

## **EXHIBIT A**

### **Article XXVI. - Living Wage.**

#### **Sec. 2-373. - Short title.**

This article shall be known as the county of Sonoma "Living Wage Ordinance."

#### **Sec. 2-374. - Purpose.**

The purpose of this article is to implement a policy to help low wage workers earn an hourly wage that is sufficient to live with dignity and to achieve economic self-sufficiency. The county contracts with many businesses and organizations to provide services to the public, and provides financial assistance to a variety of entities for the purpose of promoting economic development and job growth. Such public expenditures should also be spent to set a community economic standard that permits workers to live above the poverty level. Ensuring that workers on county contracts and other county-assisted initiatives are adequately paid, obtain certain benefits and protections, and are afforded other minimum employment standards serves to ensure that the county obtains the quality, timely, and sustainable services, deliverables, and other benefits that are the purpose of the subject contracts and assistance agreements. The establishment of a living wage ordinance is one (1) component of a more comprehensive strategy to address poverty in Sonoma County. The board of supervisors finds that the use of county funds to provide living wage jobs will decrease poverty, increase consumer income, invigorate neighborhood businesses, and reduce the need for taxpayer-funded social service programs.

#### **Sec. 2-375. - Definitions.**

The following words and phrases, whenever used in this article shall have the meanings defined in this section unless the context clearly requires otherwise:

- (a) "Awarding authority" means the county department, officer, or agency that recommends or is otherwise responsible for the administration of a service contract.
- (b) "Business" means any individual, proprietorship, partnership, joint venture, corporation, limited liability company, trust, association, or other entity operated for profit that may employ individuals or enter into service contracts. "Business" does not include nonprofit organizations.
- (c) "County" the County of Sonoma, a political subdivision of the State of California.
- (d) "County economic development assistance recipient" means any person or entity which receives direct financial assistance from the county in the form of grants, loans, or loan guarantees, in-kind services, waivers of county fees, subsidized interests in real property, or other valuable consideration totaling one hundred thousand dollars (\$100,000.00) or more in any twelve-month period.

- (e) "Covered employer" means those persons and entities described in Section 2-376(a) of this article.
- (f) "Employee" means an individual employed by a covered employer, and who either:
  - (1) Performs direct services during any applicable pay period on work funded—either in whole or in part—pursuant to a service contract, as defined under this article, or in connection with a county economic development assistance agreement, unless said employee spends less than twenty percent (20%) or eight (8) hours per week of his or her work time on work arising from a service contract or in connection with a county economic development assistance agreement, including subcontracts arising thereunder, during the term of the covered service contract or county economic development assistance agreement; or unless said employee resides outside of the United States of America; or
  - (2) Is a “covered employee” as set forth in section 2-376.1.
- (g) "Nonprofit" means an organization described in Section 501(c) of the Internal Revenue Code of 1954 or any successor statute that is exempt from taxation under Section 501(c) of that code, or any nonprofit educational organization qualified under Section 23701(d) of the Revenue and Taxation Code or any successor statute.
- (h) "Service contract" means a contract for services, as defined under this article, entered or to be entered into by the county with (i) a business or other for-profit entity that involves an expenditure in excess of twenty-five thousand dollars (\$25,000.00) within any twelve-month period or (ii) a nonprofit entity that involves an expenditure in excess of fifty thousand dollars (\$50,000.00) within any twelve-month period. Where the same nonprofit entity or business or for-profit entity has or will have one (1) or more contract(s) with the county that, cumulatively, involve an expenditure in excess of the applicable threshold within a twelve-month period, each such contract shall be deemed a "service contract" for purposes of this article. For the purposes of this article, the term "service contract" includes franchises that provide services to the county.

