

Application Form**Profile****Michael**

First Name

Frank

Last Name

Email Address

Primary Phone

Alternate Phone

Home Address

City

State

Postal Code

What Supervisory District do you live in? * District 5 Supervisor Lynda Hopkins**Which Boards would you like to apply for?**

Public Financing Authority of the West Sonoma County Enhanced Infrastructure Financing District: Submitted

Please describe your relevant experience/expertise that you believe would make you a valuable member of this body.

My husband and I moved up to West County 6 years ago from Marin to our forever home. I was the City Manager of the City of Novato for 7 years. I have worked for 6 cities throughout the bay area including as Assistant City Manager/Chief Financial Officer of Santa Rosa. I have formed, overseen, and been intimately involved with numerous financing and other special districts including dealing with the dissolution of Redevelopment Agencies in the State and the aftermath. I retired 2 years ago. I have just taken on a part time consulting client (County of Marin) where I am project managing their revision of policies and regs related to septic systems. Most importantly, I am a team player that has worked well with many electeds and understand how to listen to constituents and balance different priorities. As a cyclist and explorer, I know West County intimately. I would be honored to participate on such a body and contribute to the betterment of West County.

Interests & Experiences

Michael Frank

What interests you most about this agency? What skills or experience would you bring to best support the work of this agency?

See above.

[Michael S. Frank Resume 2025.pdf](#)

Upload a Resume

Please Agree with the Following Statement

You agree that the following information provided above is truthful.

I Agree

Demographics

Gender

Male

Ethnicity

White

Occupation

Consultant/Retired

Highest Level of Education. Select one of the following

Graduate degree

Primary Language

English

Experience

Please list two local references below. Please provide their phone number and email address below.

Jo Ann Wexler, [REDACTED]

[REDACTED] Nicole Meeker, [REDACTED]

Community Service Experience

Sandretto Road Association Board, November 2023 - present

Education

Wesleyan University, BA Yale University, MBA

Employment

1. Self/Mostly retired, Government Consulting; Currently leading a team to redo the County's septic system policies and regulations; 3months 2. Executive Officer, Marin General Services Authority; 7 years; Ran Joint Powers Authority of all the cities in Marin and the County of Marin 3. City Manager, City of Novato; 7 years 4. Assistant City Manager / CFO, City of Sant Rosa; 4 years Other positions...see resume

Commitment

MICHAEL S. FRANK

EDUCATION

International City Manager's Association Credentialed City Manager
Yale School of Management New Haven, CT; MBA
Coro Foundation Fellowship in Public Affairs San Francisco, CA
Wesleyan University Middletown, CT; BA, Psychology

EXPERIENCE

Marin General Services Authority

Executive Officer (February 2016 – February 2024)

The [Marin General Services Authority](#) (MGSA) was created in 2005 by the cities, towns and county of Marin to offer various public services effectively and efficiently throughout the county in a uniform manner with minimal overhead expense. Their ten programs run the gamut from Animal Care and Control to Streetlight Maintenance to the Marin Climate and Energy Partnership.

Financial and Organizational Consultant (January 2017 – present)

Client List: City of Menlo Park, City of Petaluma, College of Marin, and the Sonoma County Public Safety Consortium.

City of Novato, California (53,000 population)

City Manager (May 2009 – December 2016)

Accomplished Financial and Organizational Manager - Led a comprehensive deficit reduction process with extensive community outreach; including staffing reductions of 20%, organizational restructuring, employee concessions, and sales tax measures. Published a long-term Fiscal and Organizational Sustainability Plan as a result of budget and policy forums, town hall meetings, and an online budget option tool for the community. Fully funded ongoing infrastructure needs for the first time. Participated in a countywide effort on pension reform with other City Managers including issuing white paper and conducted forums with City Council and employees.

Proactive and Creative Leader - Proactively and aggressively dealt with State legislation and proposals to eliminate Redevelopment and was able to protect \$22 million from the State. Responsible for 33 acres of private property mired in litigation being transferred to open space. Orchestrated the city's crisis response to City levees leaking following Army Corps of Engineers creating an 8 foot deep pool on one side of the levee; included issue identification, strategy, agency coordination, and public communication. Developed creative solution and coordinated the imminent lifting of federal restrictions on 60 acres of City-owned former Army base property to

allow revitalization, eliminate blight, and generate revenue. After 50 years of controversial failed attempts, was successful in building City Administrative Offices in Downtown to rave reviews. Building on the success of the existing local biotech industry and the Novato-based Buck Institute, initiated and launched the North Bay Life Sciences Alliance; a four county recruitment campaign to create a Biotech hub and create high-paying jobs. Through organizational culture change and outreach turned the City's negative reputation in the business community completely around. Created a proactive problem solving Police Novato Response Team focused on cross disciplinary prevention and intervention.

