</u>
29020000	Sport Fishing Center Section					
	<u>Expenditures</u>					
	Services and Supplies	48,468	38,400	38,167	(233)	-1%
	Other Expenditures	0	15,434	15,434	0	0%

Financial Summary by Department/Division						
Department ID	Financial Summary by Department / Division	FY18-19 Actuals	FY19-20 Adopted Budget	FY20-21 Recommended Budget	Variance Adopted Budget vs. Recommended Budget	% Variance
	<u>Total Expenditures</u>	<u>48,468</u>	<u>53,834</u>	<u>53,601</u>	<u>(233)</u>	<u>0%</u>
	<i>Revenues/Reimbursements/Use of Fund Balance</i>					
	Use of Fund Balance	(6,863)	14,684	3,001	(11,683)	-80%
	Fees and Charges for Service	34,453	23,500	32,500	9,000	38%
	Other Departmental Revenue	20,878	15,650	18,100	2,450	16%
	<u>Total Revenues/Use of Fund Balance</u>	<u>48,468</u>	<u>53,834</u>	<u>53,601</u>	<u>(233)</u>	<u>0%</u>
29030000	Spud Point Marina Section					
	<i>Expenditures</i>					
	Salaries and Employee Benefits	690,501	720,591	767,147	46,556	6%
	Services and Supplies	1,416,151	1,618,609	1,352,108	(266,501)	-16%
	Capital Expenditures	50,477	0	0	0	0%
	Other Expenditures	117,218	428,456	428,456	0	0%
	Transfers within the County	1,362	1,362	1,362	0	0%
	<u>Total Expenditures</u>	<u>2,275,709</u>	<u>2,769,018</u>	<u>2,549,073</u>	<u>(219,945)</u>	<u>-8%</u>
	<i>Revenues/Reimbursements/Use of Fund Balance</i>					
	Use of Fund Balance	(336,040)	191,362	88,117	(103,245)	-54%
	Fees and Charges for Service	926,226	1,146,000	965,000	(181,000)	-16%
	Other Departmental Revenue	1,165,777	1,059,200	1,123,500	64,300	6%
	Internal County Reimbursements and Transfers	519,746	372,456	372,456	0	0%
	<u>Total Revenues/Use of Fund Balance</u>	<u>2,275,709</u>	<u>2,769,018</u>	<u>2,549,073</u>	<u>(219,945)</u>	<u>-8%</u>
29040000	Mason's Marina Section					
	<i>Expenditures</i>					
	Salaries and Employee Benefits	9,258	30,000	15,520	(14,480)	-48%
	Services and Supplies	564,679	209,264	253,019	43,755	21%
	Capital Expenditures	278,808	0	0	0	0%
	Other Expenditures	33,669	34,000	34,000	0	0%
	<u>Total Expenditures</u>	<u>886,414</u>	<u>273,264</u>	<u>302,539</u>	<u>29,275</u>	<u>11%</u>
	<i>Revenues/Reimbursements/Use of Fund Balance</i>					
	Use of Fund Balance	563,814	(56,736)	(1,061)	55,675	-98%
	Fees and Charges for Service	62,313	130,000	65,000	(65,000)	-50%
	Other Departmental Revenue	260,287	200,000	238,600	38,600	19%
	<u>Total Revenues/Use of Fund Balance</u>	<u>886,414</u>	<u>273,264</u>	<u>302,539</u>	<u>29,275</u>	<u>11%</u>
29050000	CSA #41 Parks Section					
	<i>Expenditures</i>					
	Services and Supplies	152,355	155,500	158,000	2,500	2%
	Transfers within the County	5,000	25,000	100,000	75,000	300%
	<u>Total Expenditures</u>	<u>157,355</u>	<u>180,500</u>	<u>258,000</u>	<u>77,500</u>	<u>43%</u>
	<i>Revenues/Reimbursements/Use of Fund Balance</i>					
	Use of Fund Balance	(73,284)	2,432	72,995	70,563	2901%
	Fees and Charges for Service	646	750	750	0	0%
	State, Federal, and other Govt. Revenue	5,951	1,200	1,200	0	0%
	Other Departmental Revenue	186,661	138,737	145,674	6,937	5%
	Internal County Reimbursements and Transfers	37,381	37,381	37,381	0	0%
	<u>Total Revenues/Use of Fund Balance</u>	<u>157,355</u>	<u>180,500</u>	<u>258,000</u>	<u>77,500</u>	<u>43%</u>
29060000	Del Rio Woods					
	<i>Expenditures</i>					
	Transfers within the County	65,000	65,000	60,000	(5,000)	-8%
	<u>Total Expenditures</u>	<u>65,000</u>	<u>65,000</u>	<u>60,000</u>	<u>(5,000)</u>	<u>-8%</u>
	<i>Revenues/Reimbursements/Use of Fund Balance</i>					
	Use of Fund Balance	(118,959)	533	(8,193)	(8,726)	-1637%
	State, Federal, and other Govt. Revenue	2,276	2,475	2,475	0	0%
	Other Departmental Revenue	181,683	61,992	65,718	3,726	6%
	<u>Total Revenues/Use of Fund Balance</u>	<u>65,000</u>	<u>65,000</u>	<u>60,000</u>	<u>(5,000)</u>	<u>-8%</u>
30000000	Sheriff's Office					
30010000	Law Enforcement Division					
	<i>Expenditures</i>					
	Salaries and Employee Benefits	79,820,575	81,538,393	82,932,049	1,393,656	2%
	Services and Supplies	21,927,028	24,268,625	28,701,721	4,433,096	18%
	Capital Expenditures	253,173	913,366	192,452	(720,914)	-79%
	Other Expenditures	281,400	282,187	276,926	(5,261)	-2%
	Transfers within the County	691,110	1,492,813	698,844	(793,969)	-53%
	<u>Total Expenditures</u>	<u>102,973,286</u>	<u>108,495,384</u>	<u>112,801,992</u>	<u>4,306,608</u>	<u>4%</u>

Financial Summary by Department/Division						
Department ID	Financial Summary by Department / Division	FY18-19 Actuals	FY19-20 Adopted Budget	FY20-21 Recommended Budget	Variance Adopted Budget vs. Recommended Budget	% Variance
	<i>Revenues/Reimbursements/Use of Fund Balance</i>					
	General Fund Contribution	26,482,583	26,065,144	26,509,754	444,610	2%
	Use of Fund Balance	(1,506,627)	1,381,313	3,225,211	1,843,898	133%
	Fees and Charges for Service	1,335,477	1,122,461	1,095,273	(27,188)	-2%
	State, Federal, and other Govt. Revenue	62,745,368	65,332,294	67,479,012	2,146,718	3%
	Other Departmental Revenue	2,334,047	558,184	788,551	230,367	41%
	Internal County Reimbursements and Transfers	11,582,438	14,035,988	13,704,191	(331,797)	-2%
	<i>Total Revenues/Use of Fund Balance</i>	<i>102,973,286</i>	<i>108,495,384</i>	<i>112,801,992</i>	<i>4,306,608</i>	<i>4%</i>
30020000	Detention Division					
	<i>Expenditures</i>					
	Salaries and Employee Benefits	49,920,837	53,441,450	57,515,429	4,073,979	8%
	Services and Supplies	13,573,222	14,202,559	15,763,192	1,560,633	11%
	Capital Expenditures	60,180	57,500	57,500	0	0%
	Other Expenditures	7,666,731	7,819,629	8,028,414	208,785	3%
	Transfers within the County	64,101	74,645	74,024	(621)	-1%
