Recovery and Resiliency Framework Status – April 2024

Column Descriptors

Strategic Area

The Framework actions are grouped into five strategic areas:

1. <u>Community Preparedness & Infrastructure</u>: Residents, communities, public and non-governmental entities are prepared to adapt and recover in a coordinated response when disaster strikes.
2. <u>Natural Resources</u>: The County's natural resources and working lands are healthy, productive, and managed to support watershed and community resiliency.
3. <u>Economy</u>: Partnering with local employers to become a resilient, inclusive and economically diverse community.
4. <u>Safety Net Services</u>: Restoring and improving the resiliency of health and social services systems, networks, and capabilities to promote equity, independence and well-being for the community.
5. <u>Housing</u>: A housing market that is in balance, resilient and climate smart, affordable, accessible, and diverse.

Ref ID: reference number for each the proposed 273 activities

Potential Activities or Projects: a description of the activity, which incorporates input from both County staff and the community

Top Ten #: The Board prioritized specific activities into a Top Ten list for the first year of Framework implementation

Related SP: The County's Five Year Strategic Plan incorporates many of the concepts and ideas from the Framework. If the Strategic Plan incorporates a specific Framework action, the Strategic Plan reference number is included. The Strategic Plan reference number is comprised of the pillar, goal number, and objective number. Strategic plan pillar abbreviations:

- HSC: Healthy & Safe Communities
- OE: Organizational Excellence
- RESJ: Racial Equity & Social Justice
- CAR: Climate Action & Resiliency
- RI: Resilient Infrastructure

Assessment: an assessment of the status of the activity, based on known information and input from the "lead" County department

Strategic Area	Ref Id	Potential Activities or Projects	Top Ten #	Related SP	Assessment
Community Preparedness & Infrastructure	CP 1.1.1	Review and consider Incorporating California Office of Emergency Services public warning recommendations into County emergency operations plans, policies, and procedures.	1-Establish a comprehensive alert and warning program		Complete
Community Preparedness & Infrastructure	CP 1.1.2	Coordinate alert and warning systems over multiple communication systems, to include platforms that utilize opt-out systems	1-Establish a comprehensive alert and warning program		Complete
Community Preparedness & Infrastructure	CP 1.1.3	Collaborate on roles and responsibilities among emergency managers and first responders on warning systems and for issuing any warnings	1-Establish a comprehensive alert and warning program		Complete
Community Preparedness & Infrastructure	CP 1.1.4	Develop a public outreach campaign to inform the public on warning expectations and what alert systems are available	7-Engage the community to raise awareness about how to prepare and plan ahead for disasters		Complete
Community Preparedness & Infrastructure	CP 1.1.5	Assist in training alert operators and personnel at dispatch centers and emergency operation centers to compose effective emergency alert messages and transmit them using available systems	1-Establish a comprehensive alert and warning program		Complete
Community Preparedness & Infrastructure	CP 1.1.6	Develop pre-scripted and "fill-in-the-blank" message templates and operational procedures for common, protective actions (i.e., prepare to evacuate, area re-entry, shelter-in-place, etc.)	1-Establish a comprehensive alert and warning program		Complete
Community Preparedness & Infrastructure	CP 1.1.7	Conduct community warning assessments	1-Establish a comprehensive alert and warning program		Complete
Community Preparedness & Infrastructure	CP 1.1.8	Ensure all warnings, outreach, templates, etc. cross all sensory, language and cultural barriers to reach all residents and visitors in Sonoma County, including individuals with disabilities and others with access and functional needs	1-Establish a comprehensive alert and warning program	RESJ 4.2	Complete
Community Preparedness & Infrastructure	CP 1.1.9	Consider bull horns, and different siren tones on police cars as a localized auditory warning component	1-Establish a comprehensive alert and warning program		Complete
Community Preparedness & Infrastructure	CP 1.1.10	Research the use of sirens or other auditory alert in areas of the County with limited or no cell service	1-Establish a comprehensive alert and warning program		Complete
Community Preparedness & Infrastructure	CP 1.1.11	Have Nixle and SoCo Alert sign-ups available at all County community meetings and work with organizations in the County to spread the message	7-Engage the community to raise awareness about how to prepare and plan ahead for disasters		Complete
Community Preparedness & Infrastructure	CP 1.2.1	Working with emergency managers and first responders, identify what situational information is needed, standardize verbiage and procedures, and determine how that information would be displayed	1-Establish a comprehensive alert and warning program		Complete

Strategic Area	Ref Id	Potential Activities or Projects	Top Ten #	Related SP	Assessment
Community Preparedness & Infrastructure	CP 1.2.2	Research, analyze and purchase available computer-based software to serve as the single repository for information.	N/A		Complete
Community Preparedness & Infrastructure	CP 1.2.3	Identify innovative methods and assess integrating real-time information from residents and communities to provide information to a common operating picture	N/A		Not pursued
Community Preparedness & Infrastructure	CP 1.2.4	Develop and conduct trainings and drills for all system activators	1-Establish a comprehensive alert and warning program		Complete
Community Preparedness & Infrastructure	CP 1.2.5	Support the installation of fire cameras, weather stations, and seismic monitoring equipment in strategic County locations in support of a common operating picture	1-Establish a comprehensive alert and warning program		Complete
Community Preparedness & Infrastructure	CP 1.2.6	Integrate all sensors and monitoring data into the common operating picture (seismic, stream gauges, fire cameras, weather radar, Red Flag Warnings).	1-Establish a comprehensive alert and warning program		Complete
Community Preparedness & Infrastructure	CP 1.3.1	Identify critical information requirements of elected and senior appointed management officials for disasters and emergencies	N/A		Complete
Community Preparedness & Infrastructure	CP 1.3.2	Develop processes and procedures that coordinate information with elected officials throughout the disaster or emergency response	N/A		Complete
Community Preparedness & Infrastructure	CP 1.3.3	Develop protocols for dissemination of information during an emergency through all available media sources (newspaper, radio, social media, etc.), to ensure that messages are coordinated, accurate, and available in multiple languages	1-Establish a comprehensive alert and warning program		Complete
Community Preparedness & Infrastructure	CP 1.3.4	Research, and implement where possible, the assignment of Spanish speaking first responders to areas heavily impacted by a disaster, including rapid evacuations	2-Work with the community to identify hazards, risks, and mitigation strategies, including evacuation routes		Complete
Community Preparedness & Infrastructure	CP 2.1.1	Review and possibly expand the Auxiliary Communications Service volunteer program	N/A		Incomplete
Community Preparedness & Infrastructure	CP 2.1.2	Review and possibly expand the Medical Reserve Corp volunteer program	N/A		Complete

