Table 1. Landscape Analysis of Needs and Demographics		
	People Experiencing Homelessness	**Source and Date Timeframe of Data**
Population and Living Situations		
TOTAL # OF PEOPLE EXPERIENCING HOMELESSNESS	2745	2020 Point in Time Count
# of People Who are **Sheltered** (ES, TH, SH)	1043	2020 Point in Time Count
# of People Who are **Unsheltered**	1702	2020 Point in Time Count
Household Composition		
# of Households **without Children**	2446	2020 Point in Time Count
# of Households with **At Least 1 Adult & 1 Child**	235	2020 Point in Time Count
# of Households with **Only Children**	64	2020 Point in Time Count
Sub-Populations and Other Characteristics		
# of Adults Who are Experiencing **Chronic Homelessness**	562	2020 Point in Time Count
# of Adults Who are Experiencing **Significant Mental Illness**	143	2020 Point in Time Count
# of Adults Who are Experiencing **Substance Abuse** Disorders	102	2020 Point in Time Count
# of Adults Who are **Veterans**	139	2020 Point in Time Count
# of Adults with **HIV/AIDS**	13	2020 Point in Time Count
# of Adults Who are **Survivors of Domestic Violence**	46	2020 Point in Time Count
# of **Unaccompanied Youth (under 25)**	358	2020 Point in Time Count
# of **Parenting Youth (under 25)**	7	2020 Point in Time Count
# of People Who are **Children of Parenting Youth**	7	2020 Point in Time Count

Table 1. Landscape Analysis of Needs and Demographics		
Gender Demographics		
# of **Women/Girls**	740	2020 Point in Time Count
# of **Men/Boys**	1995	2020 Point in Time Count
# of People Who are **Transgender**	9	2020 Point in Time Count
# of People Who are **Gender Non-Conforming**	1	2020 Point in Time Count
Ethnicity and Race Demographics		
# of People Who are **Hispanic/Latino**	679	2020 Point in Time Count
# of People Who are **Non-Hispanic/Non-Latino**	2066	2020 Point in Time Count
# of People Who are **Black or African American**	155	2020 Point in Time Count
# of People Who are **Asian**	34	2020 Point in Time Count
# of People Who are **American Indian or Alaska Native**	240	2020 Point in Time Count
# of People Who are **Native Hawaiian or Other Pacific Islander**	41	2020 Point in Time Count
# of People Who are **White**	1744	2020 Point in Time Count
# of People Who are **Multiple Races**	531	2020 Point in Time Count