The term "service contract" specifically does not include:

- 1. A contract subject to federal or state laws or regulations that would preclude application of the living wage requirement otherwise applicable pursuant to this article;
- 2. A regulatory franchise or a concessions agreement;
- 3. A public works contract wherein the prevailing wage requirements of Division 2, Part 7, of the California Labor Code apply, except as provided otherwise in Section 2-376(c)(8);
- 4. Community block grant contracts where the county acts as the fiscal liaison for public entities other than the county;
- 5. Emergency contracts, wherein unforeseen circumstances do not permit delay or allow for standard procurement procedures and require immediate action to meet imminent and serious public health, safety, welfare, or operational need.

- (i) "Service contractor" means an entity, business, individual, or any other person that enters into a service contract with the county except those contractors who enter into public works contracts governed by the California Public Contracts Code and subject to the prevailing wage requirements of Division 2, Part 7, of the California Labor Code, and except as provided otherwise in Section 2-376(c)(8).
- (j) "Services" means any professional, technical, or non-technical services provided under a service contract with the county.
- (k) "Subcontractor" means any person or entity, other than an employee, that enters into a contract with a service contractor or a county economic development assistance recipient to assist the service contractor or county economic development assistance recipient in the performance of a service contract or county economic development assistance agreement. The term "subcontractor" specifically includes personnel leasing agencies, temporary employee agencies, and other persons or entities, other than an employee, who supply personnel to a service contractor for the purpose of performing the services covered by a service contract or county economic development assistance agreement.

**Sec. 2-376. - Application of this article.**

- (a) Covered Employers. Unless exempt as set forth in subsection (b) below, the following are "covered employers" and shall comply with this article if they employ more than five (5) employees:
  - (1) For-profit service contractors that receive service contract(s) totaling twenty-five thousand dollars (\$25,000.00) or more from the county in a twelve-month period.
  - (2) Nonprofit service contractors that receive service contract(s) totaling fifty thousand dollars (\$50,000.00) or more from the county in a twelve-month period.
  - (3) All county economic development assistance recipients.
  - (4) Subcontractors of any of the persons or entities described in subparagraphs (1) through (3), above, provided that: (i) the subcontractors' employees are engaged in county funded services and (ii) the subcontractors have fifty thousand dollars (\$50,000.00) or more in annual gross receipts from all sources.
- (b) Exemptions—Entities or Businesses. The requirements of this article shall not apply to the following entities or businesses:
  - (1) Governmental entities and agencies, including, without limitation, cities, other counties, state agencies, and federally recognized tribes;
  - (2) Service contractors, county economic development assistance recipients, and subcontractors with fewer than six (6) employees;
  - (3) Nonprofit organizations with fewer than twenty-five (25) employees;

- (4) In-patient health and mental health providers, unless the county occupies seventy-five percent (75%) or more of their beds.
- (c) Exemptions—Employees. The requirements of this article shall not apply to the following employees:
- (1) An employee participating in a temporary job-training program approved by the county in which a significant component of the employee's training consists of acquiring specialized knowledge, abilities, skills, or job readiness.
  - (2) An employee employed on a seasonal project which does not exceed six (6) months in duration, except as set forth in Section 2-376.1.
  - (3) An employee who is hired as an intern where the intern is receiving academic credit or other non-monetary job training benefits.
  - (4) An employee who is a student while said employee is actively enrolled in school.
  - (5) Volunteers, including part-time firefighters and part-time firefighters with EMT certification, part-time paramedics, and part-time emergency medical technicians, provided there is no replacement or displacement of existing firefighter positions or employees.
  - (6) Participants in the Sonoma County Youth Ecology Corps program.
  - (7) Participants in the county's prisoner work release program.
  - (8) Employees of service contractors engaged on county public works projects subject to the requirements of Division 2, Part 7, of the California Labor Code, or any successor statute, when said code requires compensation greater than that required by this article.
  - (9) Employees who are standing by or on-call according to the criteria established by the Fair Labor Standards Act, 29 U.S.C. Section 201, or any successor statute. This exemption shall apply only during the time when the employee is actually standing by or on-call.
  - (10) Any disabled employee who (i) is covered by a current sub-minimum wage certificate issued to the employer by the U.S. Department of Labor; or (ii) would be covered by such a certificate but for the fact that the employer is paying a wage equal to or higher than the minimum wage.
  - (11) An employee for whom application of the requirements of this article is prohibited by state or federal law.
  - (12) An employee subject to a bona fide collective bargaining agreement where the waiver of the provisions of this article are set forth in clear and unambiguous terms in such an agreement.
- (d) Waivers. Waivers may be requested by any covered employer or by the county administrator on his or her own volition.
- (1) Request from Covered Employer. Any covered employer seeking waiver of any provision of this article must submit a written request to the county administrator or his or her designee who may recommend a waiver to the board of supervisors. The waiver