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Community Preparedness & Infrastructure	CP 2.1.3	Assess and overhaul/build new Emergency Operations Center	N/A		Incomplete
Community Preparedness & Infrastructure	CP 2.2.1	Evaluate existing systems and interface capacities of mutual aid partners and develop an integrated and comprehensive system that supports both local and mutual-aid response	N/A		Complete
Community Preparedness & Infrastructure	CP 2.2.2	Research sustained funding methods for all new or expanded emergency services	N/A		Complete
Community Preparedness & Infrastructure	CP 2.2.3	Review and revise the County's Emergency Management Memorandum of Understanding with stakeholder agencies/jurisdictions	N/A		Complete
Community Preparedness & Infrastructure	CP 2.3.1	Develop a public information and warning systems training program for County officials, Emergency Operations Center personnel, including appropriate authorizations to issue evacuation orders	1-Establish a comprehensive alert and warning program		Complete
Community Preparedness & Infrastructure	CP 2.3.2	Strengthen collaboration with the Mutual Aid Regional Advisory Committee to ensure effective and efficient support to local response to a disaster.	N/A		Complete
Community Preparedness & Infrastructure	CP 2.3.3	Revise County staff emergency management training plan and professional development	N/A		Complete
Community Preparedness & Infrastructure	CP 2.3.4	Collaborate with Mutual Aid and operational area partners to design, develop and conduct training exercises that evaluate communications and response systems	N/A		Complete
Community Preparedness & Infrastructure	CP 2.3.5	Conduct Incident Command System training and drills, workshops, table top and functional exercises	N/A		Complete
Community Preparedness & Infrastructure	CP 2.3.6	Research cross training for other jurisdictions' to work in others EOC	N/A		Complete
Community Preparedness & Infrastructure	CP 2.4.1	Complete and close-out the DR-4344 FEMA Public Assistance Project Worksheets, maintaining federal funding compliance at all levels, and maximizing reimbursement as well as hazard mitigation inclusion in the Project Worksheets.	N/A		In progress
Community Preparedness & Infrastructure	CP 2.4.2	Create charter document for the Disaster Finance Team to formalize its structure, mission, roles, and authorities.	N/A		Incomplete

Strategic Area	Ref Id	Potential Activities or Projects	Top Ten #	Related SP	Assessment
Community Preparedness & Infrastructure	CP 2.4.3	Pursue recovery and resiliency external funding opportunities to achieve County strategic priorities	N/A		Complete
Community Preparedness & Infrastructure	CP 2.4.4	Enhance grant pursuit, implementation, and compliance capabilities across County departments	N/A		Complete
Community Preparedness & Infrastructure	CP 2.4.5	Create strategic planning documents for the CAO grants function, and Grants Steering Committee, to formalize structure, mission, goals, scope, functions, and authorities.	N/A		Incomplete
Community Preparedness & Infrastructure	CP 2.4.6	Create grant tracking procedures and systems that enable centralized information and analysis of County funds committed, costs of grant pursuit activities, return on investment, active awarded grants	N/A		Complete
Community Preparedness & Infrastructure	CP 2.4.7	Successfully implement all awarded applications, maintaining compliance with funding requirements through all grant phases	N/A		Complete
Community Preparedness & Infrastructure	CP 2.4.8	Build resource library of external funding sources for Countywide recovery operations, including funding source information and compliance policies.	N/A		Incomplete
Community Preparedness & Infrastructure	CP 2.4.9	Digitize historic payroll documents currently stored on microfiche	N/A		Incomplete
Community Preparedness & Infrastructure	CP 2.4.10	Engage qualified national consulting firm to assist and position County to receive maximum Federal and State disaster recovery funds	N/A		Complete
Community Preparedness & Infrastructure	CP 2.4.11	Manage, coordinate, and oversee CDBG-DR funding opportunities, maintaining federal funding compliance at all levels	N/A		Complete
Community Preparedness & Infrastructure	CP 2.4.12	Conduct regular federal procurement trainings with departments to build federal procurement capabilities	N/A		Complete
Community Preparedness & Infrastructure	CP 2.4.13	Create County procurement policies and procedures that meet federal procurement requirements	N/A		Complete

Strategic Area	Ref Id	Potential Activities or Projects	Top Ten #	Related SP	Assessment
Community Preparedness & Infrastructure	CP 2.5.1	Evaluate the role of the Sonoma County Operational Area Emergency Council and determine the appropriate regional structure or entity to enhance countywide emergency services and preparedness	N/A		Complete
Community Preparedness & Infrastructure	CP 3.1.1	Collaborate with volunteer, non-profit and private organizations to establish community working groups to develop a Community Preparedness and Outreach Plan	7-Engage the community to raise awareness about how to prepare and plan ahead for disasters		Complete
Community Preparedness & Infrastructure	CP 3.1.2	Review all neighborhood programs (COPE, Get Ready, Next Door) when preparing a program, and where possible collaborate with existing preparedness programs (Red Cross Home Fire Campaign, etc.)	7-Engage the community to raise awareness about how to prepare and plan ahead for disasters		Complete
Community Preparedness & Infrastructure	CP 3.1.3	Use the Federal Emergency Management Agency Threat and Hazards Identification and Risk Assessments process to assess risk within the County to inform the Community Preparedness and Outreach Plan	N/A		Complete
Community Preparedness & Infrastructure	CP 3.1.4	Strengthen collaboration with Volunteer Organizations Active in Disaster (VOAD) and Rebuilding Our Community Sonoma County (ROC) and other volunteer, non-profit and private organizations in the Community Preparedness and Outreach Plan and Hazardous Materials Plan	7-Engage the community to raise awareness about how to prepare and plan ahead for disasters		Complete
Community Preparedness & Infrastructure	CP 3.1.5	Develop and sponsor an annual countywide family-friendly "Disaster Preparedness Day" concept, with resource information and possible interactive demonstrations	7-Engage the community to raise awareness about how to prepare and plan ahead for disasters		Complete
Community Preparedness & Infrastructure	CP 3.1.6	Identify and collaborate with individuals and/or organizations to assume continuation of the local community preparedness plan and exercise drills	7-Engage the community to raise awareness about how to prepare and plan ahead for disasters		Complete
Community Preparedness & Infrastructure	CP 3.2.1	Develop material to be used regarding preparedness and compile resources available (i.e., speakers, plan templates, etc.)	N/A		Complete
Community Preparedness & Infrastructure	CP 3.2.2	Convene workshops of localized community partners and train leaders to identify threats and preparedness options	7-Engage the community to raise awareness about how to prepare and plan ahead for disasters		Complete
Community Preparedness & Infrastructure	CP 3.2.3	Promote safety committees within communities	7-Engage the community to raise awareness about how to prepare and plan ahead for disasters		Complete
Community Preparedness & Infrastructure	CP 3.2.4	Identify particular risks, obstacles and mitigation measures related to preparedness across individuals with disabilities and others with access and functional needs	N/A		Complete

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Community Preparedness & Infrastructure	CP 3.2.5	Research feasibility of contracting with organizations to transport to shelters those people unable to drive or without access to a vehicle	N/A		Incomplete
Community Preparedness & Infrastructure	CP 3.2.6	Develop a web site which will contain information for residents during an evacuation (threats, exit routes, shelter locations, etc.)	N/A		Complete
Community Preparedness & Infrastructure	CP 3.2.7	Where feasible, include traffic management strategies for evacuations	N/A		Complete
Community Preparedness & Infrastructure	CP 3.2.8	Explore the use of emergency preparedness curriculum in classrooms and other youth group organizations	7-Engage the community to raise awareness about how to prepare and plan ahead for disasters		Complete
Community Preparedness & Infrastructure	CP 3.2.9	Prepare household pre-emergency and emergency packets (templates), to include information a resident will need in the event of an evacuation (e.g., home inventory, identifying paperwork, etc.)	7-Engage the community to raise awareness about how to prepare and plan ahead for disasters		Complete
Community Preparedness & Infrastructure	CP 3.2.10	Develop educational information and training curriculum around personal emergency preparedness for individuals to be knowledgable on how to be on their own for several days after a major disaster	7-Engage the community to raise awareness about how to prepare and plan ahead for disasters		Complete
Community Preparedness & Infrastructure	CP 3.2.11	Working with communities, identify needs to better organize and strengthen their assets and capacities to build partnerships and promote collaboration and information sharing at all levels.	7-Engage the community to raise awareness about how to prepare and plan ahead for disasters		Complete
Community Preparedness & Infrastructure	CP 3.2.12	Working with remote communities, research preparing maps of where residents live to assist first responders and individual neighborhood preparedness	7-Engage the community to raise awareness about how to prepare and plan ahead for disasters		In progress
Community Preparedness & Infrastructure	CP 3.3.1	Evaluate the role, effectiveness and localized need for County CERT programs, Auxiliary Communications Services, Medical Reserve Corp., and any other program that allows individuals and/or organizations to be pre-approved and trained to assist the County during and in the aftermath of a disaster or emergency	N/A		Complete
Community Preparedness & Infrastructure	CP 3.3.2	Establish and publicize a community response team program	7-Engage the community to raise awareness about how to prepare and plan ahead for disasters		Complete
Community Preparedness & Infrastructure	CP 3.3.3	Engage with FEMA and Cal OES for funding and training for a model CERT program countywide	7-Engage the community to raise awareness about how to prepare and plan ahead for disasters		In progress