Table 2. Landscape Analysis of People Being Served								
	Permanent Supportive Housing (PSH)	Rapid Rehousing (RRH)	Transitional Housing (TH)	Intermin Housing or Emergency Shelter (IH / ES)	Diversion Services and Assistance (DIV)	Homelessness Prevention Services & Assistance (HP)	Outreach and Engagement Services (O/R)	Other: [Identify]	Source(s) and Timeframe of Data
Household Composition									
# of Households **without Children**	615	989	326	1535	33	combined with DIV	880		2020 HMIS
# of Households with **At Least 1 Adult & 1 Child**	239	518	71	33	24	combined with DIV	10		2020 HMIS
# of Households with **Only Children**	27	70	9	52	4	combined with DIV	20		2020 HMIS
Sub-Populations and Other Characteristics									
# of Adults Who are Experiencing **Chronic Homelessness**	326	291	66	817	0	combined with DIV	390		2020 HMIS
# of Adults Who are Experiencing **Significant Mental Illness**	367	503	177	756	14	combined with DIV	384		2020 HMIS
# of Adults Who are Experiencing **Substance Abuse** Disorders	71	188	95	254	1	combined with DIV	150		2020 HMIS
# of Adults Who are **Veterans**	37	130	28	120	2	combined with DIV	40		2020 HMIS
# of Adults with **HIV/AIDS**	446	14	3	33	1	combined with DIV	10		2020 HMIS
# of Adults Who are **Survivors of Domestic Violence**	224	353	91	462	10	combined with DIV	259		2020 HMIS
# of **Unaccompanied Youth (under 25)**	0	2	1	19	0	combined with DIV	7		2020 HMIS
# of **Parenting Youth (under 25)**	1	12	2	10	3	combined with DIV	0		2020 HMIS
# of People Who are **Children of Parenting Youth**	1	12	2	10	3	combined with DIV	0		2020 HMIS
Gender Demographics									
# of **Women/Girls**	446	758	139	762	36	combined with DIV	433		2020 HMIS
# of **Men/Boys**	427	833	262	1157	24	combined with DIV	648		2020 HMIS
# of People Who are **Transgender**	6	4	3	10	1	combined with DIV	13		2020 HMIS
# of People Who are **Gender Non-Conforming**	2	5	2	8	0	combined with DIV	7		2020 HMIS
Ethnicity and Race Demographics									
# of People Who are **Hispanic/Latino**	260	407	107	450	21	combined with DIV	226		2020 HMIS
# of People Who are **Non-Hispanic/Non-Latino**	621	1189	294	1509	40	combined with DIV	875		2020 HMIS
# of People Who are **Black or African American**	53	134	24	156	3	combined with DIV	80		2020 HMIS
# of People Who are **Asian**	9	9	5	23	0	combined with DIV	9		2020 HMIS
# of People Who are **American Indian or Alaska Native**	125	130	22	244	8	combined with DIV	143		2020 HMIS
# of People Who are **Native Hawaiian or Other Pacific Islander**	7	25	7	23	0	combined with DIV	16		2020 HMIS
# of People Who are **White**	595	1181	305	1340	46	combined with DIV	748		2020 HMIS
# of People Who are **Multiple Races**	90	109	35	163	4	combined with DIV	99		2020 HMIS