request shall provide a detailed explanation of the covered employer's particular hardship and shall do all of the following:

- a. Set forth the reasons for the covered employer's inability to comply with the provisions of this article, including a complete cost accounting for the proposed work to be performed under a service contract or in connection with the economic development assistance sought, including wages and benefits to be paid all employees, as well as an itemization of the wage and benefits paid to the five (5) highest paid individuals employed by said covered employer.
  - b. Demonstrate that the reasons for the waiver are otherwise consistent with county policies and that the waiver is not merely to replace or displace existing positions or employees or to lower the wages of current employees.
- (2) Recommendation From County Administrator. In addition, the county administrator may independently recommend that the board of supervisors approve waivers, either with or without conditions, to any of the requirements and regulations set forth in this article where any of the following conditions exist:
- a. The services to be provided are available from a single source and meeting the requirements of this article would cause that source a demonstrated economic hardship; or
  - b. The exception is necessary to provide emergency services essential to mitigate or prevent possible threats to public safety or public health for a limited period of time; or
  - c. All bidders for the service to be provided would suffer demonstrated economic hardships complying with the requirements of this article and none of the bidders propose that they can comply with those requirements; or
  - d. Any other circumstances that the board of supervisors finds advances the policy underlying the adoption of this article or to be in the public interest.
- (3) Findings. Waivers from the article are disfavored and will be granted only where the balance of competing interests weighs clearly in favor of granting the waiver. The board of supervisors may grant a waiver only upon a finding and determination that:
- a. The covered employer seeking the waiver has demonstrated economic hardship and the requested waiver will further the interests of the county in providing training positions which will enable employees to advance into permanent living wage jobs or better; or
  - b. One (1) of the requisite conditions set forth in subparagraph (2) of this subsection (d) exists to justify the grant of a waiver.

No waiver shall be granted if the effect of the waiver is to replace or displace existing positions or employees or to lower the wages of current employees.

## **Sec. 2-376.1 Application to Certain Leases and Other Uses of County Property**

- (a) “Covered employer” shall also include the following, and such entities shall comply with this article as to the “covered employees” defined below, if such entity, or a wholly-controlled or -controlling corporate entity, employs more than twenty-five (25) employees, wherever located, and in the preceding calendar year had more than \$350,000 in annual gross receipts from any source:
- (1) Lessees, licensees, renters, or operators of or at county real property, defined as any person or entity who is party to a lease, license, “operating agreement,” rental agreement, permit or other written agreement for use of or operation at any county real property;
  - (2) Concessionaires on any county real property, other than a utility or state law franchisee;
  - (3) Sublessees, sublicensees, sub-operators, sub-concessionaries, and other lower tier entities taking rights to occupy or use county real property through a covered employer under subsections (a)(1) or (a)(2) herein;
  - (4) Personnel leasing agencies, temporary employee agencies, and other persons or entities, who supply personnel at any county real property to or for a covered employer under subsections (a)(1), (a)(2), or (a)(3) herein;
  - (5) Subcontractors and any other service providers contracted to provide any primary, regular, or recurring service(s) at any county real property to a covered employer under subsections (a)(1), (a)(2), (a)(3) or (a)(4) herein, unless said services are solely ancillary or incidental.
- (b) For purposes of this section, “covered employee” means any employee, unless exempt in accordance with Sections 2-376(c) or 2-376.5, who performs services or work on the county property that is the subject of the agreement, unless said employee spends less than either twenty percent (20%) of his or her work time, or eight (8) hours per week, whichever is less, on work at the subject property, averaged over the shorter of either the term of the applicable county property agreement or the entire calendar year.
- (c) This section shall not apply:
- (1) Arising out of any easement, encroachment permit, deed, mortgage or bond indenture;
  - (2) Arising out of any right of entry or permit to any public utility or to any other person for purposes of disaster response or mitigation activities;
  - (3) To agreements for short-term, invite-only uses that are personal or familial celebrations, as determined by the site administrator;
  - (4) Arising solely out of any Airport ground transportation permit or agreement to allow commercial vehicle activity issued under Sonoma County Code Chapter 3, Article IV. - Commercial Vehicle Operations. This exception shall not extend to nor exclude any rental vehicle lessee, concessionaire, or operator otherwise covered by this section or article;
  - (5) To any governmental entities and agencies, including, without limitation, cities, other counties, state agencies, and federally recognized tribes;

- (d) Notwithstanding any of the general exemptions set forth in Sections 2-376(c) and 2-376.5, all temporary or seasonal workers employed by the Sonoma County Fairgrounds operator shall be paid at least the applicable living wage rate in accordance with Section 2-377. Except as to its contracted services providers and lessees otherwise covered by this section, no other provisions of this article shall apply to the Sonoma County Fairgrounds operator at the county fairgrounds, including with regard to its vendors, concessionaires, or permanent employees.

**Sec. 2-376.5. - Additional provisions regarding nonprofits.**

In addition to or in lieu of the exemptions set forth in Section 2-376(c), the requirements of this article shall not apply to the following employees of a nonprofit service contractor:

- (1) An employee employed on a temporary or seasonal project which does not exceed twelve (12) months in duration, including, without limitation, internships where the intern is receiving academic credit or other non-monetary job training benefits, except as set forth in Section 2-376.1.
- (2) An employee employed by the California Conservation Corps or by community conservation corps certified by the California Conservation Corps pursuant to Section 14507.5 of the California Public Resources Code or any successor statute.
- (3) A part-time employee who voluntarily declines full time work for personal reasons (e.g. retired seniors who only want to work a few hours, full-time students, or similar).
- (4) An employee employed in an overnight position where the employee is compensated to engage in employer-authorized sleep-time at the worksite.
- (5) An employee whose compensation is funded by a federal program that dictates the wages to be paid the employee.

**Sec. 2-377. - Living wage requirements.**

- (a) Payment of Living Wage. Covered employers shall pay employees no less than a living wage as set forth in this article. The living wage requirements imposed by this article shall be binding upon the assignees and successors in interest of any service contractor, county economic development assistance recipient, or subcontractor to which this article applies.
- (b) Rate. Covered employers shall pay employees no less than the living wage rate for the time those employees are engaged in providing services to or funded by the county, or working at a county property, as applicable. As used in this section, the "living wage" means the most current adopted rate (eighteen dollars and ten cents (\$18.10) per hour, as of January 1, 2024), if the covered employer does not provide health benefits. The living wage is subject to adjustment as provided in subsection (d) of this section.
- (c) Credit for Health and Retirement Benefits. A covered employer who contributes towards the provision of either (i) health care benefits for the employee and his/her dependents or (ii) a retirement plan for the employee and his/her dependents shall have up to one dollar and fifty cents (\$1.50) credited toward its compliance with the living wage. A covered employer who

contributes towards the provision of both (i) health care benefits for the employee and his/her dependents and (ii) a retirement plan for the employee and his/her dependents shall have up to three dollars (\$3.00) credited toward its compliance with the living wage. The covered employer must provide written proof of the provision of such benefits to the county during the contracting process.