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Community Preparedness & Infrastructure	CP 3.3.4	Establish Community Emergency Responder Trainings countywide.	7-Engage the community to raise awareness about how to prepare and plan ahead for disasters		In progress
Community Preparedness & Infrastructure	CP 3.4.1	Develop an expanded vegetation management County ordinance that improves resiliency of at-risk residents and properties, including those subject to Homeowners Associations' Covenants, Conditions & Restrictions.	N/A		Complete
Community Preparedness & Infrastructure	CP 3.4.2	Improve cycle time for weed abatement process	N/A		Complete
Community Preparedness & Infrastructure	CP 3.4.3	Improve enforcement of Public Resources Code section 4291: 'for defensible space maintenance' and Sonoma County Code 13A.	N/A		Complete
Community Preparedness & Infrastructure	CP 3.4.4	Research feasibility of requiring compliance with required defensible space and vegetation management practices at time of real estate transactions, remodels or upgrades	N/A		Complete
Community Preparedness & Infrastructure	CP 3.4.5	Encourage and help facilitate hazardous vegetation removal on private lots and small parcels to increase defensible space and improve emergency access, including expanded landowner participation in Cal Fire Vegetation Management Program	5-Help property owners navigate vegetation management opportunities through partnership with Fire Safe Sonoma and similar programs		Complete
Community Preparedness & Infrastructure	CP 3.4.6	Improve guidance for effective defensible space that also considers drought, erosion control, biologic resources, and low impact development	N/A		Complete
Community Preparedness & Infrastructure	CP 3.4.7	Develop strategies that assist private lot and small parcel property owners with selective removal of vegetation damaged by fires.	N/A		Complete
Community Preparedness & Infrastructure	CP 3.4.8	Develop and distribute landscaping information and templates that supports creating and maintaining fire-safe and sustainable landscapes in the wildland-urban interface (to be distributed in permitting process)	5-Help property owners navigate vegetation management opportunities through partnership with Fire Safe Sonoma and similar programs		Complete
Community Preparedness & Infrastructure	CP 3.4.9	Expand chipper program	5-Help property owners navigate vegetation management opportunities through partnership with Fire Safe Sonoma and similar programs		Complete

Strategic Area	Ref Id	Potential Activities or Projects	Top Ten #	Related SP	Assessment
Community Preparedness & Infrastructure	CP 3.4.10	Revisit rules regarding fires at campgrounds during fire season	N/A		Complete
Community Preparedness & Infrastructure	CP 3.4.11	Apply for funding for education and incentives for Safe and Resilient Sonoma County, to harden structures and create defensible space to reduce the risk of fire damage in identified vulnerable locations throughout County WUI	N/A		Complete
Community Preparedness & Infrastructure	CP 3.5.1	Develop realistic, achievable and sustainable protocols for community members to be trained as disaster animal worker resources who can be mobilized during an emergency	N/A		Complete
Community Preparedness & Infrastructure	CP 3.5.2	Develop an Agriculture Disaster Animal Entry Permit that provides protection of equine, livestock, poultry and livestock feed assets	N/A		Complete
Community Preparedness & Infrastructure	CP 3.5.3	Complete the Animals in Disaster Response Plan, an Annex to the Emergency Operations Plan	N/A		Complete
Community Preparedness & Infrastructure	CP 4.1.1	Establish priorities for essential services and critical business operations during and after a disaster or multi-hazard event.	N/A		Complete
Community Preparedness & Infrastructure	CP 4.1.2	Identify and work with culturally-competent local service providers to assist on front line immediately following a disaster in a Local Assistance Center, ensuring access to non-English speaking and/or undocumented residents (i.e., Undocufund, Grantmakers Concerned with Immigrant and Refugee Rights, Sonoma County Secure Families Immigrant Defense Collaborative)	N/A		Complete
Community Preparedness & Infrastructure	CP 4.1.3	Identify and utilize County Disaster Workers who are multi-lingual and contracted language providers to communicate with the community, including undocumented residents, for official communications and at shelters, call centers, local assistance centers, etc.	N/A		Complete

Strategic Area	Ref Id	Potential Activities or Projects	Top Ten #	Related SP	Assessment
Community Preparedness & Infrastructure	CP 4.1.4	Look for sister organizations in other jurisdictions that could be used on an on-call-basis in a disaster to ensure effective and efficient response	N/A		Complete
Community Preparedness & Infrastructure	CP 4.1.5	Develop a long term funding strategy for Rebuilding our Community (ROC) to assist community members throughout the recovery process	10-Develop a one-stop shop resource center		Complete
Community Preparedness & Infrastructure	CP 4.1.6	Identify tasks and functions and/or resources that could be performed by non-governmental CBOs, FBO and volunteer organizations and provide relevant training	N/A		Complete
Community Preparedness & Infrastructure	CP 4.1.7	Apply for funding to retrofit Petaluma Veterans Hall for seismic stability and possible use as a shelter	N/A		Complete
Community Preparedness & Infrastructure	CP 4.1.8	Apply for funding for seismic strengthening and retrofit of existing structures in vulnerable locations throughout the County	3-Facilitate construction hardening techniques appropriate for wildfire urban interfaces (WUI) and seismic retrofits for rebuilding and for existing homes through education and grant programs		Complete
Community Preparedness & Infrastructure	CP 4.1.9	Rebid contracts with FEMA required language included (based on prioritization for most frequently used disaster support goods/services or upon termination for less essential goods/services	N/A		Unknown
Community Preparedness & Infrastructure	CP 4.1.10	Maintain updated procurement binder with available contractors/agencies/volunteer organizations; to include current contingency contracts	N/A		Complete
Community Preparedness & Infrastructure	CP 4.2.1	Review and assess resources that could be strategically placed in sites throughout the County for better response in a disaster	N/A	RI 1.4	Complete