Table 3. Landscape Analysis of State, Federal and Local Funding

Funding Program (choose from drop down options)	Fiscal Year (select all that apply)	Total Amount Invested into Homelessness Interventions	Funding Source*	Intervention Types Supported with Funding (select all that apply)	Brief Description of Programming and Services Provided		Populations Served (please "x" the appropriate population[s])		
Homekey (via HCD)	FY 2021-2022 / FY 2022-2023 / FY 2023-2024	$ 7,658,000.00	State Agency	Non-Congregate Shelter/ Interim Housing; Permanent Supportive and Service-Enriched Housing	Utilize Homekey to purchase hotels or other buildings to provide Interim Housing with an exit strategy for all residents and/ or plan to convert housing in the near future.	X ALL PEOPLE EXPERIENCING HOMELESSNESS	**TARGETED POPULATIONS** (please "x" all that apply)		
							People Exp **Chronic Homelessness** / People Exp **Severe Mental Illness** / People Exp **Substance Abuse Disorders**	Veterans / People Exp **HIV/ AIDS** / Unaccompanied Youth	Parenting Youth / Children of Parenting Youth / Other (please enter here)
Community Development Block Grant - CV (CDBG-CV) - via HUD	FY 2021-2022	$1,536,872	Federal Agency	Rental Assistance; Administrative Activities; Non-Congregate Shelter/ Interim Housing	Rental assistance, interim shelter, and housing rehab.	X ALL PEOPLE EXPERIENCING HOMELESSNESS	**TARGETED POPULATIONS** (please "x" all that apply)		
							People Exp **Chronic Homelessness** / People Exp **Severe Mental Illness** / People Exp **Substance Abuse Disorders**	Veterans / People Exp **HIV/ AIDS** / Unaccompanied Youth	Parenting Youth / Children of Parenting Youth / Other (please enter here)
Community Development Block Grant (CDBG) - via HUD	FY 2021-2022	$194,000	Federal Agency	Diversion and Homelessness Prevention	Housing Justice Program included funds for eviction prevention	X ALL PEOPLE EXPERIENCING HOMELESSNESS	**TARGETED POPULATIONS** (please "x" all that apply)		
							People Exp **Chronic Homelessness** / People Exp **Severe Mental Illness** / People Exp **Substance Abuse Disorders**	Veterans / People Exp **HIV/ AIDS** / Unaccompanied Youth	Parenting Youth / Children of Parenting Youth / Other (please enter here)
HOME - American Rescue Plan Program (HOME-ARP) - via HUD	FY 2021-2022	$5,534,297	Federal Agency	Rental Assistance; Diversion and Homelessness Prevention; Non-Congregate Shelter/ Interim Housing; Permanent Supportive and Service-Enriched Housing	To assist individuals or households who are homeless, at risk of homelessness, and other vulnerable populations, by providing housing, rental assistance, supportive services, and non-congregate shelter, to reduce homelessness and increase housing stability.	X ALL PEOPLE EXPERIENCING HOMELESSNESS	**TARGETED POPULATIONS** (please "x" all that apply)		
							People Exp **Chronic Homelessness** / People Exp **Severe Mental Illness** / People Exp **Substance Abuse Disorders**	Veterans / People Exp **HIV/ AIDS** / Unaccompanied Youth	Parenting Youth / Children of Parenting Youth / Other (please enter here)
Emergency Solutions Grants (ESG) - via HUD	FY 2021-2022	$ 160,798.00	Federal Agency	Non-Congregate Shelter/ Interim Housing	Emergency Shelter and Rapid Rehousing	X ALL PEOPLE EXPERIENCING HOMELESSNESS	**TARGETED POPULATIONS** (please "x" all that apply)		
							People Exp **Chronic Homelessness** / People Exp **Severe Mental Illness** / People Exp **Substance Abuse Disorders**	Veterans / People Exp **HIV/ AIDS** / Unaccompanied Youth	Parenting Youth / Children of Parenting Youth / Other (please enter here)
Emergency Solutions Grants (ESG) - via HCD	FY 2021-2022	$ 219,283.00	State Agency	Non-Congregate Shelter/ Interim Housing; Rental Assistance	Emergency Shelter and rental Assistances	X ALL PEOPLE EXPERIENCING HOMELESSNESS	**TARGETED POPULATIONS** (please "x" all that apply)		
							People Exp **Chronic Homelessness** / People Exp **Severe Mental Illness** / People Exp **Substance Abuse Disorders**	Veterans / People Exp **HIV/ AIDS** / Unaccompanied Youth	Parenting Youth / Children of Parenting Youth / Other (please enter here)
Emergency Solutions Grants - CV (ESG-CV) - via HUD	FY 2021-2022	$ 160,798.00	Federal Agency	Systems Support Activities; Administrative Activities; Non-Congregate Shelter/ Interim Housing; Rental Assistance	Rapid rehousing, support for HMIS, support for non-congregate shelters and interim shelter including Los Guilicos, NCS sites, West County Navigation Center, etc.	X ALL PEOPLE EXPERIENCING HOMELESSNESS	**TARGETED POPULATIONS** (please "x" all that apply)		
							People Exp **Chronic Homelessness** / People Exp **Severe Mental Illness** / People Exp **Substance Abuse Disorders**	Veterans / People Exp **HIV/ AIDS** / Unaccompanied Youth	Parenting Youth / Children of Parenting Youth / Other (please enter here)