Record of Improved Customer Service - During my tenure, significantly improved customer service; statistical survey showed those residents who are "very satisfied" with the provision of City services almost doubled from 22% to 43%. Significantly improved internal and external communication including citywide monthly e-newsletter, mailed quarterly newsletter, weekly confidential email to Council, new website, OpenNovato on-line public engagement platform, social media, and a comprehensive Communications Plan.

Experienced Executive - Navigated an update of two Housing Elements and a comprehensive rewrite of the City's General Plan along with numerous neighborhood and area studies. Reduced City's GHG emissions through energy efficiency measures including converting all City streetlights to LED and numerous solar installations. Completed State negotiations allowing the Bay Trail through Novato which had been stalled for 6 years prior to my arrival. Recruited and hired exceptional employees that have raised the bar for the entire organization as well as ensuring active employee management to improve performance and to transition some out of the organization. Instituted Labor/Management Team to provide opportunities for information exchange, sharing of interests, and education.

City of Santa Rosa, California (168,000 population)

Assistant City Manager/ Administrative Services (January, 2006 – April, 2009)

Director of Administrative Services and CFO (December 2004 – January 2006)

City and County of San Francisco, California (800,000 population)

Director of Administration and Finance, Recreation and Parks Department (May 2002 – July 2004)

City of Fremont, California (214,000 population)

Senior Manager, City Manager's Office (1998–2002)

Budget Manager, Finance Department (1995–1998)

City of Palo Alto, California (64,000 population)

Senior Analyst, Budget & Management Analysis Division (1992–1995)

City of Hayward, California (144,000 population)

Administrative Analyst, Office of the City Manager (1990 – 1992)

Application Form**Profile****Nicholas**

First Name

Thayer

Last Name

Email Address

Primary Phone

Alternate Phone

Home Address

Guerneville

City

CA

State

95446

Postal Code

What Supervisory District do you live in? * District 5 Supervisor Lynda Hopkins**Which Boards would you like to apply for?**

Public Financing Authority of the West Sonoma County Enhanced Infrastructure Financing District: Submitted

Please describe your relevant experience/expertise that you believe would make you a valuable member of this body.

I am not afraid to ask big questions or hear difficult answers. I am well accustomed to thinking critically about the world we live in, the systems and structures that constitute it, and how they can change to better serve people, communities, and the environment. I love the Russian River and all of West County, and I want to be part of protecting our many treasures here and empowering the people here to live just, enriching, and beautiful lives. I also love working with others to find common ground and make steady, lasting progress on important issues. I believe that there are many ways that, with the right leadership, the EIFD/PFA can meaningfully improve people's lives and the environment for generations to come. I am getting my Master's in environmental management, which I feel would be a valuable perspective to bring to the PFA. Recent and upcoming classes include environmental law, remote sensing and GIS, environmental policy and climate change mitigation, climate leadership, environmental chemistry, and stream & riparian ecology. I have experience, in and out of school, with finding solutions that are simultaneously ecologically, economically, and socially beneficial, instead of pitting those considerations against each other. I want to bring that type of thinking to decision-making and policy-making in West County. Finally, between serving on the Commission on Human Rights and the SCTCA's Climate Action Advisory Committee and participating in many meetings of the Lower Russian River MAC, Monte Rio RPD board, Friends of Rio Nido, and BoS, I have lots of experience with public meetings and with receiving input from the public on various issues.

Interests & Experiences

What interests you most about this agency? What skills or experience would you bring to best support the work of this agency?