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Community Preparedness & Infrastructure	CP 4.2.2	Assess and identify Parks maintenance yards (County center, Healdsburg, Tolay, Spring Lake, Doran, Stillwater Cove, etc.) for essential critical equipment that would be used in an emergency; research funding for same	N/A		Complete
Community Preparedness & Infrastructure	CP 4.3.1	Maintain updated roster of county "emergency essential personnel and services" and county departments' "business resumption plans" for use during high threat situations.	N/A	OE 1.6	Complete
Community Preparedness & Infrastructure	CP 4.3.2	Establish effective Continuity of Government and Continuity of Operations programs.	N/A		Complete
Community Preparedness & Infrastructure	CP 4.4.1	Identify primary County technology infrastructure, business systems, and critical facilities needed to support the essential services and critical business operations and implement specific protective measures	N/A	RI 2.1	In progress
Community Preparedness & Infrastructure	CP 4.4.2	Identify community infrastructure and utility services that are essential to the operation of the County technology infrastructure and systems and implement specific protective measures	N/A	RI 2.2	In progress
Community Preparedness & Infrastructure	CP 4.4.3	Assess risks and hazards that currently exist in the County technology infrastructure and community infrastructure and utilities	N/A	RI 2.1	Complete
Community Preparedness & Infrastructure	CP 4.4.4	Prioritize technology infrastructure modernization projects (both County and Community) that directly relate to mitigating risks for points of failure that affect accessibility and scalability of critical business systems.	N/A	RI 2.1	In progress
Community Preparedness & Infrastructure	CP 4.4.5	Apply for funding for a stand-alone generator for County of Sonoma's datacenter to ensure mission critical systems (911 and computer aided dispatch communications) have auxiliary power	N/A	RI 2.1	In progress
Community Preparedness & Infrastructure	CP 4.4.6	Ensure County information is securely backed up offsite	N/A	RI 2.1	In progress
Community Preparedness & Infrastructure	CP 4.4.7	Enhance EOC information systems capacity to handle a large scale County disaster	N/A		Complete

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Community Preparedness & Infrastructure	CP 4.5.1	Identify and assess essential transportation infrastructure necessary in a response and modify, repair, and/or maintain.	N/A	RI 3.1 RI 3.2 RI 3.4	Complete
Community Preparedness & Infrastructure	CP 4.5.2	Assist with mapping and prioritization of vulnerable hillslopes in the burned areas that require specific rehabilitation or restoration efforts.	N/A		Complete
Community Preparedness & Infrastructure	CP 4.5.3	Apply for funding for culvert improvements to reduce flooding (Drake Rd., Guerneville and Roberts Rd., Penngrove)	N/A	RI 3.1	Complete
Community Preparedness & Infrastructure	CP 4.5.4	Apply for funding for bank stabilization to protect River Road using primarily natural materials in order to protect a vital transportation link, as well as residences and agricultural land	N/A		Complete
Community Preparedness & Infrastructure	CP 4.5.5	Apply for funding to purchase and install onsite generator for the Sonoma County Santa Rosa Road maintenance yard to prevent risk of service interruption of disaster response	N/A		Complete
Community Preparedness & Infrastructure	CP 4.6.1	Collaborate with other jurisdictions in the County about response to any de-energization by PG&E	N/A		Complete
Community Preparedness & Infrastructure	CP 4.6.2	Work with PG&E to determine feasibility of conducting de-energization trainings and drills prior to a disaster	N/A		Complete
Community Preparedness & Infrastructure	CP 4.6.3	Work collaboratively with PG&E to leverage vegetation management practices and implementation as its vegetation management practices are expanded based on the California Public Utilities Commission's High Fire-Thread District map and resulting regulations	4-Work with private utility providers on solutions related to hardening infrastructure and on coping with destroyed utilities in a disaster, including undergrounding, where appropriate and necessary	CAR 1.3	Complete
Community Preparedness & Infrastructure	CP 4.6.4	Encourage local energy systems and microgrids and seek to obtain funding	N/A	CAR 2.1	Complete
Community Preparedness & Infrastructure	CP 4.6.5	Collaborate with private utility companies to define how back-up communication services can be provided if infrastructure is damaged during a disaster event	4-Work with private utility providers on solutions related to hardening infrastructure and on coping with destroyed utilities in a disaster, including undergrounding, where appropriate and necessary		Complete

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Community Preparedness & Infrastructure	CP 4.6.6	Consider mandatory underground utilities for newly constructed neighborhoods and commercial properties.	4-Work with private utility providers on solutions related to hardening infrastructure and on coping with destroyed utilities in a disaster, including undergrounding, where appropriate and necessary		Not pursued
Community Preparedness & Infrastructure	CP 4.6.7	Advocate utility companies to underground electrical lines on all properties	4-Work with private utility providers on solutions related to hardening infrastructure and on coping with destroyed utilities in a disaster, including undergrounding, where appropriate and necessary		Not pursued
Community Preparedness & Infrastructure	CP 4.6.8	Advocate for state and federal funding for undergrounding of utilities	N/A		Complete
Community Preparedness & Infrastructure	CP 4.6.9	Advocate for and possibly establish a "Dig Once" policy	N/A		In progress
Economy	E 1.1.1	Create a Sonoma County Cooperative Education Program that combines classroom-based learning with structured work experience to develop a pipeline of skilled graduates into local firms.	N/A		Complete
Economy	E 1.1.2	Continue to partner with and expand the Sonoma County Youth Ecology Corps to potentially include "green jobs" focused on vegetation management.	N/A		Complete
Economy	E 1.1.3	Develop a plan to train and recruit new construction workers that includes collaborating with the North Bay Construction Corps, a five-month after school training program for high school seniors interested in construction and the trades.	N/A		Complete

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Economy	E 1.1.4	Utilize grant funding from the California Employment Development Department to help train residents for in-demand construction jobs and promote opportunities in both English and Spanish.	N/A		Complete
Economy	E 1.1.5	Consider establishing a formal construction skills training center to support North Bay Construction Corps programming.	N/A		In progress
Economy	E 1.1.6	Establish a Talent Alignment Council to evaluate shortages in the workforce and develop strategies to fill gaps. Council will discuss employer workforce needs and better align training programs to match those needs.	N/A		Complete
Economy	E 1.1.7	Expand scholarship offerings from non-profit organizations and other philanthropic individuals and organizations for low-income and middle-class students.	N/A		Complete
Economy	E 1.2.1	Collaborate to support an Employer Housing Council, to encourage a variety of workforce housing solutions by collaborating with private sector employers and the Renewal Enterprise District to support opportunities for increased workforce housing, especially for construction and associated trade workers.	N/A		Complete
Economy	E 1.3.1	Work with employers to fund and establish shuttle services, especially for senior resident needs.	N/A		Not pursued
Economy	E 1.3.2	Explore public-private partnerships for ride sharing programs to create affordable transportation solutions.	N/A		Not pursued
Economy	E 1.3.3	Explore opportunities to leverage SMART and expand, adjust, and discount bus routes, especially for displaced residents.	N/A		Not pursued
Economy	E 2.1.1	Collaborate with partners for outreach to encourage employers to apply for SBA loans to recoup physical and economic damage.	N/A		Complete
Economy	E 2.1.2	Monitor additional resources that come available during recovery, such as Housing and Urban Development (HUD) funding, and encourage employers to apply.	N/A		Complete

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Economy	E 2.1.3	Assist public and private organizations in Sonoma County in accessing economic recovery loans and work with state and federal agencies, local banks, credit unions, and alternative lenders to support business lending and grants to qualified businesses and provide information in English and Spanish.	N/A		Complete
Economy	E 2.1.4	Create a pathway to ensure the resiliency of Sonoma County's local agriculture industry by developing long-term solutions for challenges facing agriculture sustainability, such as climate change, market forces, labor shifts and the technology gap.	N/A		Complete
Economy	E 2.2.1	Partner with Sonoma County Tourism and other partners to implement an economic recovery marketing campaign.	N/A		Complete
Economy	E 2.2.2	Support "Open for Business" marketing effort and other targeted marketing efforts to let residents and visitors know that the County is up and running.	N/A		Complete
Economy	E 2.2.3	Encourage both residents and non-residents to shop online for Sonoma County goods and donate to local non-profits.	N/A		Complete
Economy	E 2.2.4	Expand the GoSoCo campaign and support other shopping local shopping marketing efforts to increase public awareness of the economic benefits of shopping local	N/A		Complete
Economy	E 2.3.1	Explore opportunities to increase access to broadband throughout Sonoma County to increase opportunities for key activities such as receiving urgent information, telecommuting, grocery deliveries, etc.	N/A		Complete