- (d) Adjustments. The required living wage rate shall automatically be adjusted annually, upwards only, at the same rate as the annual cost of living increase, if any, during the preceding year in the Consumer Price Index for all urban consumers in the San Francisco-Oakland-San Jose Consolidated Metropolitan Statistical Area, as published in October of each year by the U.S. Department of Labor, Bureau of Labor Statistics. Adjustments shall take effect on July 1 of each year. Notwithstanding, the county administrator and the board of supervisors may each elect to cancel, postpone, or take any other action with regard to any wage adjustment, based on consideration of the County's budgetary situation, the prevailing financial conditions and general economic health of the county, and the economy in general. In such event, the county administrator shall provide notice to the board of supervisors and issue appropriate notices and advisements to all county departments and contractors. Notwithstanding, no later than after every third adjustment and prior to the next adjustment due, the board of supervisors shall receive a report and consider any other adjustments to the living wage rate, taking account of all circumstances and other pertinent information deemed relevant by the Board. Any such adjustment shall be adopted by Board resolution and the applicable living wage rate, and any other conditions or terms with regard thereto, shall be as set forth therein.
- (e) County Employees. For the limited purposes of the requirement to pay the living wage rate, the county shall pay at least the applicable living wage rate to all its employees, excepting full or part-time county employees who are in student aide or seasonal job classifications and any employees subject to a bona fide collective bargaining agreement where the waiver of this article is expressly set forth in such an agreement. No other provision of this article shall apply to county employees or be interpreted to extend any other employment benefit to any county employee.

#### **Sec. 2-378. - Bidding preference.**

A five percent (5%) bidding preference shall be provided to any potential covered employer who certifies that at least fifty percent (50%) of the workforce that will be used to perform the service contract or who will be engaged in work activities on the subject county property will be Sonoma County residents. Said bidding preference shall be applied in accordance with the procedures set forth in the county's local preference policy for services, or otherwise as appropriate for the subject solicitation.



### **Sec. 2-379. - Required language for all contracts.**

Except for contracts and other agreements with governmental entities and agencies, including cities, other counties, state agencies, and federally recognized tribes, all agreements subject to this article shall contain the following paragraph or substantially similar language, modified as applicable for the type of agreement:

The [contractor/franchisee/ recipient/lessee/user] shall comply with any and all federal, state, and local laws—including, but not limited to the county of Sonoma living wage ordinance—affecting activities under this [contract/franchise/lease/agreement]. Without limiting the generality of the foregoing, the [contractor/franchisee/ recipient/lessee/user] expressly acknowledges and agrees that this Agreement [is / may be] subject to the provisions of Article XXVI of Chapter 2 of the Sonoma County Code, requiring payment of a living wage to covered employees. Noncompliance during the term of the Agreement will be considered a material breach and may result in termination of the Agreement or pursuit of other legal or administrative remedies.

### **Sec. 2-380. - Contractor compliance.**

- (a) During the term of an agreement subject to this article , the covered employer shall maintain documentation demonstrating that each employee employed any percentage of time on county financed activities is: (1) being compensated at no less than the living wage rate as required by this article, or is otherwise exempt pursuant to the provisions of this article, and (2) for those employees being compensated at the lower rate with benefits specified in Section 2-377, subsection (c), documentation must be maintained demonstrating that each such employee was provided the applicable benefits. Such documentation must be retained for at least two (2) years following completion or termination of the covered agreement. County representatives shall be permitted to review and make copies of such documentation at all reasonable times during agreement term or following completion or termination of the subject agreement.
- (b) Covered employers shall provide a written notice, in form and content as specified by the county, to each employee who is engaged in work on an agreement subject to this article. A copy of the notice must be provided to all employees and must be posted at all physical work places prominently in all languages spoken by at least twenty-five percent (25%) of the workforce.
- (c) Responsible Bidder. Covered employers are subject to and will be selected in accordance with the responsible bidder provisions set forth in the county's purchasing policies and procedures. As part of any bid, proposal, or application for a contract or agreement potentially covered by this article, the bidder, proposer, or applicant shall certify to county, in form issued by the purchasing agent, indicating the following:
  - (1) Whether it is debarred, suspended, proposed for debarment, declared ineligible, or voluntarily excluded from receiving federal or state funds or from participation in any public agency contracting opportunity;