Table 3. Landscape Analysis of State, Federal and Local Funding

Funding Program (choose from drop down options)	Fiscal Year (select all that apply)	Total Amount Invested into Homelessness Interventions	Funding Source*	Intervention Types Supported with Funding (select all that apply)		Brief Description of Programming and Services Provided			Populations Served (please "x" the appropriate population[s])			
Emergency Solutions Grants - CV (ESG-CV) - via HCD	FY 2021-2022	$ 219,283.00	State Agency	Systems Support Activities		RRH with EHV and NCS sites, interim shelter, and non-congregate shelter.	x	**ALL PEOPLE EXPERIENCING HOMELESSNESS**	**TARGETED POPULATIONS** (please "x" all that apply)			
				Non-Congregate Shelter/ Interim Housing					People Exp **Chronic Homelessness**	Veterans	Parenting Youth	
				Rental Assistance					People Exp **Severe Mental Illness**	People Exp **HIV/ AIDS**	Children of Parenting Youth	
									People Exp **Substance Abuse Disorders**	Unaccompanied Youth	Other (please enter here)	
Emergency Rental Assistance (ERA) - via Treasury	FY 2021-2022	$ 49,491,443.20	Federal Agency	Rental Assistance		ERAP funds for rental assistance	x	**ALL PEOPLE EXPERIENCING HOMELESSNESS**	**TARGETED POPULATIONS** (please "x" all that apply)			
				Diversion and Homelessness Prevention					People Exp **Chronic Homelessness**	Veterans	Parenting Youth	
									People Exp **Severe Mental Illness**	People Exp **HIV/ AIDS**	Children of Parenting Youth	
									People Exp **Substance Abuse Disorders**	Unaccompanied Youth	Other (please enter here)	
Continuum of Care Program (CoC) - via HUD	FY 2021-2022	$4,162,516	Federal Agency	Permanent Supportive and Service-Enriched Housing		PSH, RRH, HMIS, Coordinated Entry, and Administration	x	**ALL PEOPLE EXPERIENCING HOMELESSNESS**	**TARGETED POPULATIONS** (please "x" all that apply)			
				Systems Support Activities					People Exp **Chronic Homelessness**	Veterans	Parenting Youth	
				Rental Assistance					People Exp **Severe Mental Illness**	People Exp **HIV/ AIDS**	Children of Parenting Youth	
									People Exp **Substance Abuse Disorders**	Unaccompanied Youth	Other (please enter here)	
Homeless Housing, Assistance and Prevention Program (HHAP) - via Cal ICH	FY 2021-2022 / FY 2022-2023	$ 6,696,000.00	State Agency	Systems Support Activities	Diversion and Homelessness Prevention	Core support for local programs in all areas	x	**ALL PEOPLE EXPERIENCING HOMELESSNESS**	**TARGETED POPULATIONS** (please "x" all that apply)			
				Administrative Activities	Outreach and Engagement				People Exp **Chronic Homelessness**	Veterans	Parenting Youth	
				Non-Congregate Shelter/ Interim Housing	Rental Assistance				People Exp **Severe Mental Illness**	People Exp **HIV/ AIDS**	Children of Parenting Youth	
				Permanent Supportive and Service-Enriched Housing					People Exp **Substance Abuse Disorders**	Unaccompanied Youth	x youth set aside	
Homeless Housing, Assistance and Prevention Program (HHAP) - via Cal ICH	FY 2021-2022 / FY 2022-2023	$ 3,117,102.00	State Agency	Administrative Activities	Outreach and Engagement	Rental assistance, RRH, operating subsidies for SIH, shelters, nav centers, operating reserves, landlord incentives, outreach, navigation, systems support, hotel and motel conversions, preventin and shetler piversion, new shelter	x	**ALL PEOPLE EXPERIENCING HOMELESSNESS**	**TARGETED POPULATIONS** (please "x" all that apply)			
				Non-Congregate Shelter/ Interim Housing	Diversion and Homelessness Prevention				People Exp **Chronic Homelessness**	Veterans	Parenting Youth	
				Rental Assistance					People Exp **Severe Mental Illness**	People Exp **HIV/ AIDS**	Children of Parenting Youth	
				Permanent Supportive and Service-Enriched Housing					People Exp **Substance Abuse Disorders**	Unaccompanied Youth s	youth set aside	
Homeless Housing, Assistance and Prevention Program (HHAP) - via Cal ICH		$ 8,539,023.00		Administrative Activities	Outreach and Engagement	TBD - Rental assistance, RRH, operating subsidies for SIH, shelters, nav centers, operating reserves, landlord incentives, outreach, navigation, systems support, hotel and motel conversions, preventin and shetler piversion, new shelter	x	**ALL PEOPLE EXPERIENCING HOMELESSNESS**	**TARGETED POPULATIONS** (please "x" all that apply)			
				Non-Congregate Shelter/ Interim Housing	Diversion and Homelessness Prevention				People Exp **Chronic Homelessness**	Veterans	Parenting Youth	
				Rental Assistance					People Exp **Severe Mental Illness**	People Exp **HIV/ AIDS**	Children of Parenting Youth	
				Permanent Supportive and Service-Enriched Housing					People Exp **Substance Abuse Disorders**	Unaccompanied Youth x	youth set aside	
Other (please enter funding source)	FY 2021-2022	$63,480	State Agency	Rental Assistance		CESH FY '18-'19 remaining		**ALL PEOPLE EXPERIENCING HOMELESSNESS**	**TARGETED POPULATIONS** (please "x" all that apply)			
				Non-Congregate Shelter/ Interim Housing					People Exp **Chronic Homelessness**	Veterans	Parenting Youth	
									People Exp **Severe Mental Illness**	People Exp **HIV/ AIDS**	Children of Parenting Youth	
									People Exp **Substance Abuse Disorders**	Unaccompanied Youth	Other (please enter here)	