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Housing	H 1.1.1	Execute Joint Powers Authority Agreement with the City of Santa Rosa as a two-year pilot. Coordinate funding and financing strategies with all municipalities seeking to encourage affordable housing. Pursue legislation to enhance effectiveness of RED JPA and garner State financial support.	N/A		Complete
Housing	H 1.1.2	Engage developers to discern true capital needs and tailor available County and City funds to promote quality projects.	N/A	HSC 3.1 HSC 3.2 HSC 3.3	Complete
Housing	H 1.1.3	Secured $250,000 capacity building funding from Tipping Point to enhance the effectiveness of the County's Community Development Commission	N/A		Complete
Housing	H 1.1.4	Secured $1,000,000 start-up funding from Hewlett Foundation for RED JPA	N/A		Complete
Housing	H 1.1.5	Received targeted disaster waivers from US Department of Housing and Urban Development that increased flexibility for various housing assistance programs administered by CDC	N/A		Complete
Housing	H 1.2.1	Continue to convene an array of institutions to develop new capital structures that mitigate financing risks and incentive quality projects.	N/A		Complete

Strategic Area	Ref Id	Potential Activities or Projects	Top Ten #	Related SP	Assessment
Housing	H 1.2.2	Join the California Public Finance Authority JPA and utilize its available financing tools	N/A		Complete
Housing	H 1.2.3	Develop financing tool for ADU's	N/A		Not pursued
Housing	H 1.2.4	Support Federal Reserve Bank of San Francisco's convening of lenders/financial institutions with the goal of increasing availability of capital for housing development	N/A		Complete
Housing	H 1.3.1	Support California Housing and Community Development Department's Unmet Needs Analysis and Action Plan for deployment of CDBG-DR	N/A		Complete
Housing	H 1.3.2	Support passage of local and state housing bonds	N/A		Complete
Housing	H 1.3.3	Deepen relationships with all relevant State agencies, including CalHFA, Strategic Growth Council, Tax Credit Allocating Committee	N/A		Complete
Housing	H 1.3.4	Conduct a robust Assessment of Fair Housing to document needs and opportunities, and ensure findings and recommended actions are incorporated into housing plans going forward	N/A		Complete

Strategic Area	Ref Id	Potential Activities or Projects	Top Ten #	Related SP	Assessment
Housing	H 1.3.5	Utilize qualified national consulting firm to assist and position the County to receive CDBG-DR funds, and strategically utilize for unmet needs	N/A		Complete
Housing	H 1.4.1	Assist EDB and Santa Rosa Metro Chamber to organize an Employer Housing Council, as called for in the Strategic Sonoma plan	N/A		Complete
Housing	H 2.1.1	Evaluate and bring forward for consideration multi-family standards, workforce housing combining zone standards near jobs, and other housing initiatives	N/A		Complete
Housing	H 2.1.2	Collaborate and advocate on land use planning issues related to housing production, including General Plan update and for an environmentally appropriate and effective conservation and mitigation strategy update.	N/A		Complete
Housing	H 2.1.3	Continue to identify areas to address fire recovery regulatory changes related to increasing regulatory certainty, structure resiliency, and other, yet to be identified opportunities.	N/A		Complete
Housing	H 2.1.4	Increased the allowable residential floor area in mixed-use projects from 50 percent to 80 percent	N/A		Complete
Housing	H 2.1.5	Shifted collection of affordable housing fees until near occupancy, rather than at permitting	N/A		Complete
Housing	H 2.1.6	Allowed small single room occupancy (SRO) projects as a permitted use and removed the existing 30-room limit for larger SRO projects	N/A		Complete
Housing	H 2.1.7	Allowed transitional and supportive housing in all zoning districts that allow single-family dwellings	N/A		Complete

Strategic Area	Ref Id	Potential Activities or Projects	Top Ten #	Related SP	Assessment
Housing	H 2.1.8	Analyzed roughly 16,000 possible housing units in the development pipeline countywide. Current analysis has been to identified high level status of projects to help determine those projects furthest along in the process. Further analysis is needed on a case by case basis with the developer and local jurisdiction as opportunities to participate are identified.	N/A		Complete
Housing	H 2.1.9	Consider opportunities for modernization and standardization of permitting to make it easier for developers to submit applications countywide	8-Expedited permitting for homeowners who are rebuiliding	HSC 3.3	In progress
Housing	H 2.1.10	Review higher density development opportunities within Urban Service Areas near jobs and transit, as provided in the General Plan, by considering a workforce housing combining zone district(s)	N/A	HSC 3.1?	Complete
Housing	H 2.1.11	Update Specific Plans, fee studies, and other planning documents to support meeting regional housing needs	N/A		Complete
Housing	H 2.1.12	Inform the General Plan Update process regarding issues related to respond to regional housing needs, hazard mitigation, and resiliency	N/A		Complete
Housing	H 2.1.13	Develop for consideration additional housing initiatives that may become apparent after the current round of initiatives have been implemented; on-going cycles of regulatory updates allows the regulations to evolve with the needs and desires of the community	N/A		Complete
Housing	H 2.2.1	Increased the maximum size of accessory dwelling units (ADUs) to 1,200 square feet	N/A		Complete
Housing	H 2.2.2	Reduced fees on smaller ADUs to encourage smaller units that are affordable by design	N/A		Complete
Housing	H 3.1.1	Facilitate construction hardening techniques appropriate for wildfire/urban interfaces and seismic retrofits for rebuilding and existing homes through education and grant programs. Seek Hazard Mitigation Grant for provide assistance for structures at risk of wildfires within high risk areas. Seek Hazard Mitigation Grant for provide assistance for seismic retrofits within high risk areas.	3-Facilitate construction hardening techniques appropriate for wildfire urban interfaces (WUI) and seismic retrofits for rebuilding and for existing homes through education and grant programs	CAR 1.1	Complete

Strategic Area	Ref Id	Potential Activities or Projects	Top Ten #	Related SP	Assessment
Housing	H 3.1.2	Help property owners navigate vegetation management opportunities through partnership with Fire Safe Sonoma and similar programs	5-Help property owners navigate vegetation management opportunities through partnership with Fire Safe Sonoma and similar programs	CAR 1.2 CAR 1.3	Complete
Housing	H 3.1.3	Advocate for funding opportunities for private property vegetation management to complement creating safe zones around homes in high risk areas	5-Help property owners navigate vegetation management opportunities through partnership with Fire Safe Sonoma and similar programs		Complete
Housing	H 3.2.1	Facilitate climate positive construction techniques for building/rebuilding homes through consultation and project planning assistance from the Energy and Sustainability Division of General Services	N/A		Complete
Housing	H 3.2.2	Facilitate building/rebuilding housing with clean energy programs through Sonoma Clean Power grant program	N/A		Complete
Housing	H 4.1.1	Continue Resiliency Permit Center to expedite fire recovery permits	8-Expedited permitting for homeowners who are rebuiliding		Complete
Housing	H 4.2.1	Seek Federal, State, and other funding to assist rebuilding gaps for those seeking to rebuild after the fires	N/A		Complete
Housing	H 4.3.1	Facilitate navigation assistance, including navigation to financial advising, insurance claim assistance, and professional building services for those seeking to rebuild from the fires in partnership with the ROC Sonoma County Recovery Center	N/A		Not pursued
Housing	H 4.4.1	Continue to advocate for assistance with insurance issues with the State	6-Continue to advocate for substantive changes to insurance regulations		Complete
Housing	H 5.1.1	Continue process to secure a housing developer for 2150 W College	N/A		Complete
Housing	H 5.1.2	Continue process to develop housing at Roseland Village	N/A		Complete