I have a vision for transitioning the economy of the Lower Russian River (LRR) away from one based on tourism (which is not sustainable in the long run, either economically or ecologically), starting with the transportation system. I am currently finishing up a 'comprehensive transportation plan' for the LRR for school (see title page appended to my resume), based on SCTCA's Comprehensive and Active Transportation Plans. If implemented, my LRR-CTP will achieve deep GHG emissions reductions, significant improvements to public health and safety, economic justice and reduction in cost of living (CoL), numerous other community and ecological benefits, and widespread increases in quality of life (QoL). Once the LRR-CTP implementation (mostly active transportation infrastructure) is underway and the CoL and QoL benefits begin to manifest for the public, the EIFD could work with the County to change the zoning codes in the LRR to allow more high-density, mixed-use development in certain areas. This would be a critical step towards creating 'complete communities' in the LRR, a well-studied and increasingly implemented concept in which transportation, land use, and community planning are integrated to ensure that all community members have easy, reliable ways to meet their regular basic needs (such as groceries, basic healthcare, clothing, childcare, community gathering spaces, public transit, tools for basic home or vehicle maintenance, etc). Further improvements in CoL and QoL would ensue, as people would be able to spend more time living their lives and being with their family and community and less time driving to the cities or working to pay for transportation costs. Complete communities would also be a big step towards a circular economy, as people would produce less waste of all kinds (land, time, GHG emissions, money) by design—a tenet of circular economics. The EIFD could also implement a form of urban growth boundary, which is a way to meaningfully slow and sometimes reverse urban sprawl and its many negative impacts, and also support the above circularity and CoL/QoL goals. The EIFD would be integral to these goals as a forum for working with the public and the County to develop beneficial policies and as an additional source of funding for transportation infrastructure projects (e.g., just implementing the active transportation projects in the LRR from SCTCA's Countywide ATP would likely cost over \$20 million). Local and small businesses would benefit greatly from higher-density development and a circularized economy, as both of these changes would increase revenue predictability, foot traffic, and community relationships. Residents would benefit from more community-oriented businesses and lower prices. Circularization would also be an effective way to keep more money in the LRR, increasing economic security, justice, and opportunity for all. In this scenario, additional revenue streams would develop in the future (e.g., bicycle sales & maintenance, ridesharing, e-bike and e-scooter rentals, sustainable building materials, ecotourism, and countless others), further supporting business activity and the general public, as long as they are integrated into the circular, community-focused, active transportation-supported economy. By facilitating these and other changes (e.g., public transit improvements), the EIFD could serve as a catalyst for transitioning the LRR's economy away from one reliant on tourism, which is transient, unreliable, and overall destructive to community and ecology. The economy of the LRR can and must become circular, resilient, healthful, equitable, person- and community-centered, beautiful—and above all, designed for the future.

[thayer_resume.pdf](#)

Upload a Resume

Please Agree with the Following Statement

You agree that the following information provided above is truthful.

I Agree

Demographics

Gender

Nonbinary or third gender

Ethnicity

White

Occupation

Highest Level of Education. Select one of the following

College/University degree

Primary Language

English

Experience

Please list two local references below. Please provide their phone number and email address below.

Marina McTaggart [REDACTED] Steve Bromer
[REDACTED] (415) 388-0012

Nicholas Thayer

Community Service Experience

Curtain Call Theatre 2023 - 2025 Actor, lighting technician, painter, set builder, gardener; stopped due to starting grad school Friends of Rio Nido 2024 - present Assorted projects (e.g., helped organize a wildlife safety seminar, helped make float for 2025 Parade of Lights, running regular Climate Cafe meetings), attend and comment at most meetings SCTCA — Climate Action Advisory Committee October 2024 - present Committee member (5th district) Sonoma County Commission on Human Rights January 2025 - present Commissioner (5th district) Lower Russian River Municipal Advisory Council January 2026 Council member (Rio Nido)

Education

University of San Francisco M.S., Environmental Management Expected May 2027 California Naturalist and Climate Stewards Certificates Fall 2022 and Winter 2025 Reed College B.A., Biology May 2020

Employment

Monte Rio Recreation & Park District Maintenance Aide, Volunteer Coordinator

Commitment

NICHOLAS THAYER

EDUCATION

University of San Francisco (San Francisco, CA)

expected May 2027

- Master of Science, Environmental Management

Reed College (Portland, OR)

2016 – 2020

- Bachelor of Arts, Biology

WORK EXPERIENCE

Monte Rio Recreation & Park District (Monte Rio, CA)

July 2024 – present

Volunteer Coordinator, Maintenance Aide

- Restoring health & longevity of forest, riparian, grassland, and suburban ecosystems; exploring strategies to help people live sustainably and safely within nature; combatting invasive plants
- Started District's first Community Volunteer Program aimed at educating the public about how they can participate beneficially in their ecosystem
- Coordinated with Sonoma & Gold Ridge RCDs to bring targeted grazing to Monte Rio for first time; involved Monte Rio School and created a community "transhumance" event