Table 3. Landscape Analysis of State, Federal and Local Funding									
Funding Program *(choose from drop down options)*	**Fiscal Year** *(select all that apply)*	**Total Amount Invested into Homelessness Interventions**	**Funding Source***	**Intervention Types Supported with Funding** *(select all that apply)*		**Brief Description of Programming and Services Provided**	**Populations Served** *(please "x" the appropriate population[s])*			

	FY 2021-2022			Outreach and Engagement		CESH FY '19-'20 remaining	**ALL PEOPLE EXPERIENCING HOMELESSNESS**	**TARGETED POPULATIONS** *(please "x" all that apply)*		
Other (please enter funding source)		$155,000	State Agency	Non-Congregate Shelter/ Interim Housing				People Exp **Chronic Homelessness** / Veterans / Parenting Youth		
								People Exp **Severe Mental Illness** / People Exp **HIV/ AIDS** / Children of Parenting Youth		
								People Exp **Substance Abuse Disorders** / Unaccompanied Youth / Other (please enter here)		

	FY 2021-2022			Diversion and Homelessness Prevention		ERAP ROUNDS 1 & 2 - rental assistance for COVID-19 related relief	**ALL PEOPLE EXPERIENCING HOMELESSNESS**	**TARGETED POPULATIONS** *(please "x" all that apply)*		
California COVID-19 Rent Relief Program - via HCD		$ 31,316,328.00						People Exp **Chronic Homelessness** / Veterans / Parenting Youth		
								People Exp **Severe Mental Illness** / People Exp **HIV/ AIDS** / Children of Parenting Youth		
								People Exp **Substance Abuse Disorders** / Unaccompanied Youth		

	FY 2021-2022			Non-Congregate Shelter/ Interim Housing	Diversion and Homelessness Prevention	Includes County discretionary funds for local CoC contracts in FY 22-23.	**ALL PEOPLE EXPERIENCING HOMELESSNESS**	**TARGETED POPULATIONS** *(please "x" all that apply)*		
Local General Fund		$1,418,334	Local Agency	Rental Assistance				People Exp **Chronic Homelessness** / Veterans / Parenting Youth		
				Permanent Supportive and Service-Enriched Housing				People Exp **Severe Mental Illness** / People Exp **HIV/ AIDS** / Children of Parenting Youth		
				Outreach and Engagement				People Exp **Substance Abuse Disorders** / Unaccompanied Youth / Other (please enter here)		

						other local funds including Measure o, TOT funds, County fund for Housing, Low and Moderate Income Housing Asset Fund	x **ALL PEOPLE EXPERIENCING HOMELESSNESS**	**TARGETED POPULATIONS** *(please "x" all that apply)*		
Other (please enter funding source)		$ 2,656,567.00						People Exp **Chronic Homelessness** / Veterans / Parenting Youth		
								People Exp **Severe Mental Illness** / People Exp **HIV/ AIDS** / Children of Parenting Youth		
								People Exp **Substance Abuse Disorders** / Unaccompanied Youth / Other (please enter here)		

* NOTE: Private funder(s) option here could include philanthropy, resources from managed care plans organizations, corporate funders, or other private sources of funding

Table 4. Outcome Goals

Outcome Goal #1a: Reducing the number of persons experiencing homelessness.