(2) Whether it has received or been subject to any wage, hour, workplace safety, environmental or consumer protection charges, criminal or civil complaints, citations or findings of violation of law or regulation by any regulatory agency or court, within the last ten years, including but not limited to by California Department of Fair Employment and Housing, Occupational Safety and Health Agency, Department of Industrial Relations (Labor Commissioner), or the federal Environmental Protection Agency; and

(3) Any other information or qualification required by the purchasing agent.

(d) Part Time Hours.

(1) If a covered employer has additional hours of work to provide in job positions for workers covered under this article, then the covered employer shall make best efforts to offer those hours of work first to existing, qualified part-time workers before hiring additional part-time workers or subcontractors. The foregoing shall not be construed to require any employer to offer overtime work paid at a premium rate nor to constrain any employer from offering such work. Covered employers shall seek to maximize the number of full-time job positions relative to part-time or subcontracted positions except as precluded by business necessity. "Full-time" for purposes of this section shall mean at least 32 hours per week.

Upon request and to the satisfaction of the county, a covered employer shall demonstrate to the county that it has made good faith efforts to comply with this provision.

Nothing herein shall be construed as encouraging or requiring any employer to discharge part-time workers hired prior to public notice of the pendency of the ordinance to adopt this requirement.

(2) The county administrator and county purchasing agent shall develop and maintain policies and procedures to encourage and incentivize voluntary efforts by covered employers to maximize full-time employment of covered employees. Said policies and procedures shall include bid factor preferences for employers who can demonstrate high levels of full-time employees and full-time employment best practices.

(e) Paid Time Off.

(1) Covered employers shall provide at least one (1) hour of compensated time off for every twenty (20) hours worked for said employer or affiliated employer, up to twelve (12) paid days earned per year, for all covered employees who work at least ninety (90) days per year. Part-time employees shall accrue compensated time off at a rate proportional to full-time employees.

(2) Said compensated time and days shall be exclusive of and in addition to any paid or required holidays, and may be used for any reason allowed under state law for paid sick day leave. Compensated time and days may be labeled and used for other purposes, including vacation, so long as time accrues at the rates and in the manner specified herein and that it may be used entirely for sick leave.

- (3) Accrual shall commence on the first day of employment. Covered employees shall be entitled to use accrued time no later than on the ninetieth (90<sup>th</sup>) day of employment, after which the employee may use said accrued time, and additional time as it is accrued.
- (4) All other accrual, vesting, and other paid time off requirements shall be as provided by employer policy, consistent with applicable state and federal law.

**Sec. 2-381. - Administration of this article.**

- (a) Responsibility for administration of this article will be shared among awarding authorities, the county purchasing agent, and the county administrator's office. The county administrator's office will be responsible for general oversight of this article and for developing a procedure setting forth how this article is to be applied, and describing complaint and appeal processes for determining compliance with this article.
- (b) The county administrator or his/her designee shall have the right to conduct an investigation as to whether a covered employer is complying with the terms of this article. Such investigation shall include the right to request all pertinent information and records, including without limitation certified payroll records, and to audit the books of the covered employer, and the right to inspect all records of the covered employer relating to the subject agreement.
- (c) The county purchasing agent and all awarding authorities are directed to incorporate appropriate language into all relevant agreement solicitation and county economic development assistance materials as to the requirements of this article.
- (d) The county purchasing agent will annually prepare and submit a report to the county administrator's office addressing those agreements that required payment of a living wage rate pursuant to this article and any information the county administrator or his/her designee deems necessary in order to assess the impact of this article.