Russian River Recreation and Park District (Guerneville, CA)

Summer 2024

Seasonal Maintenance Aide

- Helped build summer dams; assisted with general parks maintenance

United States Postal Service (Guerneville, CA)

2023 – 2024

Clerk

- Sorted and delivered mail; served customers; provided operational support to other offices; inspected passport applications

Phillips Academy Andover (Andover, MA)

2020 – 2022

Teaching Fellow

- Taught 9th grade biology curriculum centered on equity, sustainability, and inquiry; coached squash; mentored students and student groups

PUBLIC SERVICE & VOLUNTEERING

Lower Russian River Municipal Advisory Council

Beginning January 2026

Sonoma County Commission on Human Rights

January 2025 – present

- Founded the Commission's first ad hoc committee on Environmental & Climate Rights

Climate Action Advisory Committee, SCTCA (Sonoma County)

October 2024 – present

- Pushed for and secured implementation of attendance requirements for Committee leadership

Friends of Rio Nido

Summer 2023 – present

- Attend all meetings; completed various projects of communitywide significance

Curtain Call Theatre (Monte Rio, CA)

February 2023 – August 2025

- Actor, lighting technician, set builder, gardener/landscaper

SKILLS

Academic: scientific literature search; concise technical writing; science communication

Professional: active listening; interviewing; following instructions; project management

Political: public speaking; strategic & systems thinking; stakeholder engagement; compromise

Land stewardship/Gardening: landscape/garden design, implementation, and maintenance; invasive plant removal & monitoring; native habitat restoration

Languages: French (bilingual), Spanish (basic), Mandarin (basic)

Roads? Where We're Going, We Don't Need (These) Roads

Reimagining the transportation system in the Lower Russian River to support climate change mitigation, public health, economic justice, and socio-ecological flourishing

by Nick Thayer

Univ. of San Francisco, ENVM 667—Climate Change Mitigation

December 12, 2025

EXECUTIVE SUMMARY

The transportation system of the Lower Russian River (LRR) is outdated, unreliable, and built for another time and another economy. The LRR's roads are mostly either former logging roads or are built on top of former railroads. While efficient for their original purpose of moving lumber, they were never meant to serve residents of the region, particularly not a sizeable population of year-round residents. The roads are also highly vulnerable to sudden disruption and unadaptable to change.

The transportation system of the LRR is overall harmful to LRR residents. The current transportation system is expensive for households (owning and operating a car cost around 20-25% of the average household's income in 2019) and for the County (road maintenance alone is expected to cost \$1.5 billion countywide over the next 30 years). Our transportation system is also exacerbating climate change: 58% of Sonoma County's total emissions in 2022 were transportation-based. And vehicles have many other health and environmental impacts, including smog, particulate matter, a high rate of physical injury and financial impacts from accidents, roadkill, water pollution from motor oil leaks and tire particle shedding, noise and light pollution, VOC emissions from asphalt, and extreme heat and biodiversity loss from space used for parking and roads.

A new transportation system designed around walking, biking, rolling, and public transit would support public and environmental health & safety, a sustainable local economy, economic equity, and strong communities. Although such a person- and community-centered transportation system would improve the lives of thousands of people in the LRR, it would also lead to huge shifts in economic activity. This shift may entail lower profits for large corporations, and possibly lower economic activity as defined by GDP. But in our current moment of converging climate, biodiversity, energy, sociopolitical, and economic crises, we must ask ourselves, What is all of this “economic activity” for? Who benefits from this socioeconomic system driven by profits for the few and hardship for the masses? What do we truly value, and what have we merely been taught or forced to value? Is there really no better way to live?

This report details existing plans and opportunities to shift to a new, better transportation system.

Application Form**Profile****Robert**

First Name

T

Middle Initial

Gamble

Last Name

Email Address

Primary Phone

Alternate Phone

Home Address

City

State

Postal Code

What Supervisory District do you live in? * District 5 Supervisor Lynda Hopkins**Which Boards would you like to apply for?**

Public Financing Authority of the West Sonoma County Enhanced Infrastructure Financing District: Submitted

Please describe your relevant experience/expertise that you believe would make you a valuable member of this body.

I have decades of experience in public finance as a public official and consultant in cities and other jurisdictions in CA. I have specific experience as a consultant on over ten EIFDs in the Bay Area, including several in San Francisco and the new downtown Santa Rosa EIFD. Other EIFD projects I have consulted on include Treasure Island, Mission Rock, Pier 70, Power Station, and 3333 California Street, all in San Francisco. I have managed the issuance of over \$10 billion of debt for public jurisdictions. I have served as a board member of several non-profits in the Bay Area and have been treasurer of several of those boards. I currently serve as president of the Campus Facility Improvement Agency, a conduit financing board supporting development of the UCSF campus. I would welcome an opportunity to work more in my local community to support its growth and development. I believe my board experience, public experience and public finance knowledge would be valuable in working with this new board.

Interests & Experiences

What interests you most about this agency? What skills or experience would you bring to best support the work of this agency?

As a new public board working at the nexus of public policy and community development, there is an opportunity to support long-term public investment in the community that will strengthen our community over a long period. During my career over the last forty years working on public-private partnerships, I have seen the huge potential value of these efforts as well as the large effort necessary to make them successful. I also understand that failure is possible and persistence is important. I understand the need to work in close cooperation with fellow board members and staff in order to create the best possibility of success. I believe my experiences in complex public projects in roles as staff, board member, and consultant will enable me to provide strong support to this important new effort.

[Quals_24.pdf](#)

Upload a Resume

Please Agree with the Following Statement

You agree that the following information provided above is truthful.

I Agree

Demographics

Gender

Male

Ethnicity

white

Occupation

public-private partnership consulting

Highest Level of Education. Select one of the following

Graduate degree

Primary Language

english

Experience

Please list two local references below. Please provide their phone number and email address below.

Scott Wagner, [REDACTED]
Gabe Osburn, [REDACTED]
[REDACTED]

Community Service Experience

SPUR (San Francisco). Board member for 16 years. Treasurer for 4 years. Chair of ballot analysis committee. SPUR is a public policy think tank and advocacy group. Campus Facility Improvement Association. UCSF. Board member for 15 years. 5 years as Treasurer, Currently President. CFIA is a conduit financing agency for the Mission Bay campus of UCSF. We have supported the issuance of \$1.5 billion of debt to build projects for UCSF. City of Santa Rosa. Community Budget Advisory Committee. This is a recently formed group of citizen advisors to the City to grapple with financial sustainability for the City. The Asheville School. Board of Trustee member and Treasurer. I served in this role for ten years for a private school in Asheville, North Carolina (I attended the School).

Education

Duke University. B.A. in Sociology University of California at Berkeley, Masters of Public Policy

Employment

Public Financial Management, San Francisco, CA. I was a Managing Director for the firm. I worked there from 2004 until my retirement in 2022. I managed a consulting practice in California for this national firm. My focus was on the use of public financing tools for economic development and public private partnerships. I currently maintain a small sole proprietorship working with a limited number of clients. The Goldman Fund. Deputy Director and Executive Director. I worked for this private family philanthropy for seven years advising on their grant-making, which had a focus on international environmental issues. The Fund also created the Goldman Prize, sometimes known as the Nobel Prize of the environment. From 1977 until 1995, I worked in a series of jobs for the City and County of San Francisco, including Budget Director (for Diane Feinstein), Deputy Chief Administrative Officer, and Deputy Executive Director of the Redevelopment Agency.

Commitment

Gamble Strategies

Bob Gamble, a former Managing Director at Public Financial Management, founded Gamble Strategies to continue his work on the development of real estate-based public private partnerships, and the use of public and private financing strategies necessary to support these projects. His decades of experience in this field have shown the importance of managing multiple streams of work- planning, environmental, engineering, finance, and legal – needed to achieve public goals. While Gamble’s focus has been on finance, he understands the need to dovetail these pieces of work over a long period, and to communicate clearly with clients and the public on complex matters. His experience has also shown the importance of customizing solutions to fit each context; there are no one-size-fits all solutions.

Recent projects include the City of Oakland’s effort to develop a new baseball park and related development at Howard Terminal; the development and financing of a renovated campus for the University of California Law School at San Francisco, Power Station development in San Francisco, 3333 California in San Francisco, multiple projects for the University of California at San Francisco medical school and the development of a financing district for downtown Santa Rosa.