Baseline Data: Annual estimate of number of people accessing services who are experiencing homelessness	Outcome Goals July 1, 2021 - June 30, 2024	
	Decrease/Increase in # of People	Decrease/Increase as % Change from Baseline
3634 (CY 2020 HDIX data)	545	15%

Describe Your Related Goals for Underserved Populations and Populations Disproportionately Impacted by Homelessness	
Describe any underserved and/ or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:	Describe the trackable data goal(s) related to this Outcome Goal:
Latino housholds are underserved in comparison to their rate in. the homeless population. ,Latino households make up 25% of homeless population (PIT) but 9% of people served across all project types, with similar percentages for each type (RRH, PSH, ES). The CoC is doing focus groups to discover causes of these disparities in order to identify the appropriate intervention. Depending on the causes possible solutions could include: hiring/train outreach staff to focus on geographies where Latino PEH are known to stay. Training outreach staff on cultural competency, addition of spanish language outreach and shelter staff, encouragement of Latino focused service providers to participate in CE/CoC funding opportunities.	Point-in-time count numbers tracking decrease in total number of people experiencing homelessness, corroborated by aligned trends in HMIS data, controlling for methodology; PIT and HMIS data tracking trends in disparity by race and ethnicity (e.g., comparing PEH against system access and service engagements, and against permanent housing outcomes.

Outcome Goal #1b: Reducing the number of persons experiencing homelessness on a daily basis

Baseline Data: Daily Estimate of # of people experiencing unsheltered homelessness	Outcome Goals July 1, 2021 - June 30, 2024	
	Reduction in # of People	Reduction as % Change from Baseline
1702 (2020 PIT data)	170.2	10%

Describe Your Related Goals for Underserved Populations and Populations Disproportionately Impacted by Homelessness	
Describe any underserved and/ or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:	Describe the trackable data goal(s) related to this Outcome Goal:
The demographic breakdown of the unsheltered population looks the same as the demographic breakdown of the sheltered population and the total homeless population. All the disparities in homeless pop relative to general population exist among those who are unsheltered (Black people are over represented about 3x, native people by about 4.5x.)	Service numbers tracking increased capacity in outreach; HIC data on changes in ES, TH, and PSH capacity; HMIS data on service numbers for new diversion and prevention projects; PIT data for changes in # of people experiencing unsheltered homelessness

Table 4. Outcome Goals

Outcome Goal #2: Reducing the number of persons who become homeless for the first time.

Baseline Data: Annual Estimate of # of people who become homeless for the first time	Outcome Goals July 1, 2021 - June 30, 2024	
	Reduction in # of People	**Reduction as % Change from Baseline**
1611 (2020 SPM 5.2 Total FTH for 2020)	48	3%

Describe Your Related Goals for
Underserved Populations and Populations Disproportionately Impacted by Homelessness

Describe any underserved and/ or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:	Describe the trackable data goal(s) related to this Outcome Goal:
black, native and latino households have lower incomes and higher poverty rates than white families, which are potential indicators of risk of expereincing homelessness due to economic volitility in households. PIT data doesn't track first time homelessness,, and Stella data doesn't break this down demographically.	HMIS data on service numbers for new diversion and prevention projects; HMIS/APR data from SPM metric 5.2 for tracking # of people who become homeless for the first time

Outcome Goal #3: Increasing the number of people exiting homelessness into permanent housing.

Baseline Data: Annual Estimate of # of people exiting homelessness into permanent housing	Outcome Goals July 1, 2021 - June 30, 2024	
	Increase in # of People	**Increase as % Change from Baseline**
1118 (from 2020 SPM 7b.1)	112	10%

Table 4. Outcome Goals

Describe Your Related Goals for
Underserved Populations and Populations Disproportionately Impacted by Homelessness

Describe any underserved and/ or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:	Describe the trackable data goal(s) related to this Outcome Goal:
Multiple race households are less likely than whites to exit to permanent housing. Latino households are more likely to exit to permanent housing than whites. Whites exit at 37%, Latinos at 48%, Multiple Races at 28%. For black and native households the percentage of exits to permanent housing is similar to whites, but the percentage that exit to unknown is slightly higher than whites.	HMIS data on changes in number of PSH units and RRH households served; HMIS/APR data from SPM metric 7b.1 for tracking # of people existing homelessness into permanent housing

Outcome Goal #4: Reducing the length of time persons remain homeless.