	<i>Total Expenditures</i>	<i>71,285,071</i>	<i>75,595,783</i>	<i>81,438,559</i>	<i>5,842,776</i>	<i>8%</i>
	<i>Revenues/Reimbursements/Use of Fund Balance</i>					
	General Fund Contribution	61,515,772	63,705,523	69,571,684	5,866,161	9%
	Use of Fund Balance	73,496	0	91,802	91,802	100%
	Fees and Charges for Service	112,997	123,874	110,756	(13,118)	-11%
	State, Federal, and other Govt. Revenue	2,566,200	2,689,359	2,641,267	(48,092)	-2%
	Other Departmental Revenue	1,208,118	913,868	1,053,702	139,834	15%
	Internal County Reimbursements and Transfers	5,808,488	8,163,159	7,969,348	(193,811)	-2%
	<i>Total Revenues/Use of Fund Balance</i>	<i>71,285,071</i>	<i>75,595,783</i>	<i>81,438,559</i>	<i>5,842,776</i>	<i>8%</i>
30990000	2017 Fire Disaster Recovery					
	<i>Expenditures</i>					
	Salaries and Employee Benefits	35,497	0	0	0	0%
	Services and Supplies	125,940	0	0	0	0%
	<i>Total Expenditures</i>	<i>161,437</i>	<i>0</i>	<i>0</i>	<i>0</i>	<i>0%</i>
	<i>Revenues/Reimbursements/Use of Fund Balance</i>					
	General Fund Contribution	(58,642)	0	0	0	0%
	State, Federal, and other Govt. Revenue	357,190	0	0	0	0%
	Other Departmental Revenue	(137,111)	0	0	0	0%
	<i>Total Revenues/Use of Fund Balance</i>	<i>161,437</i>	<i>0</i>	<i>0</i>	<i>0</i>	<i>0%</i>
31000000	Open Space Department					
31010000	Open Space Division					
	<i>Expenditures</i>					
	Salaries and Employee Benefits	4,159,894	5,005,078	5,404,809	399,731	8%
	Services and Supplies	3,119,604	7,659,508	9,148,735	1,489,227	19%
	Capital Expenditures	18,604,158	34,775,000	37,375,000	2,600,000	7%
	Other Expenditures	288,941	6,361,270	3,618,213	(2,743,057)	-43%
	Transfers within the County	27,359	1,032,687	1,145,724	113,037	11%
	<i>Total Expenditures</i>	<i>26,199,956</i>	<i>54,833,543</i>	<i>56,692,481</i>	<i>1,858,938</i>	<i>3%</i>
	<i>Revenues/Reimbursements/Use of Fund Balance</i>					
	Use of Fund Balance	(4,263,697)	(1)	1,128,077	1,128,078	#####
	State, Federal, and other Govt. Revenue	25,672,412	48,381,600	49,532,607	1,151,007	2%
	Other Departmental Revenue	4,499,999	5,430,500	4,900,500	(530,000)	-10%
	Internal County Reimbursements and Transfers	291,242	1,021,444	1,131,297	109,853	11%
	<i>Total Revenues/Use of Fund Balance</i>	<i>26,199,956</i>	<i>54,833,543</i>	<i>56,692,481</i>	<i>1,858,938</i>	<i>3%</i>
32000000	Ind Office Law Enf Rvw/Outrch					
32010000	Ind Office Law Enf Rvw/Outrch					
	<i>Expenditures</i>					
	Salaries and Employee Benefits	373,149	482,108	580,055	97,947	20%
	Services and Supplies	149,828	106,687	216,650	109,963	103%
	Transfers within the County	998	998	998	0	0%
	<i>Total Expenditures</i>	<i>523,975</i>	<i>589,793</i>	<i>797,703</i>	<i>207,910</i>	<i>35%</i>
	<i>Revenues/Reimbursements/Use of Fund Balance</i>					
	General Fund Contribution	523,975	549,793	752,713	202,920	37%
	Internal County Reimbursements and Transfers	0	40,000	44,990	4,990	12%
	<i>Total Revenues/Use of Fund Balance</i>	<i>523,975</i>	<i>589,793</i>	<i>797,703</i>	<i>207,910</i>	<i>35%</i>
33000000	Sonoma County Water Agency					
33010000	Sonoma County Water Agency					
	<i>Expenditures</i>					

Department ID	Financial Summary by Department / Division	FY18-19 Actuals	FY19-20 Adopted Budget	FY20-21 Recommended Budget	Variance Adopted Budget vs. Recommended Budget	% Variance
					Budget	
	Salaries and Employee Benefits	43,447,819	44,999,999	46,923,644	1,923,645	4%
	Services and Supplies	11,518,441	23,294,531	19,217,656	(4,076,875)	-18%
	Capital Expenditures	62,021	300,000	430,000	130,000	43%
	Other Expenditures	5,216,450	4,394,268	5,125,591	731,323	17%
	Transfers within the County	2,990,000	2,510,000	4,300,000	1,790,000	71%
	<u>Total Expenditures</u>	<u>63,234,731</u>	<u>75,498,798</u>	<u>75,996,891</u>	<u>498,093</u>	<u>1%</u>
	<i>Revenues/Reimbursements/Use of Fund Balance</i>					
	Use of Fund Balance	(1,468,736)	3,195,505	7,075,393	3,879,888	121%
	Fees and Charges for Service	2,252,648	2,223,185	3,500,845	1,277,660	57%
	State, Federal, and other Govt. Revenue	15,299,305	21,167,650	16,886,757	(4,280,893)	-20%
	Other Departmental Revenue	10,471,948	10,412,458	11,133,896	721,438	7%
	Internal County Reimbursements and Transfers	36,679,566	38,500,000	37,400,000	(1,100,000)	-3%
	<u>Total Revenues/Use of Fund Balance</u>	<u>63,234,731</u>	<u>75,498,798</u>	<u>75,996,891</u>	<u>498,093</u>	<u>1%</u>
33020000	Flood Control Zones					
	<i>Expenditures</i>					
	Services and Supplies	8,585,432	8,800,400	13,823,252	5,022,852	57%
	Capital Expenditures	56,227	170,000	79,000	(91,000)	-54%
	Other Expenditures	969	0	1,500	1,500	100%
	<u>Total Expenditures</u>	<u>8,642,628</u>	<u>8,970,400</u>	<u>13,903,752</u>	<u>4,933,352</u>	<u>55%</u>
	<i>Revenues/Reimbursements/Use of Fund Balance</i>					
	Use of Fund Balance	(4,584,173)	(1,706,851)	1,241,126	2,947,977	-173%
	Fees and Charges for Service	111,550	0	0	0	0%
	State, Federal, and other Govt. Revenue	1,488,463	69,120	1,061,510	992,390	1436%
	Other Departmental Revenue	11,626,788	10,608,131	11,601,116	992,985	9%
	<u>Total Revenues/Use of Fund Balance</u>	<u>8,642,628</u>	<u>8,970,400</u>	<u>13,903,752</u>	<u>4,933,352</u>	<u>55%</u>
33030000	Water Supply					
	<i>Expenditures</i>					
	Services and Supplies	11,219,630	9,672,242	11,054,214	1,381,972	14%
	Capital Expenditures	322,544	305,330	200,000	(105,330)	-34%
	Other Expenditures	8,036,555	8,868,030	12,154,842	3,286,812	37%
	Transfers within the County	0	0	4,100,000	4,100,000	100%
	<u>Total Expenditures</u>	<u>19,578,729</u>	<u>18,845,602</u>	<u>27,509,056</u>	<u>8,663,454</u>	<u>46%</u>
	<i>Revenues/Reimbursements/Use of Fund Balance</i>					
	Use of Fund Balance	3,046,326	4,274,490	3,389,817	(884,673)	-21%
	Fees and Charges for Service	109,569	0	120,000	120,000	100%
	State, Federal, and other Govt. Revenue	3,484,949	4,746,532	8,338,188	3,591,656	76%
	Other Departmental Revenue	10,857,885	8,264,580	8,561,051	296,471	4%
	Internal County Reimbursements and Transfers	2,080,000	1,560,000	7,100,000	5,540,000	355%
	<u>Total Revenues/Use of Fund Balance</u>	<u>19,578,729</u>	<u>18,845,602</u>	<u>27,509,056</u>	<u>8,663,454</u>	<u>46%</u>
33040000	Water Transmission Systems					
	<i>Expenditures</i>					
	Services and Supplies	26,384,114	33,186,327	39,115,468	5,929,141	18%
	Capital Expenditures	3,107,425	12,969,000	15,092,811	2,123,811	16%
	Other Expenditures	8,831,589	10,262,735	9,583,971	(678,764)	-7%
	Transfers within the County	15,029,066	18,282,069	13,970,358	(4,311,711)	-24%
	<u>Total Expenditures</u>	<u>53,352,194</u>	<u>74,700,131</u>	<u>77,762,608</u>	<u>3,062,477</u>	<u>4%</u>
	<i>Revenues/Reimbursements/Use of Fund Balance</i>					
	Use of Fund Balance	(3,450,926)	13,746,431	16,422,039	2,675,608	19%
	Fees and Charges for Service	39,044,932	41,417,143	43,637,229	2,220,086	5%
	State, Federal, and other Govt. Revenue	583,656	634,780	752,101	117,321	18%
	Other Departmental Revenue	2,145,466	619,708	2,980,881	2,361,173	381%
	Internal County Reimbursements and Transfers	15,029,066	18,282,069	13,970,358	(4,311,711)	-24%
	<u>Total Revenues/Use of Fund Balance</u>	<u>53,352,194</u>	<u>74,700,131</u>	<u>77,762,608</u>	<u>3,062,477</u>	<u>4%</u>
33050000	SCWA Internal Service Fund					
	<i>Expenditures</i>					
	Services and Supplies	8,121,448	7,402,410	8,809,758	1,407,348	19%
	Capital Expenditures	503,956	1,600,000	3,448,022	1,848,022	116%
	Other Expenditures	2,446,424	2,805,224	2,432,152	(373,072)	-13%
	<u>Total Expenditures</u>	<u>11,071,828</u>	<u>11,807,634</u>	<u>14,689,932</u>	<u>2,882,298</u>	<u>24%</u>
	<i>Revenues/Reimbursements/Use of Fund Balance</i>					
	Use of Fund Balance	1,559,563	1,069,560	2,665,186	1,595,626	149%
	Fees and Charges for Service	3,296,035	4,541,000	5,330,000	789,000	17%
	Other Departmental Revenue	6,216,230	6,197,074	6,694,746	497,672	8%
	<u>Total Revenues/Use of Fund Balance</u>	<u>11,071,828</u>	<u>11,807,634</u>	<u>14,689,932</u>	<u>2,882,298</u>	<u>24%</u>

Financial Summary by Department/Division						
Department ID	Financial Summary by Department / Division	FY18-19 Actuals	FY19-20 Adopted Budget	FY20-21 Recommended Budget	Variance Adopted Budget vs. Recommended Budget	% Variance
33060000	Occidental CSD					
	Expenditures					
	Services and Supplies	1,945,190	1,030,000	1,143,400	113,400	11%
	Capital Expenditures	442,288	215,000	66,000	(149,000)	-69%
	Other Expenditures	110,542	173,000	158,000	(15,000)	-9%
	Transfers within the County	450,000	0	50,000	50,000	100%
	<u>Total Expenditures</u>	<u>2,948,020</u>	<u>1,418,000</u>	<u>1,417,400</u>	<u>(600)</u>	<u>0%</u>
	Revenues/Reimbursements/Use of Fund Balance					
	Use of Fund Balance	569,949	328,595	(99,525)	(428,120)	-130%
	Fees and Charges for Service	19,929	23,870	25,040	1,170	5%
	State, Federal, and other Govt. Revenue	1,250,000	401,125	800,000	398,875	99%
	Other Departmental Revenue	658,142	664,410	641,885	(22,525)	-3%
	Internal County Reimbursements and Transfers	450,000	0	50,000	50,000	100%
	<u>Total Revenues/Use of Fund Balance</u>	<u>2,948,020</u>	<u>1,418,000</u>	<u>1,417,400</u>	<u>(600)</u>	<u>0%</u>
33070000	Russian River CSD					
	Expenditures					
	Services and Supplies	3,969,109	4,726,127	4,613,630	(112,497)	-2%
	Capital Expenditures	239,962	3,380,000	2,664,591	(715,409)	-21%
	Other Expenditures	1,547,029	1,567,557	1,663,487	95,930	6%
	Transfers within the County	371,250	1,320,750	1,000,000	(320,750)	-24%
	<u>Total Expenditures</u>	<u>6,127,350</u>	<u>10,994,434</u>	<u>9,941,708</u>	<u>(1,052,726)</u>	<u>-10%</u>
	Revenues/Reimbursements/Use of Fund Balance					
	Use of Fund Balance	558,608	921,241	1,399,011	477,770	52%
	Fees and Charges for Service	45,064	58,500	54,592	(3,908)	-7%
	State, Federal, and other Govt. Revenue	757	1,233,630	100,000	(1,133,630)	-92%
	Other Departmental Revenue	5,151,671	7,460,313	7,388,105	(72,208)	-1%
	Internal County Reimbursements and Transfers	371,250	1,320,750	1,000,000	(320,750)	-24%
	<u>Total Revenues/Use of Fund Balance</u>	<u>6,127,350</u>	<u>10,994,434</u>	<u>9,941,708</u>	<u>(1,052,726)</u>	<u>-10%</u>
33080000	Sonoma Valley CSD					
	Expenditures					
	Services and Supplies	9,409,489	10,337,920	11,092,907	754,987	7%
	Capital Expenditures	1,430,966	7,611,000	8,971,000	1,360,000	18%
	Other Expenditures	4,589,147	5,586,460	5,187,832	(398,628)	-7%
	Transfers within the County	7,124,995	7,046,138	8,551,537	1,505,399	21%
	<u>Total Expenditures</u>	<u>22,554,597</u>	<u>30,581,518</u>	<u>33,803,276</u>	<u>3,221,758</u>	<u>11%</u>
	Revenues/Reimbursements/Use of Fund Balance					
	Use of Fund Balance	(2,728,461)	5,031,145	6,305,744	1,274,599	25%
	Fees and Charges for Service	1,708,532	2,279,268	2,350,306	71,038	3%
	State, Federal, and other Govt. Revenue	6	0	0	0	0%
	Other Departmental Revenue	16,449,525	16,224,967	16,595,689	370,722	2%
	Internal County Reimbursements and Transfers	7,124,995	7,046,138	8,551,537	1,505,399	21%
	<u>Total Revenues/Use of Fund Balance</u>	<u>22,554,597</u>	<u>30,581,518</u>	<u>33,803,276</u>	<u>3,221,758</u>	<u>11%</u>
33090000	South Park CSD					
	Expenditures					
	Services and Supplies	2,440,458	2,566,000	2,619,200	53,200	2%
	Capital Expenditures	2,017,516	380,000	380,000	0	0%
	Other Expenditures	465,578	766,122	645,870	(120,252)	-16%
	Transfers within the County	221,877	719,553	5,213,678	4,494,125	625%
	<u>Total Expenditures</u>	<u>5,145,429</u>	<u>4,431,675</u>	<u>8,858,748</u>	<u>4,427,073</u>	<u>100%</u>
	Revenues/Reimbursements/Use of Fund Balance					
	Use of Fund Balance	(421,851)	(562,822)	(802,283)	(239,461)	43%
	Fees and Charges for Service	124,466	98,196	104,737	6,541	7%
	State, Federal, and other Govt. Revenue	843,528	0	0	0	0%
	Other Departmental Revenue	4,377,409	4,176,748	4,342,616	165,868	4%
	Internal County Reimbursements and Transfers	221,877	719,553	5,213,678	4,494,125	625%
	<u>Total Revenues/Use of Fund Balance</u>	<u>5,145,429</u>	<u>4,431,675</u>	<u>8,858,748</u>	<u>4,427,073</u>	<u>100%</u>
33100000	Airport Larkfield Wikiup SZ					
	Expenditures					
	Services and Supplies	3,368,444	3,330,710	3,923,067	592,357	18%
	Capital Expenditures	865,537	7,086,000	615,000	(6,471,000)	-91%
	Other Expenditures	1,158,463	1,181,285	1,430,042	248,757	21%
	Transfers within the County	655,063	539,588	442,839	(96,749)	-18%
	<u>Total Expenditures</u>	<u>6,047,507</u>	<u>12,137,583</u>	<u>6,410,948</u>	<u>(5,726,635)</u>	<u>-47%</u>

Financial Summary by Department/Division						
Department ID	Financial Summary by Department / Division	FY18-19 Actuals	FY19-20 Adopted Budget	FY20-21 Recommended Budget	Variance Adopted Budget vs. Recommended Budget	% Variance
	<i>Revenues/Reimbursements/Use of Fund Balance</i>					
	Use of Fund Balance	98,653	7,497,531	1,105,157	(6,392,374)	-85%
	Fees and Charges for Service	599,620	360,272	1,169,118	808,846	225%
	State, Federal, and other Govt. Revenue	6,260	0	0	0	0%
	Other Departmental Revenue	4,577,911	3,590,192	3,693,834	103,642	3%
	Internal County Reimbursements and Transfers	765,063	689,588	442,839	(246,749)	-36%
	<i>Total Revenues/Use of Fund Balance</i>	<i>6,047,507</i>	<i>12,137,583</i>	<i>6,410,948</i>	<i>(5,726,635)</i>	<i>-47%</i>
33110000	Geyserville Sanitation Zone					
	<i>Expenditures</i>					
	Services and Supplies	446,566	350,052	520,500	170,448	49%
	Capital Expenditures	247,332	60,000	5,000	(55,000)	-92%
	Other Expenditures	38,521	46,675	54,105	7,430	16%
	Transfers within the County	200,000	40,000	40,000	0	0%
	<i>Total Expenditures</i>	<i>932,419</i>	<i>496,727</i>	<i>619,605</i>	<i>122,878</i>	<i>25%</i>
	<i>Revenues/Reimbursements/Use of Fund Balance</i>					
	Use of Fund Balance	184,102	30,240	183,679	153,439	507%
	Fees and Charges for Service	8,065	10,990	11,590	600	5%
	State, Federal, and other Govt. Revenue	75	0	0	0	0%
	Other Departmental Revenue	440,177	415,497	384,336	(31,161)	-7%
	Internal County Reimbursements and Transfers	300,000	40,000	40,000	0	0%
	<i>Total Revenues/Use of Fund Balance</i>	<i>932,419</i>	<i>496,727</i>	<i>619,605</i>	<i>122,878</i>	<i>25%</i>
33120000	Penngrove Sanitation Zone					
	<i>Expenditures</i>					
	Services and Supplies	895,066	1,085,000	1,062,200	(22,800)	-2%
	Capital Expenditures	154,914	354,421	159,140	(195,281)	-55%
	Other Expenditures	50,718	77,000	74,000	(3,000)	-4%
	Transfers within the County	70,000	150,000	150,000	0	0%
	<i>Total Expenditures</i>	<i>1,170,698</i>	<i>1,666,421</i>	<i>1,445,340</i>	<i>(221,081)</i>	<i>-13%</i>
	<i>Revenues/Reimbursements/Use of Fund Balance</i>					
	Use of Fund Balance	260,153	(157,043)	16,093	173,136	-110%
	Fees and Charges for Service	16,413	16,973	14,652	(2,321)	-14%
	State, Federal, and other Govt. Revenue	2	0	0	0	0%
	Other Departmental Revenue	824,130	1,356,491	864,595	(491,896)	-36%
	Internal County Reimbursements and Transfers	70,000	450,000	550,000	100,000	22%
	<i>Total Revenues/Use of Fund Balance</i>	<i>1,170,698</i>	<i>1,666,421</i>	<i>1,445,340</i>	<i>(221,081)</i>	<i>-13%</i>
33130000	Sea Ranch Sanitation Zone					
	<i>Expenditures</i>					
	Services and Supplies	599,038	608,000	816,000	208,000	34%
	Capital Expenditures	54,041	128,000	155,000	27,000	21%
	Other Expenditures	29,853	29,000	43,000	14,000	48%
	Transfers within the County	0	100,000	190,000	90,000	90%
	<i>Total Expenditures</i>	<i>682,932</i>	<i>865,000</i>	<i>1,204,000</i>	<i>339,000</i>	<i>39%</i>
	<i>Revenues/Reimbursements/Use of Fund Balance</i>					
	Use of Fund Balance	(108,684)	51,635	268,406	216,771	420%
	Fees and Charges for Service	386	0	0	0	0%
	Other Departmental Revenue	791,230	713,365	745,594	32,229	5%
	Internal County Reimbursements and Transfers	0	100,000	190,000	90,000	90%
	<i>Total Revenues/Use of Fund Balance</i>	<i>682,932</i>	<i>865,000</i>	<i>1,204,000</i>	<i>339,000</i>	<i>39%</i>
34000000	Transportation & Public Works					
34010000	Roads Division					
	<i>Expenditures</i>					
	Salaries and Employee Benefits	17,586,751	20,330,957	21,724,034	1,393,077	7%
	Services and Supplies	27,833,704	34,088,778	35,359,820	1,271,042	4%
	Capital Expenditures	21,610,428	26,440,100	38,654,250	12,214,150	46%
	Other Expenditures	851,478	825,500	840,500	15,000	2%
	Transfers within the County	714,157	4,354,260	4,355,194	934	0%
	<i>Total Expenditures</i>	<i>68,596,518</i>	<i>86,039,595</i>	<i>100,933,798</i>	<i>14,894,203</i>	<i>17%</i>
	<i>Revenues/Reimbursements/Use of Fund Balance</i>					
	Use of Fund Balance	1,129,088	2,785,135	9,652,981	6,867,846	247%
	Fees and Charges for Service	3,107,168	2,715,208	2,940,208	225,000	8%
	State, Federal, and other Govt. Revenue	28,241,306	41,565,913	50,349,974	8,784,061	21%
	Other Departmental Revenue	3,552,200	1,325,000	1,084,837	(240,163)	-18%
	Internal County Reimbursements and Transfers	32,566,756	37,648,339	36,905,798	(742,541)	-2%