His past projects include:

- Mission Rock in San Francisco. Housing, office and related uses on the former parking lot for the San Francisco Giants and City of San Francisco. Now under construction.
- Pier 70 in San Francisco. Developed public financing strategy for a large multi-use historic preservation project on the eastern waterfront.
- Central Mobility Hub in San Diego. Performed initial economic and financial analysis for the San Diego Association of Governments.
- Treasure Island in San Francisco. Served as financial advisor during early development through initial financing of public infrastructure for this multi-phased development of a new neighborhood. Now under construction.
- Yerba Buena Gardens in San Francisco. Developed and implemented public financing for this intensely developed arts and culture hub in downtown San Francisco.
- Sandler Neuroscience Building at UCSF Mission Bay. Developed and implemented a hybrid P3 financing for this project utilizing a conduit entity.

Prior to his tenure at Public Financial Management, Gamble served as Deputy Director of the San Francisco Redevelopment Agency, Director of the Goldman Fund (a private philanthropy), and Budget

Director for the City of San Francisco. He serves on multiple non-profit boards. He graduated from Duke University and received his Master's of Public Policy from the University of California at Berkeley.

Application Form**Profile**

Scott
First Name

E
Middle Initial

Foster
Last Name

Email Address

Primary Phone

Alternate Phone

Home Address

Jenner
City

CA
State

95450
Postal Code

What Supervisory District do you live in? *

District 5 Supervisor Lynda Hopkins

Which Boards would you like to apply for?

Public Financing Authority of the West Sonoma County Enhanced Infrastructure Financing District: Submitted

Please describe your relevant experience/expertise that you believe would make you a valuable member of this body.

Our coastal community needs experienced and effective representation on the Public Financing Authority. I bring to the challenge a career in government financial administration, at both the local and federal level, and particularly in policy and resource management. My experience includes board service on local, municipal, national, educational and not-for-profit institutions. Now representing Timber Cove on the Coast MAC.

Interests & Experiences

What interests you most about this agency? What skills or experience would you bring to best support the work of this agency?

The several unique and geographically distant communities on the coast all have needs for infrastructure development. As the CMAC representative for Timber Cove (and currently Chair), I have focused each meeting on local issues and concerns as the meetings move up and down the coast. This has given me an understanding and appreciation for each community's needs and desires. With an extensive career in long-range programming and budgeting for government projects--both military and civilian--I believe I could contribute to structuring a fair and open plan for coastal infrastructure development and execution.

[Foster_Resume_Nov_2025.pdf](#)

Upload a Resume

Please Agree with the Following Statement

You agree that the following information provided above is truthful.

I Agree

Demographics

Gender

Male

Ethnicity

White

Occupation

Retired

Highest Level of Education. Select one of the following

Graduate degree

Primary Language

English

Experience

Scott E Foster

Please list two local references below. Please provide their phone number and email address below.

Che Casul [REDACTED]

Magaret Grahame [REDACTED]

Community Service Experience

Please see resume for an extensive list of my community service. My entire career has been in public service, focusing on resources and programming.

Education

Reed College, BA Biology Washington University Medical School, Masters in Health Administration Naval Postgraduate School, MS Information Systems

Employment

Retired

Commitment

Scott E. Foster, MS, MHA, FACHE

Career Summary:

Dual master's prepared, board-certified health care executive with over 30 years of experience and extensive success leading rural EMS systems, military health care systems financial planning and execution, and corporate staff operations worldwide. Recognized by peers and the profession as a proven leader in imparting creative vision, effecting positive organizational change, and inspiring peak team performance.

Professional Experience:

- **Captain**, Timber Cove Fire Protection District, Volunteer Fire Department 2006-2023
- **District Administrator, Coast Life Support District**, Gualala, California 2008-15
- **Senior Navy Manpower Policy Director, Quadrennial Defense Review, Chief of Naval Operations**, The Pentagon, Washington DC, 2004-06
- **Director for Strategic Planning, Office of the Assistant Secretary of Defense (Health Affairs)**, The Pentagon, Washington DC; 2004
- **Chief Financial Officer**, Naval Medical Center San Diego, California; 2001-2004
- **Director of Medical Strategy, Planning, Programming, and Budgeting, Chief of Naval Operations, The Pentagon**, Arlington, Virginia, 1998-01
- **Fellow in Health Care Economics, Office of the Secretary of Defense, The Pentagon**, Arlington, Virginia 1997-1998.
- **Director of Medical Operations**, Indian Ocean, Naval Support Base, Diego Garcia, 1996-1997