**Sec. 2-382. - Contract sanctions.**

If a covered employer violates any provision of this article, the county may take one (1) or more of the following actions:

- (a) Suspend or terminate the subject agreement;
- (b) Require the covered employer to pay: (1) any amounts underpaid in violation of this article, and (2) all county costs incurred as part of the investigation, audit, and/or enforcement;
- (c) Recommend to the board of supervisors that a covered employer be barred from award of future county agreements or subcontracts for a period of time consistent with the seriousness of the violation, not to exceed three (3) years.

**Sec. 2-383. - Annual reports.**

The county administrator shall provide annual reports to the board of supervisors on the implementation and effect of this article.

**Sec. 2-384. - Grievances.**

An employee who believes his/her rights have been violated under this article may file a grievance with the county administrator's office within ninety (90) days of the alleged violation. Grievances are to be reviewed within a sixty-day period. If the complaint is substantiated then the county may apply any of the following administrative remedies:

- (1) Require the covered employer to pay restitution of the difference in wages paid and the appropriate living wage rate for the complainant and all co-workers similarly affected; the covered employer shall pay such restitution and provide proof to the county administrator of such payment;
- (2) Terminate the subject agreement;
- (3) Disqualify the covered employer from contracting with county for a period of up to three (3) years; and/or
- (4) Require reimbursement to county for all county investigation and enforcement costs, including all related staff and consultant time for investigation, audit, and/or enforcement.

**Sec. 2-385. - Employer retaliation prohibited.**

No employer shall take an adverse action causing a loss of any benefit of employment, of any contract benefit or any statutory benefit to any employee, who has reported a violation or perceived violation of this article to the board of supervisors, the county administrator's office, an awarding authority, or the county purchasing agent.

**Sec. 2-386. - Employee retention.**

- (a) In the event that any agreement subject to this article is terminated by the county prior to its expiration, any new agreement for those same services or use of county property shall include a provision substantially as follows:

Contractor shall make best efforts to offer employment to qualified employees of the prior contractor for the performance of this contract. Such efforts shall not be required in regard to employees who are (a) exempt under the Fair Labor Standards Act, (b) family members of prior contractor, (c) employed by prior contractor for less than six (6) months, or (d) convicted of a job-related or workplace crime. Upon request by the county, the contractor shall demonstrate to the satisfaction of the county administrator or designee that contractor has made good faith efforts to comply with this provision.

- (b) The county administrator and county purchasing agent shall develop and maintain policies and procedures to encourage and incentivize voluntary employee retention by

covered employers in events of contract transition. Said policies and procedures shall include a bid factor preference and procurement provisions that describe and encourage the County's preference for worker retention.

**Sec. 2-387. - Employee remedies.**

This article shall not be construed to limit an employee's rights to bring any legal action for violation of his/her rights under the article. An employee may bring an action against a covered employer in the courts of the state of California for damages caused by an employer's violation of this article and/or injunctive relief, and the employee may be awarded attorneys' fees and litigation expenses if he or she prevails in said action. This article does not authorize an award of costs, expenses, or attorney's fees against the county.

**Sec. 2-388. - No criminal penalty.**

Notwithstanding any provision of this article or any other ordinance to the contrary, no criminal penalties shall attach for any violation of this article.

**Sec. 2-389. - Repealed by Ordinance No. [\_\_\_]**

**Sec. 2-390. - Procedures for implementation.**

The county administrator or his/her designee is hereby authorized to develop procedures to implement and enforce the provisions of this article.

**Sec. 2-391. - Effective date.**

This article shall apply only to new contracts made after the effective date of this article that are for a term or extended term beginning on or after July 1, 2016. For purposes of this article, the term "new" includes any arrangement entered into after the effective date or the extension or renewal of a preexisting agreement or arrangement which involves newly negotiated or modified terms other than adjustment of terms pursuant to a formula or pre-set schedule, such as a Consumer Price Index. A subcontractor shall be deemed to have received a new service contract through the county when the covered employer with whom it is subcontracting receives a new contract or agreement with or from the County.