Strategic Area	Ref Id	Potential Activities or Projects	Top Ten #	Related SP	Assessment
Housing	H 5.1.3	Continue efforts to repurpose/sell the Chanate campus as allowed under California statute	N/A		Complete
Housing	H 5.1.4	Explore the potential for housing as part of a mixed-use development on the County Administration Center property	N/A		Complete
Housing	H 5.2.1	Continue to identify possible housing opportunities on other County-owned land	N/A		In progress
Housing	H 5.3.1	Evaluate the need for construction worker housing and whether opportunities exist on County owned properties	N/A		Complete
Natural Resources	NR 1.1.1	Assess fire impacts to carbon storage and identify carbon-wise options for fuel load reductions.	N/A	CAR 1.2 CAR 5.1 CAR 5.2	Complete
Natural Resources	NR 1.1.2	Consider fuel and fire break benefits in identifying potential forest, woodland, and shrubland land acquisitions, conservation easements, and/or development right transfers.	N/A		Complete
Natural Resources	NR 1.1.3	Assess fuel risks and tree mortality along public right of way in northwest Sonoma County to prioritize treatment locations.	N/A	RI 3.1	Complete
Natural Resources	NR 1.1.4	Collaborate to create and maintain a decision support resources that gather relevant scientific base data, human and ecosystem assets at risk, driving factors controlling fire hazards that can be accessible to public and private decision makers as they identify and prioritize fuel load and other resiliency management actions.	5-Help property owners navigate vegetation management opportunities through partnership with Fire Safe Sonoma and similar programs		Complete
Natural Resources	NR 1.1.5	Based on best available science, consider designating various forest fuel management land use overlays that could impose restrictions to improve community safety.	N/A	CAR 5.1	Complete
Natural Resources	NR 1.1.6	Based on best available science, consider designating various forest fuel management land use overlays that feature incentives to improve community safety.	N/A	CAR 5.1	Complete

Strategic Area	Ref Id	Potential Activities or Projects	Top Ten #	Related SP	Assessment
Natural Resources	NR 1.2.1	Implement preventative fuel load reduction and fuel breaks along public road rights-of-way, according to priorities informed by NR 1.1.	N/A	RI 3.1	Complete
Natural Resources	NR 1.2.2	Coordinate expedited thinning, burning and grazing projects to reduce fuel loads on properties owned or managed by the County and Special Districts, according to priorities informed by NR 1.1.	N/A	CAR 1.3	Complete
Natural Resources	NR 1.2.3	Collaborate to identify and implement fuel breaks in upper Mark West Creek watershed.	N/A		Complete
Natural Resources	NR 1.2.4	Provide supportive guidance to private property owners and advocate for improved technical, financial, and regulatory conditions to faciliate forest management via multiple strategies and methods that provide ecological and public safety benefits to the community.	5-Help property owners navigate vegetation management opportunities through partnership with Fire Safe Sonoma and similar programs	CAR 1.2	Complete
Natural Resources	NR 1.2.5	Assist and support increased opportunities for fuel load reduction on private and public lands using grazing (including demonstration projects and updated guidance from Certified Rangeland managers).	5-Help property owners navigate vegetation management opportunities through partnership with Fire Safe Sonoma and similar programs	CAR 1.2 CAR 1.3	Complete
Natural Resources	NR 1.2.6	Encourage the potential creation of volunteer, community-based land stewardship associations (e.g., Prescribed Burn Associations, Grazing Cooperatives), particularly in vulnerable rural areas with high fuel loads.	5-Help property owners navigate vegetation management opportunities through partnership with Fire Safe Sonoma and similar programs	CAR 1.2	Complete
Natural Resources	NR 1.2.7	Management of dead and dying Bishop Pine on the Sonoma Coast for fuel load reduction and ecosystem restoration.	N/A	CAR 1.2	Complete
Natural Resources	NR 1.2.8	Assist private property owners with burned parcel revegetation management to promote healthy vegetation structure and density over time.	N/A		Complete

Strategic Area	Ref Id	Potential Activities or Projects	Top Ten #	Related SP	Assessment
Natural Resources	NR 1.3.1	Promote opportunities for landowners and the general public to gain understanding of cultural, economic, and environmental issues about forest stewardship activities as part of demonstration and/or implementation efforts.	N/A	CAR 1.2	Complete
Natural Resources	NR 1.3.2	Participate in the Governor's Forest Management Task Force (FMTF), the Rural County Representatives of California (RCRC), and the North Coast Resource Partnership (NCRP). Our participation will elevate our profile, keep us up-to-date on regulatory, funding, and policy issues, and capitalize on lessons learned elsewhere.	N/A		Complete
Natural Resources	NR 1.3.3	Evaluate the potential for traditional markets, regulations, and innovative means to improve the health and resilience of Sonoma County forest ecosystems, and provide recommendations that could include local or regional-scale governance structures, tax or fee funding, commercial activities, and landowner cooperative efforts.	N/A		Complete
Natural Resources	NR 1.3.4	Assess the potential for improved local-regional commercial markets in small wood biomass and related emerging vegetation management/carbon storage methods.	N/A		Not pursued
Natural Resources	NR 2.1.1	Provide technical and resource information to landowners within burned watersheds regarding prevention of erosion, sedimentation, and water quality impairment that may be relevant for approximately five years post-fire.	N/A		Complete
Natural Resources	NR 2.1.2	Assist private property owners with containment BMPs to minimize the risk of debris and toxic material runoff to streams and rivers in early 2018, and with erosion and sediment control BMP installations and maintenance over approximately five subsequent rainy seasons.	N/A		Complete
Natural Resources	NR 2.1.3	Assess post-fire stream channel stability and vulnerability to potential secondary fire hazards due to potential flooding, erosion, and sedimentation, and debris flows for approximately five years post-fire.	N/A		Complete
Natural Resources	NR 2.1.4	Monitor burned public land native vegetation recovery, erosion and sedimentation risks, invasive/noxious species establishment to prioritize and implement remedial efforts as needed to minimize hazards.	N/A		Complete
Natural Resources	NR 2.1.5	Assist private property owners in areas affected by the October 2017 with evaluation of burned vegetation, residual fuel loads, invasive/noxious species.	N/A		Complete

Strategic Area	Ref Id	Potential Activities or Projects	Top Ten #	Related SP	Assessment
Natural Resources	NR 2.1.6	Assess, design and implement stabilization and re-vegetation needs on Hood Mountain sites burned or damaged during fire-fighting to prevent flooding, erosion, and debris flows.	N/A		Complete
Natural Resources	NR 2.1.7	Assist with/request mapping and prioritization of vulnerable hillslopes and/or earthen dams within burn areas	N/A		Complete
Natural Resources	NR 2.1.8	Support manure management planning for private equine properties within burned watersheds.	N/A		Not pursued
Natural Resources	NR 2.1.9	Collaborate to provide guidance and support funding efforts for owners of individual or shared private roads and bridges with post-fire erosion and sediment control.	N/A		Complete
Natural Resources	NR 2.2.1	Prioritize fuel load reduction benefits as ranking criteria in the storm water resource planning process.	N/A		Complete
Natural Resources	NR 2.2.2	Support invasive species control and management on private lands disturbed by the fires and/or fire-fighting efforts. Conduct outreach with pest control businesses to ensure compliance with applicable pesticide regulations within the fire areas during rebuilding and vegetation recovery.	N/A		Complete
Natural Resources	NR 2.2.3	Map potential riparian (and shoreline) buffers of adequate width, length, hydrology, soils and vegetation to provide effective fuel breaks, flood conveyance and groundwater recharge. Include all functional low fuel load/high moisture land uses (e.g., storm water basins or water storage ponds; irrigated fields, pastures, or recreation facilities, native riparian, wetlands, or managed grasslands)	N/A	CAR 5.1	Complete
Natural Resources	NR 2.2.4	Apply fire and drought research to our local setting, offer trainings, and facilitate implementation of resilient landscaping principles as the fire-damaged areas recover and rebuild.	N/A		Complete
Natural Resources	NR 2.2.5	Collaborate with qualified public entities, researchers, and NGOs to identify and prioritize stream corridor and/or other open space parcels that would contribute to a network providing resiliency to future fire, floods, and drought.	N/A	CAR 5.1	Complete
Natural Resources	NR 2.2.6	Evaluate policies and regulatory framework that could facilitate future acquisition (in fee title/easement with transfer of development rights) of parcels suitable for integration in multi-benefit green breaks by public agencies or NGOs qualified to assume management responsibility.	N/A	CAR 5.1	Complete

Strategic Area	Ref Id	Potential Activities or Projects	Top Ten #	Related SP	Assessment
Natural Resources	NR 2.2.7	Evaluate opportunities to work with willing sellers to purchase (in fee title/easement with transfer of development rights) of parcels suitable for integration in multi-benefit green breaks by public agencies or Non-Governmental Organizations qualified to assume management responsibility.	N/A	CAR 5.1	Complete
Natural Resources	NR 2.3.1	Prioritize easements and acquisitions within the WUI and areas affected by 2017 fires that have appropriate ecosystem and fire hazard reduction benefits.	N/A		Complete
Natural Resources	NR 2.3.2	Gather, review, and describe applicable policies, practices, and regulations from similar regions that are successful in providing fire and flood resiliency for natural resources/working lands.	N/A	CAR 5.1	Complete
Natural Resources	NR 2.3.3	Coordinate to consider both ecological and emergency access requirements for long-term management along fire-fighting scars on parks and other public lands within the burned zone.	N/A		Complete
Natural Resources	NR 2.3.4	Pursue cooperative vegetation management planning in vicinities/neighborhoods with several jurisdictions (e.g., Oakmont)	5-Help property owners navigate vegetation management opportunities through partnership with Fire Safe Sonoma and similar programs		Complete
Natural Resources	NR 2.3.5	Evaluate and consider expansion and adaptation of wildland urban interface (WUI) and community separator planning concepts to include possible 'green breaks' with multiple benefits for natural resources and communities.	N/A	CAR 5.1	Complete
Natural Resources	NR 2.4.1	Coordinate with partners regarding planning and implementation of multi-benefit stream rehabilitation/restoration projects on public and private lands.	N/A		Complete
Natural Resources	NR 2.4.2	Identify existing hazard trees on public land suitable for beneficial reuse as Large Woody Debris (LWD) in aquatic habitat restoration projects and facilitate their storage and distribution to appropriate agencies and organizations.	N/A		Complete

Strategic Area	Ref Id	Potential Activities or Projects	Top Ten #	Related SP	Assessment
Natural Resources	NR 2.4.3	Work with public and private partners to improve preparedness for water quality Best Management Practice (BMP) deployment in future emergencies; develop informal agreements regarding materials, methods, working relationships, responsibilities and geographic coverages to help address potential BMP needs on private lands.	N/A		Complete
Natural Resources	NR 2.4.4	Collaborate with adjacent landowners to improve management practices that could result in enlarged, effective multi-benefit buffers around parks and other public lands.	N/A	CAR 1.2	Complete
Natural Resources	NR 2.4.5	Consider expanding stream maintenance activities in public responsibility reaches to foster flood conveyance, protect water quality and aquatic habitat, and provide fuel breaks.	N/A		Complete
Natural Resources	NR 3.1.1	Engage the general public and specific stakeholder groups in physical and virtual visits to burned lands, via Nature Heals series and fire interpretive trail(s), along with visits to similar vulnerable lands for comparison.	N/A		Complete
Natural Resources	NR 3.1.2	Conduct focused landowner and community outreach and conversation about fire risks, fuel reduction, and forest management within the water supply priority watershed of Lake Sonoma.	7-Engage the community to raise awareness about how to prepare and plan ahead for disasters		Complete
Natural Resources	NR 3.1.3	Participate in reporting post-fire natural resources monitoring data results and interpretations via a range of platforms, in culturally relevant ways, addressing broad audiences as well as specific stakeholder groups.	N/A		Complete
Natural Resources	NR 3.1.4	Facilitate public access to the improved rainfall, runoff, and natural hazards monitoring network (e.g., Sonoma OneRain), to improve awareness and knowledge of recovery status and secondary hazard risks in the burned areas.	N/A		Complete
Natural Resources	NR 3.1.5	Increase the integration of the weather, streamflow, water quality and fire detection systems (e.g., cameras) monitoring network with planning and permitting of forest and stream management actions.	N/A	CAR 2.1	Complete
Natural Resources	NR 3.1.6	Expand citizen-scientist participation in data collection for on-going natural resources monitoring and/or event response and recovery documentation (including public schools, 4-H or other youth programs).	N/A		In progress
Natural Resources	NR 3.1.7	Use inspection and enforcement activities as opportunities to inform and educate regarding required and recommended land, vegetation, soil and water management practices.	N/A		Complete

Strategic Area	Ref Id	Potential Activities or Projects	Top Ten #	Related SP	Assessment
Natural Resources	NR 3.1.8	Perform outreach and education to inform public about ecological importance of forests and the critical role (and native cultural history) related to prescribed and managed burning and grazing.	7-Engage the community to raise awareness about how to prepare and plan ahead for disasters		Complete
Natural Resources	NR 3.2.1	Contribute to field assessments and analysis of monitoring and remote sensing data to assess fine-scale burn severity, vegetation mortality, carbon loss, slope stability, erosion and sedimentation, and stream channel response to fire damage.	N/A		Complete
Natural Resources	NR 3.2.2	Research potential future fire hazards to water supply / water quality via possible contamination of the natural filtration provided by the gravels underlying the Russian River.	N/A		Complete
Natural Resources	NR 3.2.3	Conduct post-fire field and modeling research on soil, runoff, and debris flow hazards to assess variability between geologic units and vegetation types in Sonoma County; support improved secondary hazard forecast modeling.	N/A		Complete
Natural Resources	NR 3.2.4	Conduct and collaborate on studies evaluating how initial land use/vegetation type and condition affected fire damage and recovery progress, featuring impacted public and protected lands as case studies.	N/A		Complete
Natural Resources	NR 3.2.5	Estimate the economic value of ecosystem services lost due to the 2017 fires to assist with cost/benefit analysis of various policy and planning decisions, and support funding requests.	N/A		Complete
Natural Resources	NR 3.2.6	Fill key data gaps regarding ecosystem services valuations that can guide prioritization of forest management actions and assist in choosing/pursuing various organizational options (cooperatives; special districts; Joint Powers Authority; Marketing Order, etc.)	N/A		Complete
Natural Resources	NR 3.3.1	Incorporate watershed resiliency and natural resource priorities in the Agriculture + Open Space District's Vital Lands Initiative.	N/A	CAR 5.1	Complete
Natural Resources	NR 3.3.2	Conduct supplemental studies and mapping to support updates to the seismic hazards of the Rodgers Creek Fault zone for the update to the LHMP	N/A		Complete
Natural Resources	NR 3.3.3	Explore modifications to County Code and Ordinances that will advance Natural Resources resiliency and community safety.	N/A		Complete
Natural Resources	NR 3.3.4	Highlight watershed resiliency and natural resource priorities in the General Plan update.	N/A	CAR 5.1	Complete
Natural Resources	NR 3.3.5	Incorporate multibenefit projects for watershed resiliency and natural resource priorities in updates to the Storm Water Resources Plans (Russian River and Southern Sonoma County watersheds)	N/A		Complete

Strategic Area	Ref Id	Potential Activities or Projects	Top Ten #	Related SP	Assessment
Natural Resources	NR 3.3.6	Coordinate and collaborate to craft environmentally responsible conservation and mitigation for listed species and wetlands/waters of Sonoma County with programs, policies and mitigation strategies that reduce development uncertainty while protecting natural resources (e.g., Regional Conservation Investment Strategies Program, Habitat Conservation Plan, or other local plan updates).	N/A	RI 5.2	Complete
Natural Resources	NR 3.4.1	Use reporting about the roles of natural resources relative to the 2017 fires (positive and negative) to prompt awareness about wildfire, flooding, and drought risk and resiliency.	N/A		Complete
Natural Resources	NR 3.4.2	Engage with Tribes to gather their interpretations of recent fire patterns and damage, and solicit guidance reflecting native cultural practices of vegetation management.	N/A		Complete
Natural Resources	NR 3.4.3	Continue to collaborate with public and private partners to improve the consistency of natural resource management information, avoid duplication of efforts, and increase outreach extent and effectiveness.	7-Engage the community to raise awareness about how to prepare and plan ahead for disasters	CAR 5.1	Complete
Safety Net Services	SN 1.1	Enhance capacity to manage disaster shelters with increased training opportunities and collaboration with community volunteer partners and jurisdictions.	N/A		Complete

Strategic Area	Ref Id	Potential Activities or Projects	Top Ten #	Related SP	Assessment
Safety Net Services	SN 1.2	Develop a plan to ensure available resources and services at disaster shelter are accessible to non-English speaking and/or undocumented residents.	N/A	HSC 2.3	Complete
Safety Net Services	SN 1.3	Explore creation of contingency contracts with eligible food providers to provide healthy and nutritious food services during a disaster.	N/A		Complete
Safety Net Services	SN 1.4	Consider development of a contingency contract for coordination of food providers during an emergency, including an inventory and mapping of local food resources available throughout the county and nationally during disasters.	N/A		Complete

Strategic Area	Ref Id	Potential Activities or Projects	Top Ten #	Related SP	Assessment
Safety Net Services	SN 1.5	Provide re-employment assistance for workers who have lost their jobs because employers' businesses were destroyed or impacted by fires.	N/A		Complete
Safety Net Services	SN 1.6	Continue housing-related programs in Health and Human Services, including applying for appropriate housing grants.	N/A	CAR 2.2 HSC 3.1 HSC 3.2 HSC 4.1 HSC 4.2	Complete
Safety Net Services	SN 1.7	Utilize funding from the California Office of Emergency Services to support housing efforts for victims of elder abuse and neglect.	N/A		Complete

Strategic Area	Ref Id	Potential Activities or Projects	Top Ten #	Related SP	Assessment
Safety Net Services	SN 1.8	Pursue education and outreach opportunities to inform residents on public health disaster preparedness, with a focus on individuals with disabilities and others with access and functional needs, including individuals with limited English proficiency or non-English speaking.	7-Engage the community to raise awareness about how to prepare and plan ahead for disasters	HSC 5.5 RESJ 4.1 RESJ 4.2 RESJ 4.3	Complete
Safety Net Services	SN 1.9	Develop a plan to set up emergency childcare facilities to allow emergency responders and community members to continue critical work needs.	N/A		Not pursued
Safety Net Services	SN 2.1	Continue to provide crisis counseling, available county-wide through California HOPE, for residents affected by the fires.	N/A		Not pursued
Safety Net Services	SN 2.2	Partner with mental health professional associations, healthcare providers, funders, and nonprofits, to identify gaps in and ensure continuity of services.	N/A	HSC 1.2	Complete
Safety Net Services	SN 2.3	Create a plan that addresses the short- and long-term integration of trauma-informed care in the community throughout various institutions, including schools, behavioral health services, and case management.	N/A		Complete
Safety Net Services	SN 2.4	Create communal healing spaces that open the conversation and destigmatize trauma, including town halls, healing clinics, or community events.	N/A		Not pursued
Safety Net Services	SN 3.1	Strengthen Accessing Coordinated Care & Empowering Self Sufficiency (ACCESS) Sonoma County Initiative's capacity to coordinate care delivery, inc	N/A	HSC 5.2	Complete
Safety Net Services	SN 3.2	Develop a technology tool to enable cross-departmental coordination and assessment of improvements in the health, well-being and self-sufficiency of high needs clients.	N/A	HSC 1.2 HSC 1.3 HSC 2.1 HSC 2.2 HSC 4.4	Complete
Safety Net Services	SN 3.3	Expand "one-stop-shop" opportunities for residents to receive updated information and resources needed for recovery, which includes navigation assistance for financial advising, insurance claims, and rebuilding for those seeking to rebuild from the fires.	10-Develop a one-stop shop resource center		Complete
Safety Net Services	SN 3.4	Identify roles and responsibilities of community partners and the County as they relate to recovery activities.	N/A		Complete

Strategic Area	Ref Id	Potential Activities or Projects	Top Ten #	Related SP	Assessment
Safety Net Services	SN 3.5	Enhance services and capacity of 211 Sonoma County.	9-Enhance the 2-1-1 system	HSC 5.5	Complete
Safety Net Services	SN 3.6	Partner with community assessments and surveys and utilize existing community data to inform ongoing recovery priorities.	N/A		Complete
Safety Net Services	SN 3.7	Partner with community providers (hospitals, clinics, skilled nursing facilities, non-profits, faith-based organizations, etc.) to develop collaborative disaster planning and preparedness efforts.	N/A		Complete
Safety Net Services	SN 4.1	Create a comprehensive community needs assessment using a vulnerability methodology that assesses disparities and needs related to health, well-being and self-sufficiency.	N/A	HSC 1.3 HSC 2.3	Complete
Safety Net Services	SN 4.2	Develop principles and guidelines to launch implementation of performance-based contracting to increase efficiencies and effectiveness of safety net service delivery.	N/A	HSC 2.1 OE 1.5	Complete
Safety Net Services	SN 4.3	Leverage and utilize tools offered by the Government Alliance on Race and Equity network to achieve racial equity and advance opportunities for all.	N/A	RESJ 3.1	Complete