Professional Affiliations and Qualifications:

American College of Healthcare Executives

- Board of Governors, 2003-2005
- Board Certified in Healthcare Management, 1989, Fellowship granted 1992

Emergency Medical Systems Management & Rural Community Advocacy

- Chair, Sonoma Coast Municipal Advisory Council 2025-present
- Board of Directors, Mendonoma Health Alliance 2017-2025
- Vice President, Sonoma County Fire Services Advisory Board, 2016-2018
- Treasurer, Board of Directors, Coast Life Support District 2006-08
- President, Board of Directors, Redwood Empire Dispatch Communications 2012-13
- Volunteer Firefighter Engineer and EMT, Timber Cove Fire Protection District 2006-2022

Education:

- Bachelor of Arts, Biology, Reed College, Portland, Oregon 1977
- Master of Health Care Administration, Washington University School of Medicine, St. Louis, MO 1984
- Master of Science, Information Systems Mgmt., Naval Postgraduate School, Monterey, CA 1992

Recognition:

- Federal Healthcare Excellence in Leadership Award, *Federal Healthcare Executive of the Year*, American College of Healthcare Executives, 2005
- President, Reed College Alumni Association, 2014-15
- Publication: "Surplus Value in Organizational Communication," with K.L. Terasawa *et al*, presented at the Western International Economics Conference, 1992
- Boy Scouts of America. Eagle Scout!

Application Form**Profile****Maxwell**

First Name

A

Middle Initial

Wilmarth

Last Name

Email Address

Primary Phone

Alternate Phone

Home Address

City

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Postal Code

What Supervisory District do you live in? * District 5 Supervisor Lynda Hopkins**Which Boards would you like to apply for?**

Public Financing Authority of the West Sonoma County Enhanced Infrastructure Financing District: Submitted

Please describe your relevant experience/expertise that you believe would make you a valuable member of this body.

I am a geologist and 20 year veteran of the geothermal energy industry, which is the dominant electricity source for Sonoma County (sourced from The Geysers). I have deep understanding of power plant and transmission systems. I also am experienced in groundwater and hydrology, with understanding of Sonoma County aquifers, water wells, and water transport systems. I have been on the board of the Graton Community Services District for four years and understand sewer collections systems, wastewater management, and sewer plant operations. I have been working on the planned sewer connection from Graton to Occidental and I understand the issues involved in a project of this magnitude.

Interests & Experiences

What interests you most about this agency? What skills or experience would you bring to best support the work of this agency?

This is an exciting opportunity to help intelligently build Sonoma County's future physical infrastructure. I am a 4th generation Gratonian and I want to make Sonoma County a sustainable and desirable place to live for generations to come. In my work on the GCSD board, I have been deeply involved in the acquisition, design, planning and construction of the Graton Town Square. Parks and Recreation have to be a priority in the infrastructure conversation. <https://www.pressdemocrat.com/2025/11/17/after-2-years-gratons-future-town-square-is-now-fully-owned-by-the-community-the-next-step-is-building-it/>

[Maxwell_Wilmarth_CV_21-Nov-2025.docx](#)

Upload a Resume

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You agree that the following information provided above is truthful.

I Agree

Demographics

Gender

Male

Ethnicity

White

Occupation

Geologist

Highest Level of Education. Select one of the following

Graduate degree

Primary Language

English

Experience

Maxwell A Wilmarth

Please list two local references below. Please provide their phone number and email address below.

Lynda Hopkins, [REDACTED]

Community Service Experience

Director Graton Community Services District (GCSD) Graton Community Services District (GCSD) Jul 2021 - Present Elected director to board providing oversight to the special district which provides services, including operating the wastewater collection system and treatment plant, for the unincorporated town of Graton, California. Oversight of town square development, solar power installation, interconnection with neighboring wastewater districts, and General Manager recruitment. Chairman Ridgway Historic Neighborhood Association (RHNA) Sep 2012 - Dec 2018 Served on the City of Santa Rosa's Ridgway Historic Neighborhood Association board and elected Chair in 2017 and 2018. Presided over quarterly Association meetings, represented the neighborhood to City government, liaised with City police, fire department, and other agencies in matters affecting the neighborhood. Provided organizational support during the emergency response to the Tubbs wildfire in 2017. President of the Associated Student Body El Molino High School Jun 1996 - Jun 1997 Education Education Elected President of the Associated Student Body for El Molino High School and served as head of the student government. Worked with school administration on student issues and inter-district programs with neighboring school districts.