	<i>Total Revenues/Use of Fund Balance</i>	<i>68,596,518</i>	<i>86,039,595</i>	<i>100,933,798</i>	<i>14,894,203</i>	<i>17%</i>

Financial Summary by Department/Division						
Department ID	Financial Summary by Department / Division	FY18-19 Actuals	FY19-20 Adopted Budget	FY20-21 Recommended Budget	Variance Adopted Budget vs. Recommended Budget	% Variance
34020000	PW Special Projects Division					
	Expenditures					
	Services and Supplies	222,719	206,808	222,376	15,568	8%
	Transfers within the County	110,870	0	100,000	100,000	100%
	<u>Total Expenditures</u>	<u>333,589</u>	<u>206,808</u>	<u>322,376</u>	<u>115,568</u>	<u>56%</u>
	Revenues/Reimbursements/Use of Fund Balance					
	General Fund Contribution	118,889	116,908	114,976	(1,932)	-2%
	Use of Fund Balance	(241,152)	(489,615)	(381,049)	108,566	-22%
	Fees and Charges for Service	357,986	380,000	380,000	0	0%
	Other Departmental Revenue	97,866	24,515	33,449	8,934	36%
	Internal County Reimbursements and Transfers	0	175,000	175,000	0	0%
	<u>Total Revenues/Use of Fund Balance</u>	<u>333,589</u>	<u>206,808</u>	<u>322,376</u>	<u>115,568</u>	<u>56%</u>
34030000	Sonoma County Airport Div					
	Expenditures					
	Salaries and Employee Benefits	2,218,460	2,690,530	2,891,704	201,174	7%
	Services and Supplies	3,683,361	4,984,066	5,221,434	237,368	5%
	Capital Expenditures	2,919,073	4,948,275	11,233,000	6,284,725	127%
	Other Expenditures	3,891,849	3,575,968	4,245,091	669,123	19%
	Transfers within the County	6,810	974,035	778,764	(195,271)	-20%
	<u>Total Expenditures</u>	<u>12,719,553</u>	<u>17,172,874</u>	<u>24,369,993</u>	<u>7,197,119</u>	<u>42%</u>
	Revenues/Reimbursements/Use of Fund Balance					
	Use of Fund Balance	2,245,826	5,433,389	715,262	(4,718,127)	-87%
	Fees and Charges for Service	2,131,860	1,986,295	2,320,085	333,790	17%
	State, Federal, and other Govt. Revenue	33,000	0	0	0	0%
	Other Departmental Revenue	8,207,084	8,781,425	20,562,238	11,780,813	134%
	Internal County Reimbursements and Transfers	101,783	971,765	772,408	(199,357)	-21%
	<u>Total Revenues/Use of Fund Balance</u>	<u>12,719,553</u>	<u>17,172,874</u>	<u>24,369,993</u>	<u>7,197,119</u>	<u>42%</u>
34040000	Sonoma County Transit Div					
	Expenditures					
	Salaries and Employee Benefits	733,939	879,961	909,279	29,318	3%
	Services and Supplies	15,945,064	17,202,223	17,534,628	332,405	2%
	Capital Expenditures	580,089	4,424,478	4,836,274	411,796	9%
	Other Expenditures	3,563,561	3,798,764	4,289,528	490,764	13%
	<u>Total Expenditures</u>	<u>20,822,653</u>	<u>26,305,426</u>	<u>27,569,709</u>	<u>1,264,283</u>	<u>5%</u>
	Revenues/Reimbursements/Use of Fund Balance					
	Use of Fund Balance	2,748,311	3,713,465	4,165,000	451,535	12%
	Fees and Charges for Service	1,849,243	1,980,000	1,980,000	0	0%
	State, Federal, and other Govt. Revenue	7,312,517	11,273,130	10,956,115	(317,015)	-3%
	Other Departmental Revenue	8,860,501	9,146,941	10,267,634	1,120,693	12%
	Internal County Reimbursements and Transfers	52,081	191,890	200,960	9,070	5%
	<u>Total Revenues/Use of Fund Balance</u>	<u>20,822,653</u>	<u>26,305,426</u>	<u>27,569,709</u>	<u>1,264,283</u>	<u>5%</u>
34050000	Refuse Disposal Division					
	Expenditures					
	Salaries and Employee Benefits	1,148,545	1,968,471	2,116,250	147,779	8%
	Services and Supplies	4,043,528	7,606,816	7,074,513	(532,303)	-7%
	Other Expenditures	1,438,780	1,484,885	1,285,662	(199,223)	-13%
	Transfers within the County	3,960,085	4,573,036	4,976,683	403,647	9%
	<u>Total Expenditures</u>	<u>10,590,938</u>	<u>15,633,208</u>	<u>15,453,108</u>	<u>(180,100)</u>	<u>-1%</u>
	Revenues/Reimbursements/Use of Fund Balance					
	Use of Fund Balance	(4,014,705)	1,688,141	(26,554)	(1,714,695)	-102%
	Fees and Charges for Service	2,539	0	0	0	0%
	Other Departmental Revenue	9,482,816	8,167,083	9,302,633	1,135,550	14%
	Internal County Reimbursements and Transfers	5,120,288	5,777,984	6,177,029	399,045	7%
	<u>Total Revenues/Use of Fund Balance</u>	<u>10,590,938</u>	<u>15,633,208</u>	<u>15,453,108</u>	<u>(180,100)</u>	<u>-1%</u>
34060000	Heavy Equipment ISF Div					
	Expenditures					
	Services and Supplies	2,204,759	2,664,259	2,606,550	(57,709)	-2%
	Capital Expenditures	155,010	3,000,000	3,000,000	0	0%
	Other Expenditures	600,382	670,000	670,000	0	0%
	<u>Total Expenditures</u>	<u>2,960,151</u>	<u>6,334,259</u>	<u>6,276,550</u>	<u>(57,709)</u>	<u>-1%</u>
	Revenues/Reimbursements/Use of Fund Balance					
	Use of Fund Balance	(217,314)	796,259	716,550	(79,709)	-10%
	Other Departmental Revenue	2,566,465	2,538,000	2,560,000	22,000	1%
	Internal County Reimbursements and Transfers	611,000	3,000,000	3,000,000	0	0%

Financial Summary by Department/Division						
Department ID	Financial Summary by Department / Division	FY18-19 Actuals	FY19-20 Adopted Budget	FY20-21 Recommended Budget	Variance Adopted Budget vs. Recommended Budget	% Variance
	<u>Total Revenues/Use of Fund Balance</u>	<u>2,960,151</u>	<u>6,334,259</u>	<u>6,276,550</u>	<u>(57,709)</u>	<u>-1%</u>
34070000	CSA #41 Lighting - ABC Div					
	<u>Expenditures</u>					
	Other Expenditures	0	57,847	0	(57,847)	-100%
	<u>Total Expenditures</u>	<u>0</u>	<u>57,847</u>	<u>0</u>	<u>(57,847)</u>	<u>-100%</u>
	<u>Revenues/Reimbursements/Use of Fund Balance</u>					
	Use of Fund Balance	(1,944)	56,847	0	(56,847)	-100%
	Other Departmental Revenue	1,944	1,000	0	(1,000)	-100%
	<u>Total Revenues/Use of Fund Balance</u>	<u>0</u>	<u>57,847</u>	<u>0</u>	<u>(57,847)</u>	<u>-100%</u>
34080000	CSA #41 Lighting - ALW Div					
	<u>Revenues/Reimbursements/Use of Fund Balance</u>					
	Use of Fund Balance	(345)	0	(210)	(210)	0%
	Other Departmental Revenue	345	0	210	210	100%
