



COUNTY OF SONOMA

575 ADMINISTRATION
DRIVE, ROOM 102A
SANTA ROSA, CA 95403

SUMMARY REPORT

Agenda Date: 5/24/2022

To: Board of Supervisors of Sonoma County and Board of Commissioners of the Sonoma County Community Development Commission

Department or Agency Name(s): Sonoma County Community Development Commission

Staff Name and Phone Number: Michael Gause, (707) 791-8140

Vote Requirement: Majority

Supervisorial District(s): Countywide

Title:

Approval of a Homeless Action Plan (HAP) Per State Requirements of Homelessness Housing Assistance and Prevention (HHAP), Round #3

Recommended Action:

Approve the Draft Local Homeless Action Plan (HAP) and related data tables in order to receive State Homelessness Housing Assistance and Prevention (HHAP) Round #3 Program funds in collaboration with the Sonoma County Continuum of Care.

Executive Summary:

This agenda item approves a plan that summarizes local needs and local components of programs and services that will implement more than \$8 million in State funds for homelessness, as administered by County government and by the Continuum of Care (CoC) Board. Approval of the plan is a requirement of receiving and allocating the funds. The plan is fairly straightforward and includes a series of data tables and goals (see Attachment 1). This same information has already gone to the CoC Board for review.

Discussion:

The State of California Interagency Council on Homelessness (ICH) released a Notice of Funding Availability (NOFA) for the State Homelessness Housing Assistance and Prevention (HHAP) Round 3 Program funding in February, 2022. The Sonoma County Continuum of Care (CoC) and County of Sonoma are eligible to receive a combined \$8,539,024.26 in funding. Of this, \$4,416,736.69 is available to the CoC, and \$4,122,287.57 is available to the County of Sonoma. The CoC and County agreed to submit a joint application, due no later than June 30, 2022, for HHAP-3 funds in order to collaboratively support the system of care as a whole. A separate agenda item on the Board's May 24, 2022, calendar addresses the funding details associated with the HHAP-3 application to the State.

As part of the application, a local Homeless Action Plan (HAP) is due with the application. The HAP must be approved by ICH in order to receive funds. Homebase, a nationally recognized technical assistance provider for solutions to address and end homelessness, was engaged by the County and the CoC Board in November 2021 to begin planning and completing the HAP, as well as to develop a broader strategic plan to address homelessness after completion of the HAP. The CoC's Strategic Planning Committee, comprised of jurisdictional and County stakeholders as well as homeless service providers, healthcare providers, and individuals with lived experience of homelessness, is currently working jointly with Homebase to complete the

HAP by June 30, 2022.

The full HAP will be finalized in June 2022, and the draft is Attachment 1 accompanying this agenda item. The data tables and proposed outcomes in the plan are required to be publicly noticed and approved by the Continuum of Care Board as the primary applicant, as well as shared with the Board of Supervisors and the County of Sonoma prior to submission of the HAP.

The tables provide a broad overview of current system performance with baseline data from the California Homeless Data Integration System (HDIS), as well as proposed goals and outcomes from utilization of HHAP-3 funds. Approval of the data tables ensures a timely submission for the Homeless Action Plan and receipt of HHAP-3 funds for FY 2022-23.

More about HHAP and the HAP. The County of Sonoma and the Santa Rosa, Petaluma/Sonoma County Continuum of Care (CoC) are eligible to apply for a combined total of \$8,539,024.26 through the HHAP (Round #3) block grant program. The funds are intended to support best practices focused on moving people experiencing homelessness into permanent housing by strategically pairing these funds with other local, state, and federal funds. As part of the application process, communities are required to complete a local HAP including outcome goals, and to put this plan on an agenda at a regular meeting of the governing bodies.

To complete the action planning and goal setting portion of the application, the County of Sonoma and the CoC engaged Homebase, a neutral third-party consultant. Homebase conducted a needs and gaps analysis and launched a stakeholder engagement process to collect community priorities for outcome goals. The analysis included a review of the local Point in Time Count (PIT), Housing Inventory Count (HIC), System Performance Measures (SPMs) and Homeless Management Information System (HMIS) data from the past several years. Stakeholder engagement is ongoing and seeks to bring together the voices of people with lived experience, local experts in the field, members of government at the local and County levels, and residents at large. Beginning in December 2021, the CoC Board's Strategic Planning Committee met monthly to guide the analysis, review findings, and identify potential outcome goals and strategies.

ICH provided template tables to ensure all data elements required by statute to be included in the application are submitted. The draft tables that comprise the Homeless Action Plan are included in Attachment 1 for review and comment here, and include:

- 1) A Landscape Analysis summarizing the needs and demographics of people experiencing homelessness in Sonoma County (Table 1);
- 2) A Landscape Analysis of people being serviced by the System of Care, broken down by program type (e.g., Rapid Rehousing, Permanent Supportive Housing) (Table 2);
- 3) A Landscape Analysis of State, Federal, and Local funding known to be awarded at this time (Table 3);
- 4) Outcome Goals for 7 categories of outcomes pre-defined by the application requirements (Table 4);
and
- 5) Strategies to Achieve Outcome Goals as identified by the community (Table 5).