Baseline Data: Average length of time (in # of days) persons enrolled in street outreach, emergency shelter, transitional housing, safehaven projects and time prior to move-in for persons enrolled in rapid rehousing and permanent housing programs	Outcome Goals July 1, 2021 - June 30, 2024	
	Decrease in Average # of Days	Decrease as % Change from Baseline
2115 (average) bed days (2020 SPM metric 1.b1.2)	423	20%

Describe Your Related Goals for
Underserved Populations and Populations Disproportionately Impacted by Homelessness

Describe any underserved and/ or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:	Describe the trackable data goal(s) related to this Outcome Goal:
At the household level, average length of time homeless is longer (about 12% or 15 days longer) for Latino households than White, and shorter for Black (about 17% or 20 days shorter), and Native (about 17% or 20 days shorter).	HMIS service data on changes in numbers served through new outreach projects; HMIS service data on changes in numbers placed into RRH and PSH projects; HMIS/APR data from SPM Metric 1.b1.2 for average # days homeless;

Table 4. Outcome Goals		
Outcome Goal #5: Reducing the number of persons who return to homelessness after exiting homelessness to permanent housing.		
Baseline Data: **% of people who return to homelessness after having exited homelessness to permanent housing**	**Outcome Goals July 1, 2021 - June 30, 2024**	
	Decrease in % of People who return to Homelessness	**Decrease as % Change from Baseline**
6% (exits 6months-12 months from PH, SPM 2 2020)	5%	1%
Describe Your Related Goals for **Underserved Populations and Populations Disproportionately Impacted by Homelessness**		
Describe any underserved and/ or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:	**Describe the trackable data goal(s) related to this Outcome Goal:**	
The N for this population is too small to do reliable data analysis by sub populations	HMIS/CE daashboard service data from by-names lists; HMIS/APR data on SPM metric 2 for % who return to homelessness.	

Outcome Goal #6: Increasing successful placements from street outreach.		
Baseline Data: **Annual # of people served in street outreach projects who exit to emergency shelter, safe haven, transitional housing, or permanent housing destinations.**	**Outcome Goals July 1, 2021 - June 30, 2024**	
	Increase in # of People Successfully Placed from Street Outreach	**Increase as % of Baseline**
421 (2020 SPM 7a.1 total universe)	21	5%
Describe Your Related Goals for **Underserved Populations and Populations Disproportionately Impacted by Homelessness**		
Describe any underserved and/ or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:	**Describe the trackable data goal(s) related to this Outcome Goal:**	
There are variations across several demographic categories of those who are unsheltered vs sheltered in the system, suggesting that there are disparate impacts for different groups. For example, POC make up 27% of the sheltered population and 43% of the unsheltered population. People aged 18-24 make up 14% of the unsheltered population and 6% of the sheltered population. Men make up 80% of the unsheltered population and 61% of the sheltered population, and Individuals make up 99% of the unsheltered population and 78% of the sheltered population.	HMIS service data on changes in numbers served through new outreach projects; HMIS service data on changes in additional ES/TH capacity. HMIS service data on changes in numbers placed into RRH and PSH projects;. HMIS/APR data for SPM measure 7a.1	

Table 5. Strategies to Achieve Outcome Goals

Strategy	Performance Measure to Be Impacted (Check all that apply)
Description Increase crisis reponse outreach teams utlizing a collaborative approach between public safety, mental and behavioral health services, and homeless system of care. **Timeframe** Pilot teams in two local cities starting in 2022 **Entities with Lead Responsibilities** Led by local city departments in collaboration with CoC resources **Measurable Targets** Increate the number and frequency of supportive engagements with those living in unsheltered environments by 5-10%	☑ 1. Reducing the number of persons experiencing homelessness. ☐ 2. Reducing the number of persons who become homeless for the first time. ☑ 3. Increasing the number of people exiting homelessness into permanent housing. ☐ 4. Reducing the length of time persons remain homeless. ☐ 5. Reducing the number of persons who return to homelessness after exiting homelessness to permanent housing. ☐ 6. Increasing successful placements from street outreach. ☑ Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness.