	<u>Total Revenues/Use of Fund Balance</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0%</u>
34090000	CSA #41 Lighting - Cntywde Div					
	<u>Expenditures</u>					
	Services and Supplies	624,720	855,329	856,329	1,000	0%
	Other Expenditures	195,090	1,259,000	1,171,540	(87,460)	-7%
	<u>Total Expenditures</u>	<u>819,810</u>	<u>2,114,329</u>	<u>2,027,869</u>	<u>(86,460)</u>	<u>-4%</u>
	<u>Revenues/Reimbursements/Use of Fund Balance</u>					
	Use of Fund Balance	(691,717)	(210,975)	761,940	972,915	-461%
	State, Federal, and other Govt. Revenue	29,960	1,066,903	7,528	(1,059,375)	-99%
	Other Departmental Revenue	1,481,567	1,258,401	1,258,401	0	0%
	<u>Total Revenues/Use of Fund Balance</u>	<u>819,810</u>	<u>2,114,329</u>	<u>2,027,869</u>	<u>(86,460)</u>	<u>-4%</u>
34100000	CSA #41 Light - Meadowlark Div					
	<u>Revenues/Reimbursements/Use of Fund Balance</u>					
	Use of Fund Balance	(667)	(342)	(422)	(80)	23%
	Other Departmental Revenue	667	342	422	80	23%
	<u>Total Revenues/Use of Fund Balance</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0%</u>
34110000	CSA #41 Lighting -Roseland Div					
	<u>Revenues/Reimbursements/Use of Fund Balance</u>					
	Use of Fund Balance	(18,534)	0	0	0	0%
	Other Departmental Revenue	18,534	0	0	0	0%
	<u>Total Revenues/Use of Fund Balance</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0%</u>
34120000	CSA #41 Water - Fitch Mnt Div					
	<u>Expenditures</u>					
	Services and Supplies	376,666	290,886	313,171	22,285	8%
	Other Expenditures	69,991	74,000	72,000	(2,000)	-3%
	<u>Total Expenditures</u>	<u>446,657</u>	<u>364,886</u>	<u>385,171</u>	<u>20,285</u>	<u>6%</u>
	<u>Revenues/Reimbursements/Use of Fund Balance</u>					
	Use of Fund Balance	35,767	23,950	29,260	5,310	22%
	Fees and Charges for Service	377,478	327,866	337,492	9,626	3%
	Other Departmental Revenue	33,412	13,070	18,419	5,349	41%
	<u>Total Revenues/Use of Fund Balance</u>	<u>446,657</u>	<u>364,886</u>	<u>385,171</u>	<u>20,285</u>	<u>6%</u>
34130000	CSA #41 Water - Freestone Div					
	<u>Expenditures</u>					
	Services and Supplies	67,823	67,237	65,135	(2,102)	-3%
	Other Expenditures	18,449	15,939	15,739	(200)	-1%
	<u>Total Expenditures</u>	<u>86,272</u>	<u>83,176</u>	<u>80,874</u>	<u>(2,302)</u>	<u>-3%</u>
	<u>Revenues/Reimbursements/Use of Fund Balance</u>					
	Use of Fund Balance	15,429	20,264	12,086	(8,178)	-40%
	Fees and Charges for Service	55,279	47,831	53,682	5,851	12%
	Other Departmental Revenue	15,564	15,081	15,106	25	0%
	<u>Total Revenues/Use of Fund Balance</u>	<u>86,272</u>	<u>83,176</u>	<u>80,874</u>	<u>(2,302)</u>	<u>-3%</u>
34140000	CSA #41 Water - Jenner Div					
	<u>Expenditures</u>					
	Services and Supplies	114,107	110,931	116,677	5,746	5%
	Other Expenditures	41,567	42,690	39,525	(3,165)	-7%
	Transfers within the County	753	753	0	(753)	-100%
	<u>Total Expenditures</u>	<u>156,427</u>	<u>154,374</u>	<u>156,202</u>	<u>1,828</u>	<u>1%</u>

Financial Summary by Department/Division						
Department ID	Financial Summary by Department / Division	FY18-19 Actuals	FY19-20 Adopted Budget	FY20-21 Recommended Budget	Variance Adopted Budget vs. Recommended Budget	% Variance
	<i>Revenues/Reimbursements/Use of Fund Balance</i>					
	Use of Fund Balance	(28,282)	(12,461)	(72,550)	(60,089)	482%
	Fees and Charges for Service	112,259	98,481	160,682	62,201	63%
	Other Departmental Revenue	71,697	67,601	68,070	469	1%
	Internal County Reimbursements and Transfers	753	753	0	(753)	-100%
	<i>Total Revenues/Use of Fund Balance</i>	<u>156,427</u>	<u>154,374</u>	<u>156,202</u>	<u>1,828</u>	<u>1%</u>
34150000	CSA #41 Water - Salmon Ck Div					
	<i>Expenditures</i>					
	Services and Supplies	94,595	118,048	112,041	(6,007)	-5%
	Other Expenditures	114,570	115,190	115,190	0	0%
	Transfers within the County	6,364	6,395	6,395	0	0%
	<i>Total Expenditures</i>	<u>215,529</u>	<u>239,633</u>	<u>233,626</u>	<u>(6,007)</u>	<u>-3%</u>
	<i>Revenues/Reimbursements/Use of Fund Balance</i>					
	Use of Fund Balance	35,391	90,420	54,779	(35,641)	-39%
	Fees and Charges for Service	119,925	96,301	124,067	27,766	29%
	Other Departmental Revenue	53,849	46,517	48,385	1,868	4%
	Internal County Reimbursements and Transfers	6,364	6,395	6,395	0	0%
	<i>Total Revenues/Use of Fund Balance</i>	<u>215,529</u>	<u>239,633</u>	<u>233,626</u>	<u>(6,007)</u>	<u>-3%</u>
34170000	Permanent Road Districts Div					
	<i>Expenditures</i>					
	Services and Supplies	15,539	95,135	108,655	13,520	14%
	<i>Total Expenditures</i>	<u>15,539</u>	<u>95,135</u>	<u>108,655</u>	<u>13,520</u>	<u>14%</u>
	<i>Revenues/Reimbursements/Use of Fund Balance</i>					
	Use of Fund Balance	(80,648)	16,966	29,887	12,921	76%
	State, Federal, and other Govt. Revenue	688	179	179	0	0%
	Other Departmental Revenue	95,499	77,990	78,589	599	1%
	<i>Total Revenues/Use of Fund Balance</i>	<u>15,539</u>	<u>95,135</u>	<u>108,655</u>	<u>13,520</u>	<u>14%</u>
34180000	Rio Nido Geo Haz Abt Dist Div					
	<i>Expenditures</i>					
	Services and Supplies	0	10,000	10,000	0	0%
	<i>Total Expenditures</i>	<u>0</u>	<u>10,000</u>	<u>10,000</u>	<u>0</u>	<u>0%</u>
	<i>Revenues/Reimbursements/Use of Fund Balance</i>					
	Use of Fund Balance	(3,982)	9,000	9,000	0	0%
	Other Departmental Revenue	3,982	1,000	1,000	0	0%
	<i>Total Revenues/Use of Fund Balance</i>	<u>0</u>	<u>10,000</u>	<u>10,000</u>	<u>0</u>	<u>0%</u>
34190000	So Santa Rosa Lgt/Lnd Dist Div					
	<i>Revenues/Reimbursements/Use of Fund Balance</i>					
	Use of Fund Balance	(4,046)	(2,072)	(2,560)	(488)	24%
	Other Departmental Revenue	4,046	2,072	2,560	488	24%
	<i>Total Revenues/Use of Fund Balance</i>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0%</u>
35000000	UC Cooperative Extension Dept					
35010000	UC Cooperative Extension Div					
	<i>Expenditures</i>					
	Salaries and Employee Benefits	678,111	815,047	730,014	(85,033)	-10%
	Services and Supplies	454,073	458,338	478,316	19,978	4%
	Transfers within the County	5,174	5,174	5,174	0	0%
	<i>Total Expenditures</i>	<u>1,137,358</u>	<u>1,278,559</u>	<u>1,213,504</u>	<u>(65,055)</u>	<u>-5%</u>
	<i>Revenues/Reimbursements/Use of Fund Balance</i>					
	General Fund Contribution	1,119,716	1,150,166	1,166,234	16,068	1%
	State, Federal, and other Govt. Revenue	12,773	30,000	20,000	(10,000)	-33%
	Other Departmental Revenue	340	0	25,000	25,000	100%
	Internal County Reimbursements and Transfers	4,529	98,393	2,270	(96,123)	-98%
	<i>Total Revenues/Use of Fund Balance</i>	<u>1,137,358</u>	<u>1,278,559</u>	<u>1,213,504</u>	<u>(65,055)</u>	<u>-5%</u>
36000000	Court Support					
36010000	Court Support - GF					
	<i>Expenditures</i>					
	Services and Supplies	2,251,160	2,611,977	2,625,777	13,800	1%
	Other Expenditures	8,488,402	8,500,903	8,500,903	0	0%
	Transfers within the County	454	454	454	0	0%
	<i>Total Expenditures</i>	<u>10,740,016</u>	<u>11,113,334</u>	<u>11,127,134</u>	<u>13,800</u>	<u>0%</u>
	<i>Revenues/Reimbursements/Use of Fund Balance</i>					

Financial Summary by Department/Division						
Department ID	Financial Summary by Department / Division	FY18-19 Actuals	FY19-20 Adopted Budget	FY20-21 Recommended Budget	Variance Adopted Budget vs. Recommended Budget	% Variance
	General Fund Contribution	8,234,871	8,258,629	8,272,429	13,800	0%
	Fees and Charges for Service	566,877	691,705	691,705	0	0%
	Other Departmental Revenue	1,936,595	2,163,000	2,163,000	0	0%
	Internal County Reimbursements and Transfers	1,673	0	0	0	0%
	<u>Total Revenues/Use of Fund Balance</u>	<u>10,740,016</u>	<u>11,113,334</u>	<u>11,127,134</u>	<u>13,800</u>	<u>0%</u>
36020000	Court Support - Other					
	<u>Expenditures</u>					
	Services and Supplies	70,417	74,000	80,000	6,000	8%
	Other Expenditures	945,918	0	0	0	0%
	Transfers within the County	1,066,996	3,114,549	368,411	(2,746,138)	-88%
	<u>Total Expenditures</u>	<u>2,083,331</u>	<u>3,188,549</u>	<u>448,411</u>	<u>(2,740,138)</u>	<u>-86%</u>
	<u>Revenues/Reimbursements/Use of Fund Balance</u>					
	Use of Fund Balance	1,083,919	2,328,449	(271,589)	(2,600,038)	-112%
	Fees and Charges for Service	78,917	70,000	70,000	0	0%
	Other Departmental Revenue	857,987	790,100	650,000	(140,100)	-18%
	Internal County Reimbursements and Transfers	62,508	0	0	0	0%
	<u>Total Revenues/Use of Fund Balance</u>	<u>2,083,331</u>	<u>3,188,549</u>	<u>448,411</u>	<u>(2,740,138)</u>	<u>-86%</u>
37000000	In Home Support Services PA					
37010000	In Home Support Services PA					
	<u>Expenditures</u>					
	Salaries and Employee Benefits	231,359	235,284	244,615	9,331	4%
	Services and Supplies	805,748	900,709	911,055	10,346	1%
	Other Expenditures	199,910	247,212	257,100	9,888	4%
	<u>Total Expenditures</u>	<u>1,237,017</u>	<u>1,383,205</u>	<u>1,412,770</u>	<u>29,565</u>	<u>2%</u>
	<u>Revenues/Reimbursements/Use of Fund Balance</u>					
	Use of Fund Balance	(108,640)	0	0	0	0%
	State, Federal, and other Govt. Revenue	1,062,543	978,000	587,704	(390,296)	-40%
	Other Departmental Revenue	(59,003)	0	2,500	2,500	100%
	Internal County Reimbursements and Transfers	342,117	405,205	822,566	417,361	103%
	<u>Total Revenues/Use of Fund Balance</u>	<u>1,237,017</u>	<u>1,383,205</u>	<u>1,412,770</u>	<u>29,565</u>	<u>2%</u>
38000000	Dept of Emergency Management					
38010000	Dept of Emergency Management					
	<u>Expenditures</u>					
	Salaries and Employee Benefits	888,550	2,156,911	2,470,541	313,630	15%
	Services and Supplies	1,218,578	1,800,585	3,913,303	2,112,718	117%
	Capital Expenditures	97,661	143,222	422,654	279,432	195%
	Transfers within the County	25,094	0	87,915	87,915	100%
	<u>Total Expenditures</u>	<u>2,229,883</u>	<u>4,100,718</u>	<u>6,894,413</u>	<u>2,793,695</u>	<u>68%</u>
	<u>Revenues/Reimbursements/Use of Fund Balance</u>					
	General Fund Contribution	1,299,202	2,518,282	2,524,086	5,804	0%
	State, Federal, and other Govt. Revenue	912,579	1,142,436	4,009,698	2,867,262	251%
	Other Departmental Revenue	1	0	0	0	0%
	Internal County Reimbursements and Transfers	18,101	440,000	360,629	(79,371)	-18%
	<u>Total Revenues/Use of Fund Balance</u>	<u>2,229,883</u>	<u>4,100,718</u>	<u>6,894,413</u>	<u>2,793,695</u>	<u>68%</u>
40000000	Capital Projects Funds					
40100000	Administration Center					
	<u>Expenditures</u>					
	Services and Supplies	465,774	520,535	379,827	(140,708)	-27%
	Capital Expenditures	636,127	5,943,723	7,615,009	1,671,286	28%
	Transfers within the County	652,036	350,000	276,208	(73,792)	-21%
	<u>Total Expenditures</u>	<u>1,753,937</u>	<u>6,814,258</u>	<u>8,271,044</u>	<u>1,456,786</u>	<u>21%</u>
	<u>Revenues/Reimbursements/Use of Fund Balance</u>					
	Use of Fund Balance	(1,268,679)	1,730,912	4,248,104	2,517,192	145%
	Other Departmental Revenue	30,241	0	0	0	0%
	Internal County Reimbursements and Transfers	2,992,375	5,083,346	4,022,940	(1,060,406)	-21%
	<u>Total Revenues/Use of Fund Balance</u>	<u>1,753,937</u>	<u>6,814,258</u>	<u>8,271,044</u>	<u>1,456,786</u>	<u>21%</u>
40200000	Hall of Justice					
	<u>Expenditures</u>					
	Services and Supplies	39,238	132,037	90,121	(41,916)	-32%
	Capital Expenditures	1,249,667	1,209,239	221,627	(987,612)	-82%
	Transfers within the County	62,508	0	0	0	0%
	<u>Total Expenditures</u>	<u>1,351,413</u>	<u>1,341,276</u>	<u>311,748</u>	<u>(1,029,528)</u>	<u>-77%</u>

Financial Summary by Department/Division						
Department ID	Financial Summary by Department / Division	FY18-19 Actuals	FY19-20 Adopted Budget	FY20-21 Recommended Budget	Variance Adopted Budget vs. Recommended Budget	% Variance
	<i>Revenues/Reimbursements/Use of Fund Balance</i>					
	Use of Fund Balance	(418,961)	1,341,276	311,748	(1,029,528)	-77%
	Other Departmental Revenue	9,114	0	0	0	0%
	Internal County Reimbursements and Transfers	1,761,260	0	0	0	0%
	<u>Total Revenues/Use of Fund Balance</u>	<u>1,351,413</u>	<u>1,341,276</u>	<u>311,748</u>	<u>(1,029,528)</u>	<u>-77%</u>
40300000	Main Adult Detention Facility					
	<i>Expenditures</i>					
	Services and Supplies	2,644	7,714	6,448	(1,266)	-16%
	Capital Expenditures	4,240,330	56,165,770	52,726,454	(3,439,316)	-6%
	Other Expenditures	25,000	0	0	0	0%
	Transfers within the County	0	1,319,500	0	(1,319,500)	-100%
	<u>Total Expenditures</u>	<u>4,267,974</u>	<u>57,492,984</u>	<u>52,732,902</u>	<u>(4,760,082)</u>	<u>-8%</u>
	<i>Revenues/Reimbursements/Use of Fund Balance</i>					
	Use of Fund Balance	1,514,404	6,450,173	4,874,679	(1,575,494)	-24%
	State, Federal, and other Govt. Revenue	0	40,000,000	40,000,000	0	0%
	Other Departmental Revenue	83,811	0	(58)	(58)	0%
	Internal County Reimbursements and Transfers	2,669,759	11,042,811	7,858,281	(3,184,530)	-29%
	<u>Total Revenues/Use of Fund Balance</u>	<u>4,267,974</u>	<u>57,492,984</u>	<u>52,732,902</u>	<u>(4,760,082)</u>	<u>-8%</u>
40700000	Memorial Buildings					
	<i>Expenditures</i>					
	Services and Supplies	0	0	7,900	7,900	100%
	Capital Expenditures	797,697	993,736	2,640,592	1,646,856	166%
	<u>Total Expenditures</u>	<u>797,697</u>	<u>993,736</u>	<u>2,648,492</u>	<u>1,654,756</u>	<u>167%</u>
	<i>Revenues/Reimbursements/Use of Fund Balance</i>					
	Use of Fund Balance	45,541	0	1,984,735	1,984,735	100%
	State, Federal, and other Govt. Revenue	425,808	44,000	44,000	0	0%
	Other Departmental Revenue	(68)	0	0	0	0%
	Internal County Reimbursements and Transfers	326,416	949,736	619,757	(329,979)	-35%
	<u>Total Revenues/Use of Fund Balance</u>	<u>797,697</u>	<u>993,736</u>	<u>2,648,492</u>	<u>1,654,756</u>	<u>167%</u>
40800000	Miscellaneous Capital Projects					
	<i>Expenditures</i>					
	Services and Supplies	201,026	1,410,092	1,915,974	505,882	36%
	Capital Expenditures	3,212,811	10,830,959	14,323,308	3,492,349	32%
	Transfers within the County	1,393,991	795,515	1,322,870	527,355	66%
	<u>Total Expenditures</u>	<u>4,807,828</u>	<u>13,036,566</u>	<u>17,562,152</u>	<u>4,525,586</u>	<u>35%</u>
	<i>Revenues/Reimbursements/Use of Fund Balance</i>					
	Use of Fund Balance	(638,304)	780,273	4,343,823	3,563,550	457%
	State, Federal, and other Govt. Revenue	629,664	5,775,561	5,182,021	(593,540)	-10%
	Other Departmental Revenue	113,537	0	1,223	1,223	100%
	Internal County Reimbursements and Transfers	4,702,931	6,480,732	8,035,085	1,554,353	24%
	<u>Total Revenues/Use of Fund Balance</u>	<u>4,807,828</u>	<u>13,036,566</u>	<u>17,562,152</u>	<u>4,525,586</u>	<u>35%</u>
40900000	Regional Parks					
	<i>Expenditures</i>					
	Services and Supplies	224,837	0	425,421	425,421	100%
	Capital Expenditures	3,422,073	22,889,085	29,685,394	6,796,309	30%
	Transfers within the County	348,000	170,000	167,332	(2,668)	-2%
	<u>Total Expenditures</u>	<u>3,994,910</u>	<u>23,059,085</u>	<u>30,278,147</u>	<u>7,219,062</u>	<u>31%</u>
	<i>Revenues/Reimbursements/Use of Fund Balance</i>					
	Use of Fund Balance	177,489	1,449,620	2,111,868	662,248	46%
	Fees and Charges for Service	(200)	0	0	0	0%
	State, Federal, and other Govt. Revenue	1,608,648	13,806,307	18,783,962	4,977,655	36%
	Other Departmental Revenue	139,153	2,738,163	3,433,751	695,588	25%
	Internal County Reimbursements and Transfers	2,069,820	5,064,995	5,948,566	883,571	17%
	<u>Total Revenues/Use of Fund Balance</u>	<u>3,994,910</u>	<u>23,059,085</u>	<u>30,278,147</u>	<u>7,219,062</u>	<u>31%</u>
42000000	Debt Service Funds					
42010000	Special Assessments					
	<i>Revenues/Reimbursements/Use of Fund Balance</i>					
	Use of Fund Balance	20,309	0	0	0	0%
	Other Departmental Revenue	(20,309)	0	0	0	0%
	<u>Total Revenues/Use of Fund Balance</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0%</u>
42030000	Bonds Debt Service					
	<i>Expenditures</i>					
	Services and Supplies	0	500	500	0	0%

Department ID	Financial Summary by Department / Division	FY18-19 Actuals	FY19-20 Adopted Budget	FY20-21 Recommended Budget	Variance Adopted Budget vs. Recommended Budget	% Variance
	Other Expenditures	7,505,500	7,506,125	7,501,750	(4,375)	0%
	<u>Total Expenditures</u>	<u>7,505,500</u>	<u>7,506,625</u>	<u>7,502,250</u>	<u>(4,375)</u>	<u>0%</u>
	<i>Revenues/Reimbursements/Use of Fund Balance</i>					
	Use of Fund Balance	(8,359)	0	0	0	0%
	Other Departmental Revenue	12,839	0	0	0	0%
	Internal County Reimbursements and Transfers	7,501,020	7,506,625	7,502,250	(4,375)	0%
	<u>Total Revenues/Use of Fund Balance</u>	<u>7,505,500</u>	<u>7,506,625</u>	<u>7,502,250</u>	<u>(4,375)</u>	<u>0%</u>
42040000	Tobacco Settlement Bonds					
	<i>Expenditures</i>					
	Services and Supplies	46,135	50,000	50,000	0	0%
	Other Expenditures	5,211,856	5,232,000	5,161,000	(71,000)	-1%
	<u>Total Expenditures</u>	<u>5,257,991</u>	<u>5,282,000</u>	<u>5,211,000</u>	<u>(71,000)</u>	<u>-1%</u>
	<i>Revenues/Reimbursements/Use of Fund Balance</i>					
	Use of Fund Balance	48,027	0	0	0	0%
	Other Departmental Revenue	5,209,964	5,282,000	5,211,000	(71,000)	-1%
	<u>Total Revenues/Use of Fund Balance</u>	<u>5,257,991</u>	<u>5,282,000</u>	<u>5,211,000</u>	<u>(71,000)</u>	<u>-1%</u>