The Plan has been reviewed by the Strategic Planning Committee of the CoC Board, the full CoC Board, and is now forwarded to the Board of Supervisors for review and any comment. As encouraged by ICH, this local Homeless Action Plan is the first step in a longer Strategic Planning Process. The landscape analysis and community level outcome goals will inform the full (and later in 2022) region-wide Homelessness Strategic Plan, along with a more extensive stakeholder engagement process currently underway.

Importantly, the region-wide Strategic Plan is intended to cover the entire Sonoma County region, including cities and the unincorporated areas. The CoC Board, the County Administrator, city representatives, and the Lead Agency staff have worked hard to ensure solid collaboration and information sharing so that the final Strategic Plan reflects a unified approach to solutions. Again, this item specifically relates to a HAP that can be thought of as a precursor to the larger Strategic Plan.

Proposed Outcomes and Goals of the HAP. The HAP has the below proposed outcomes and goals. The outcomes and goals were developed and vetted by Homebase after reviewing local data, consulting with the CoC, and via discussions with Lead Agency staff. While the numbers are precise, they are not randomly set. They are assumed to be reasonable goals within the funding timelines of HHAP-3 (from July 1, 2021 to June 30, 2024).

#1a: Reducing the number of persons experiencing homelessness by increasing the number of people served by 15% (this reflects 545 people).

#1b: Reducing the number of persons experiencing homelessness on a daily basis by reducing the unsheltered homelessness by 10% (this reflects 170 people).

#2: Reducing the number of persons who become homeless for the first time by 3% (this reflects 48 people).

#3: Increasing the number of people exiting homelessness into permanent housing by 10% (this reflects 112 people).

#4: Reducing the length of time persons remain homeless by 20% (a reduction of 423 days on average).

#5: Reducing the number of persons who return to homelessness after exiting homelessness to permanent housing by 1% (going from 6% of all persons exiting to 5%).

#6: Increasing successful placements from street outreach by 5% (this reflects 21 people).

Strategies in the Homeless Action Plan. The HAP also includes specific strategies to achieve the outcomes and goals. These are:

#1: Increase crisis response outreach teams utilizing a collaborative approach between public safety, mental and behavioral health services, and homeless system of care.

#2: Increase the availability of safe parking locations across the county, and provide housing focused case management and connections to coordinated entry.

#3: Increase emergency shelter capacity including transitional housing, medical respite beds, and family shelter capacity.

#4: Shift coordinated entry system from current focus on emergency shelter placements to supporting placements into housing.

#5: Increase new Permanent Supportive Housing (PSH) unit capacity through Project Homekey.

#6: Increase prevention and diversion projects.

As noted, this item relates in part to other items on your Board's May 24, 2022 agenda relating to a contract with Homebase for further development of the Strategic Plan and the allocation of certain funds associated with HHAP-3.

Strategic Plan:

This item directly supports the County's Five-year Strategic Plan and is aligned with the following pillar, goal,

and objectives:

Pillar: Healthy and Safe Communities

Goal: Goal 4: Reduce the County’s overall homeless population by 10% each year by enhancing services through improved coordination and collaboration.

Objective: Objective 2: Partner with cities to build a strategic plan for homeless prevention and housing strategies by 2023; and Objective 5: Continue to collaborate with local partners, including the Continuum of Care, to advance planning and policies to address homelessness.

Prior Board Actions:

None

FISCAL SUMMARY

Expenditures	FY 21-22 Adopted	FY 22-23 Projected	FY 23-24 Projected
Budgeted Expenses	\$38,941	\$86,004	
Additional Appropriation Requested			
Total Expenditures	\$38,941	\$86,004	
Funding Sources			
General Fund/WA GF			
State/Federal (State HHAP-3)	\$38,941	\$86,004	
Fees/Other			
Use of Fund Balance			
Contingencies			
Total Sources	\$38,941	\$86,004	

Narrative Explanation of Fiscal Impacts:

The professional services for phase one of the Strategic Plan/Homeless Action Plan were paid for from the Continuum of Care’s State of California Homeless Housing, Assistance, and Prevention (HHAP) funds Round 1 and California Emergency Solutions and Housing (CESH) funds.

Phase two of the Local Homeless Action Plan is being paid from the State of California Homeless Housing, Assistance and Prevention (HHAP) funds, Round 3 (\$86,004), and relates to items that are also on your agenda for May 24, 2022. The County’s HHAP-3 funds will contribute \$43,002 and the CoC’s HHAP-3 funds will contribute \$43,002. HHAP is an acceptable source for expenditures such as strategic planning.

Staffing Impacts:			
Position Title (Payroll Classification)	Monthly Salary Range (A-I Step)	Additions (Number)	Deletions (Number)

Agenda Date: 5/24/2022

Narrative Explanation of Staffing Impacts (If Required):

N/A

Attachments:

Attachment 1 - HHAP 3 Data Tables and Outcomes for Local Homeless Action Plan

Related Items "On File" with the Clerk of the Board:

None