Education

UC Berkeley, B.A. Geology (2002) UC Berkeley, M.A. Geology (2003)

Employment

Maxwell Geothermal (Geothermal Energy technical and strategic consulting) President and CEO My private practice consultancy. I provide expert geothermal advice to clients worldwide.

Commitment

Maxwell Wilmarth

Geologist & Executive Leader

United States [REDACTED]
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Professional Summary

Geologist and executive leader with 20+ years of global geothermal experience across six continents. Proven expertise in exploration, development, and operations, with a strong record in technical team management, investment decision support, and strategic project oversight. Accomplished instructor, published researcher, and conference presenter.

Core Competencies

- Geothermal Exploration & Resource Management
- Geochemical Sampling, Geological Mapping, Airborne MT Interpretation
- Strategic Planning & Project Scoping
- Financial Oversight, Budgeting & Proposal Development
- Governance & Compliance (California Government Code, Brown Act, Ethics)
- Technical Writing, Reporting & Capacity Estimation
- Community Engagement & Public Briefings

Professional Experience

MAXWELL GEOTHERMAL — President & CEO

March 2025 – Present

- Lead geothermal exploration, evaluation, and development strategy for public and private clients
- Oversee project scopes, budgets, permitting, and financing
- Deliver technical reporting, conceptual models, MT interpretation, and stakeholder briefings
- Provide governance guidance, including Brown Act compliance and community transparency

Baseload Power US — Director of Exploration & Resource Management

April 2023 – March 2025

- Led national geothermal exploration portfolio
- Managed multidisciplinary teams and investment-critical resource assessments
- Oversaw data acquisition, modeling workflows, and reservoir evaluation

University of Nevada, Reno — Faculty Research Scientist

February 2023 – January 2024

- Conducted geothermal resource capacity research
- Supported academic/industry collaborations
- Taught and mentored students

Jacobs (Indonesia) — Geoscience Manager

September 2018 – March 2023

- Led geoscience programs for major Indonesian geothermal fields
- Oversaw field surveys, MT acquisition, geochemistry, and modeling
- Engaged government partners and international developers

Geologica Geothermal Group — Vice President of Science

September 2015 – September 2018

- Directed scientific programs for global geothermal projects
- Managed technical reporting and investment-driven evaluations

Mighty River Power (Mercury) — Project Geologist (Ngatamariki, Kawerau, Mokai)

August 2013 – September 2015

- Conducted field and reservoir assessments for major geothermal projects in New Zealand
- Supported development planning and well targeting

GeoGlobal Energy — Geologist

September 2008 – August 2013

- Performed geothermal exploration globally
- Field surveys, mapping, and geochemical analysis

Nevada Geothermal Power — Geologist

April 2008 - September 2008

- Contributed to exploration activities and early-stage evaluations

EBA Engineering — Geologist

February 2005 - April 2008

- Environmental and geothermal-related geoscience projects across California

Environmental Labs (LA & Berkeley) — Geologist

July 2003 - January 2005

- Laboratory geoscience, sampling programs, and analytical review

Education

M.A., Geology — University of California, Berkeley (2002-2003)

B.A., Geology — University of California, Berkeley (1997-2002)

Languages

- Bahasa Indonesia (Elementary)
- Spanish (Limited Working)

Professional Affiliations & Publications

- Publications listed on Google Scholar
 - <https://scholar.google.com/citations?user=Q-jCkgEAAAAJ&hl=en>
- Reviewer for Department of Energy's Geothermal Technical Office (GTO) Grant Applications
- Contributor to geothermal technical and policy discussions
- Regular instructor for geothermal courses and workshops

Alignment with PFA Responsibilities

- Elected Director on board of Graton Community Services District
- Deeply involved in Graton's sewer collection system, wastewater processing plant, and Town Square development
- Preparation of Infrastructure Financing Plans (technical scopes + financing pathways)
- Public hearings, community briefings, and transparent stakeholder communication
- Financial oversight: budgeting, reporting, regulatory compliance

- Commitment to transparency, Brown Act adherence, and ethical governance
- Support for community-wide infrastructure efforts enhancing economic vitality