Strategy	Performance Measure to Be Impacted (Check all that apply)
Description Increase the availability of safe parking locations across the county and provide housing focused case management and connections to coordinated entry **Timeframe** Pilot additional locations in 2-3 local cities starting in 2022 **Entities with Lead Responsibilities** Led by local city departments in collaboration with CoC Resources **Measurable Targets** Increate the number and frequency of supportive engagements with those staying in safe parking programs by 5-10% over current street outreach capacity.	☑ 1. Reducing the number of persons experiencing homelessness. ☐ 2. Reducing the number of persons who become homeless for the first time. ☑ 3. Increasing the number of people exiting homelessness into permanent housing. ☑ 4. Reducing the length of time persons remain homeless. ☐ 5. Reducing the number of persons who return to homelessness after exiting homelessness to permanent housing. ☑ 6. Increasing successful placements from street outreach. ☑ Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness.

Table 5. Strategies to Achieve Outcome Goals	
Strategy	**Performance Measure to Be Impacted** **(Check all that apply)**
Description Increase emergency shelter capacity including transitional housing, medical respite beds, and family shelter capacity. **Timeframe** Secure funding beginning 2022, begin implementation through 2024 **Entities with Lead Responsibilities** Operators of each the three types of capacity, in coordinatin with the CoC **Measurable Targets** Increase emergency shelter capacity in the homeless system of care by 10%	☑ 1. Reducing the number of persons experiencing homelessness. ☐ 2. Reducing the number of persons who become homeless for the first time. ☑ 3. Increasing the number of people exiting homelessness into permanent housing. ☑ 4. Reducing the length of time persons remain homeless. ☐ 5. Reducing the number of persons who return to homelessness after exiting homelessness to permanent housing. ☑ 6. Increasing successful placements from street outreach. ☑ Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness.

Strategy	**Performance Measure to Be Impacted** **(Check all that apply)**
Description Shift coordinated entry system from current focus on emergency shelter placements to supporting placements into housing. **Timeframe** Planning to begin in 2022, New CE vendor onboard in 2022 **Entities with Lead Responsibilities** CoC board and CE subcommittee, CE provider agency **Measurable Targets** 	☑ 1. Reducing the number of persons experiencing homelessness. ☐ 2. Reducing the number of persons who become homeless for the first time. ☑ 3. Increasing the number of people exiting homelessness into permanent housing. ☑ 4. Reducing the length of time persons remain homeless. ☑ 5. Reducing the number of persons who return to homelessness after exiting homelessness to permanent housing. ☐ 6. Increasing successful placements from street outreach. ☑ Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness.

Table 5. Strategies to Achieve Outcome Goals

Strategy	Performance Measure to Be Impacted (Check all that apply)
Description Increase new PSH unit capacity through project Homekey	☑ 1. Reducing the number of persons experiencing homelessness. ☐ 2. Reducing the number of persons who become homeless for the first time. ☑ 3. Increasing the number of people exiting homelessness into permanent housing.
Timeframe Funding awarded 2022, each project has invidivual timelines	☑ 4. Reducing the length of time persons remain homeless. ☐ 5. Reducing the number of persons who return to homelessness after exiting homelessness to permanent housing.
Entities with Lead Responsibilities Funded entity for each project, in collaboration with CoC	☑ 6. Increasing successful placements from street outreach.
Measurable Targets Increase new PSH unit capacity by approx 130 additional units.	☑ Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness.

Strategy	Performance Measure to Be Impacted (Check all that apply)
Description Increase prevention and diversion projects	☐ 1. Reducing the number of persons experiencing homelessness. ☑ 2. Reducing the number of persons who become homeless for the first time. ☐ 3. Increasing the number of people exiting homelessness into permanent housing.
Timeframe Pilot new program run by service agency beginning 2022	☐ 4. Reducing the length of time persons remain homeless. ☐ 5. Reducing the number of persons who return to homelessness after exiting homelessness to permanent housing.
Entities with Lead Responsibilities Funded agency, in collaboration with CoC	☐ 6. Increasing successful placements from street outreach.
Measurable Targets Increase numbers of households served by prevention and diversion services by 3%	☑ Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness.