

Attachment F  
**Collaboration Agreement  
between the County of Sonoma and All Home  
for receiving Technical Assistance**

This Collaboration Agreement lays out understandings and agreements regarding the roles of All Home and the County of Sonoma (collectively referred to as Parties) to develop and implement the Regional Action Plan (RAP) promulgated by the Regional Impact Council (RIC) in the spring of 2021. This collaboration will work towards the collective goal of reducing unsheltered homelessness by 75% through implementation of the 1-2-4 Framework and the recommendations of the RAP.

Both Parties to this Collaboration Agreement agree that well-designed and targeted homelessness intervention systems that are designed to reduce the traumatic impacts of housing loss and instability, address racial inequities, and stem the tide of homelessness are critical to a healthy Sonoma County and Bay Area. To achieve this goal, both Parties agree that simultaneous investment is needed in interim housing, permanent housing solutions, and homelessness prevention initiatives. The only pathway to redress the current homelessness situation is to quickly move people into housing (whether interim or permanent) and stop households from experiencing homelessness in the first place.

**The Parties agree to work together to implement the following core elements of the 1-2-4 Framework:**

- Perform system level analytics to identify specific goals for producing and scaling system capacity in interim housing, permanent housing, and homelessness prevention solutions needed to meet 75% reduction goal across the countywide region;
- Apply observations from the systems analytics to identify funding needs for scaling interim and permanent housing and homelessness prevention solutions, and use a data-driven approach to develop funding plans and regularly guide investment strategies;
- Evaluate and identify political, funding, and operational barriers for scaling interim and permanent housing solutions and homelessness prevention programming; and
- Regularly track workload activity and performance measures for producing interim and permanent housing solutions and homelessness prevention programming, and their impact on helping people remain housed or exit homelessness into permanent housing.

**To facilitate the success of this effort, All Home agrees to offer a range of pro bono technical assistance and advisory services to support the County of Sonoma based on interest, need, and capacity:**

- **Housing Gap & Cost Assessment:** While the County of Sonoma has performed certain system level analytics, All Home can also perform a countywide housing gap assessment to identify the capacity and funding needed to scale interim and permanent housing solutions and homelessness prevention programming at a rate to reduce unsheltered homelessness by 75%;

- Funding Analysis: All Home can evaluate public records and work with county and city staff to understand current countywide investments into the 1-2-4 Framework, compare current investments to the need identified in the housing gap assessment, and analyze funding opportunities to guide ongoing investments into the 1-2-4 Framework interventions;
- Homelessness Prevention Program: All Home is advancing a regional prevention strategy to keep people housed, and has developed and manages a targeted prevention program that we can quickly deploy in different communities, preferably through a joint partnership for funding and program administration;
- Measuring Impact: All Home can work with jurisdictions to establish a performance management framework to understand available data that can be regularly compiled to evaluate the progress of investing in the 1-2-4 Framework, populations served, and overall impact in the community;
- Regional Coordination: All Home can convene meetings with countywide and regional stakeholders to discuss systems planning processes over the local homelessness response system, facilitate discussion to identify opportunities for improving coordination within county and city enterprises and between different jurisdictions and entities, and evaluate the structures of governance over the homelessness response system;
- Attend and present in meetings where appropriate to discuss deliverables, summarize analytical findings, and advise policymakers and public administrators both in internal meetings and at public hearings; and
- Ad Hoc Advisory Services: All Home is available to advise on a range of policy issues as they arise including strategic plans, pending ordinances and funding opportunities, how federal and state mandates integrate with local implementation efforts, and evaluating other programmatic issues as they arise in the field.

**The County of Sonoma agrees to:**

- Identify a partnership liaison within the Department of Health Services / Homelessness Services (DHS/HS) team to collaborate with All Home to identify the need, interest, and capacity to work together on different technical assistance projects, and assist in establishing partnerships with other County staff and countywide stakeholders to facilitate completion of each technical assistance project;
- For each technical assistance project that the County engages All Home, DHS/HS staff will work with All Home staff to determine project scope, timeline, and offer assistance in collecting relevant data, information, and meetings with appropriate personnel to complete each project; and
- While this partnership agreement does not bind the County to commit specific funding, the County will make a good faith effort to make concurrent investments into interim and permanent housing solutions and homelessness prevention programming with the aid of analytical observations and policy advice offered through All Home's technical assistance.

Both Parties agree that this is a collaborative effort that will be evaluated, revised and improved over time, including to reflect and incorporate information gathered during any pilot phases.

Both Parties agree that communication is critical to the success of this endeavor and will provide feedback about any concerns, considerations, or failure to deliver by the other party in a timely fashion.

This Collaboration Agreement does not serve as a “grant agreement”. If All Home is providing the County of Sonoma with financial resources, then a separate grant agreement must be executed between the Parties.

This Collaboration Agreement does not encumber or obligate the County of Sonoma to make or provide any financial payments or resources to All Home or other stakeholders, All Home collaborative partners, or others to comply with this agreement or participate or engage in any activities identified herein.

Either Party may ask for a review of and potential modifications to the terms of this Collaboration Agreement at any time, with an agreement to conduct such review within 30 days.

Either Party may terminate this Collaboration Agreement at any time upon written notice to the other Party.

Executed this 5th day of December, 2023

COUNTY OF SONOMA

ALL HOME

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Chris Coursey, Board Chair

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Ken Kirkey, Chief Partnerships Officer